

October 30, 2009

## Safe Harbor Statement

- Materials and information provided during this presentation may contain socalled "forward-looking statements." These statements are based on current expectations, forecasts and assumptions that are subject to risks and encental@@esv(h00375al@)&(sevactcal 5.00055eeea)Td/7esults 16S#8er 2nateriallyal.roduct sa from these statements.
- Risks and uncertainties include general industry and market conditions, and general domestic and international economic conditions such as interest rate and currency exchange fluctuations. Risks and uncertainties particularly apply with respect to product-related forward-looking statements. Product risks and uncertainties include, but are not limited to, technological advances and patents attained by competitors; challenges inherent in new product development, including completion of clinical trials; claims and concerns about product safety and efficacy; obtaining regulatory approvals; domestic and foreign healthcare reforms; trends toward managed care and healthcare cost containment; and governmental laws and regulations affecting domestic and foreign operations.
- Also, for products that are approved, there are manufacturing and marketing risks and uncertainties, which include, but are not limited to, inability to build

## **Consolidated Performance**

(Billion Yen, %)

	1H FY2008		1⊦		
	Results	%	Results	%	YOY
Net Sales	398.8	100.0	395.0	100.0	99
Cost of Sales	79.2	19.9	78.9	20.0	100
Gross Profits	319.6	80.1	316.1	80.0	99
R&D Expenses	78.0	19.6	80.7	20.4	103
SG&A Expenses	195.0	48.9	186.3	47.2	96
Operating Income	46.5	11.7	49.1	12.4	106
Ordinary Income	43.6	10.9	45.2	11.4	104
Net Income	28.7	7.2	30.9	7.8	108

GAAP basis

• 1H FY2009 average exchange rates: U.S.\$ = 95.5 yen (YOY -10.0%), Euro = 133.2 yen (YOY -18.1%),

GBP = 152.2 yen (YOY-25.7%)

• The above consolidated financial results calculated on a GAAP basis include the accounting treatment for business combinations applied in accordance with the acquisition of MGI PHARMA

Included in 1H results: Cost of Sales: Amortization of marketing rights 8.3 billion yen R&D Expenses: Amortization of technology assets 0.4 billion yen

SG&A Expenses: Amortization of goodwill 4.3 billion yen

## **Sales of Major Products**

(Billion Yen, %)

Braduata	Aroo	1H FY2	800	1H FY2009			
Products	Area	Results	%	Results	YOY	%	
	Japan	38.3		45.7	120		
Ariaant®	U.S.	93.3		92.8	99		
Aricept <sup>®</sup> Alzheimer's	[\$ Million]	[879]		[971]	[111]		
Disease Treatment	Europe	16.7		14.3	86		
	Asia	4.4		3.2	74		
	Total	152.6	38	156.0	102	40	
AcipHex <sup>®</sup> / Pariet <sup>®</sup> Proton Pump Inhibitor Anti-ulcer Agent	Japan	21.7		26.2	121		
	U.S.	52.9		40.4	76		
	[\$ Million]	[498]		[423]	[85]		
	Europe	5.1		4.1	81		
	Asia	2.9		2.6	89		
	Total	82.6	21	73.3	89	19	
Oncology - related products	Total	39.6	10	39.0	98 [110]	10	

[] Impact of exchange rate excluded

## Sales to Customers by Geographic Area

(Billion Yen, %)

	1H FY2008		1H FY2009			
	Results	%	Results	%	YOY	
Japan	166.3	41.7	179.3	45.4	108	
JBHQ	143.3	35.9	159.8	40.4	111	
North	187.4	47.0	175.1		44.3	93
America	107.4	47.0		44.3	[104]	
Europe	29.1	7.3	25.1	6.4	86	
p -				-	[107]	
China	6.0	1.5	7.3	1.9	121	
• · · · · · ·					[133]	
AOME	10.1	2.5	8.2	2.1	81	
AOME	10.1	2.0			[101]	
Overseas Total	232.5	58.3	215.7	54.6	93	
Total	398.8	100.0	395.0	100.0	99	

AOME: Asia, Oceania and the Middle East

[] Impact of exchange rate excluded

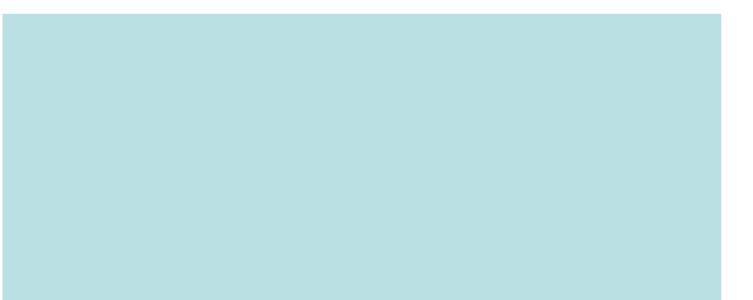
JBHQ figures are the total of the prescription drugs, OTC, diagnostic and generic business segments



(Billion Yen, %)

	1H FY2008		1H FY2009		
	Results	%	Results	%	YOY
Japan	39.1	80.3	44.5	83.4	114
North America	3.7	7.5	4.1	7.6	111
Europe	2.2	4.4	2.4	4.5	111
China	1.3	2.7	1.0	1.9	74
AOME	2.4	5.0	1.4	2.6	58
Overseas Total	9.6	19.7	8.9	16.6	93
Elimination/ Corporate	-2.2		-4.3		
Total	46.5		49.1		106





## **Starting the Eisai Product Creation Systems (EPCS)**

- Purpose: Shortening development time
- Organization Structure:
  - Restructured the site-based R&D organizations/members (approx. 2000) into 13 units
  - Realizing productivity improvement by autonomous venture-style management by each unit and enhancement of innovation by the collaboration among the units

Inauguration of Product Creation Units (PCUs) Realizing venture-like productivity by autonomous unit management

(approx.100 staff in NJ, MA, Tsukuba, London)

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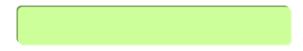
(approx. 50 staff in Kobe, Tsukuba)

Oncology PCU (approx.150 staff in NJ, MA, Tsukuba, London)

Morphotek PCU (approx. 100 staff in PA, London)

Japan Clinical Research Center PCU (approx. 300 staff in Tokyo)

#### Inauguration of Core Function Units (CFUs) Aiming to shorten development time by integrating cutting-edge technologies



#### Major Progress of Projects (1H FY2009)

#### Aricept®/AcipHex® increased benefit

Aricept<sup>®</sup> 23mg SR (sustained release) formulation (23mg donepezil HCl): aiming to improve patient benefit while maintaining the safety profile - NDA submitted in U.S. AcipHex<sup>®</sup> ER (extended release) formulation: completed LPO for all six Phase III trials, while two trials achieved DBL; expected to be submitted in U.S. in 4Q FY2009

#### eribulin (E7389)

Phase III in breast cancer (study 305: third line): Eribulin showed statistically significant extension in the primary endpoint of median survival, compared to physician's choice group; completed patient enrollment for study 221 (Japan: Phase II) for Japan submission

Simultaneous NDA/MAA submissions in Japan, U.S. and Europe planned for 4Q FY2009

Phase II trials for sarcoma (leiomyosarcoma, adipocytic sarcoma, synovial sarcoma and other sarcoma): data for leiomyosarcoma and other sarcoma, completed enrollment, presented at ESMO\* for which the primary endpoint of progression-free survival rate at 12 weeks was 32% and 22%, respectively

#### eritoran (E5564)

Sepsis treatment - Japan, U.S. and Europe: Phase III Simultaneous NDA/MAA submissions planned if efficacy confirmed by interim analysis at 1500 patients

#### 1400 patients enrolled as of October 2009

Safety review by the Data Monitoring Committee at 1100 patients in August recommended to proceed with the trial without any change to the protocol Simultaneous NDA/MAA submissions in Japan, U.S.

and Europe planned for 4Q FY2009

#### E2007 (generic name: perampanel)

Epilepsy: Phase III trials in U.S., Europe, and Asia Steady enrollment ahead of schedule; planned for NDA/MAA submissions in FY2012 in U.S. and Europe; Phase II trial in Japan ongoing

#### E7080

Phase I/II trial for hepatocellular carcinoma ongoing (Japan) Observed tumor shrinkage in Phase I trial cohort for melanoma; preparing for Phase III trials in U.S. and Europe

#### MORAb-003 (generic name: farletuzumab)

Data for Phase II in platinum-sensitive first relapsed ovarian cancer presented at ESMO: 69.8% overall response and stable disease 23.2% in combination with standard therapy (platinum and taxane anti-cancer agents) NDA submission planned in FY2012 (platinumsensitive ovarian cancer)

#### E5555

Achieved LPO (last patient out) for Phase II trials in U.S. /Europe (study 201) and DBL (database lock) for Phase II trial in Japan (study 206) for atherothrombotic disease

Achieved DBL in Phase II trials in U.S./Europe

(Study 202) and LPO for Phase II trial in Japan (Study 207) for acute coronary syndrome (ACS)

NDA/MAA submissions planned in Japan, U.S. and Europe in FY2012 (ACS)

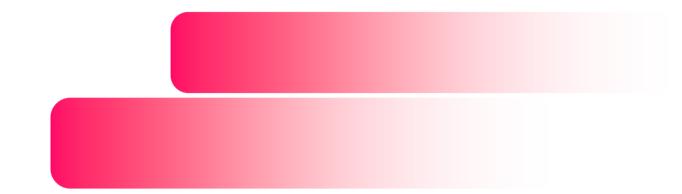
Preparing protocol for Phase III trial

#### **AKR-501**

Confirmed POC in Phase II trial for ITP (idiopathic thrombocytopenic purpura)

Initiated Phase II trial for TLD (thrombocytopenia associated with liver disease)





### **FY2009 Financial Forecast**

(Billion Yen, %)

	FY2008		FY2009		
	Results	%	Forecast	%	ΥΟΥ
Net Sales	781.7	100.0	820.0	100.0	105
Cost of Sales	152.5	19.5	157.5	19.2	103
Gross Profits	629.3	80.5	662.5	80.8	105
R&D Expenses	156.1	20.0	164.0	20.0	105
SG&A Expenses	381.4	48.8	395.5	48.2	104
Operating Income	91.8	11.7	103.0	12.6	112
Ordinary Income	82.6	10.6	97.0	11.8	117
Net Income	47.7	6.1	63.0	7.7	132
Cash Income	119.0		120.0		
Dividend per Share (yen)	140		150	]	

FY2009 forecast exchange rates: U.S.\$ = 95 yen (YOY -5.5%), Euro = 125 yen (YOY -12.9%), GBP = 135 yen (-22.4%)
Cash income is the total amount of cash available for invest

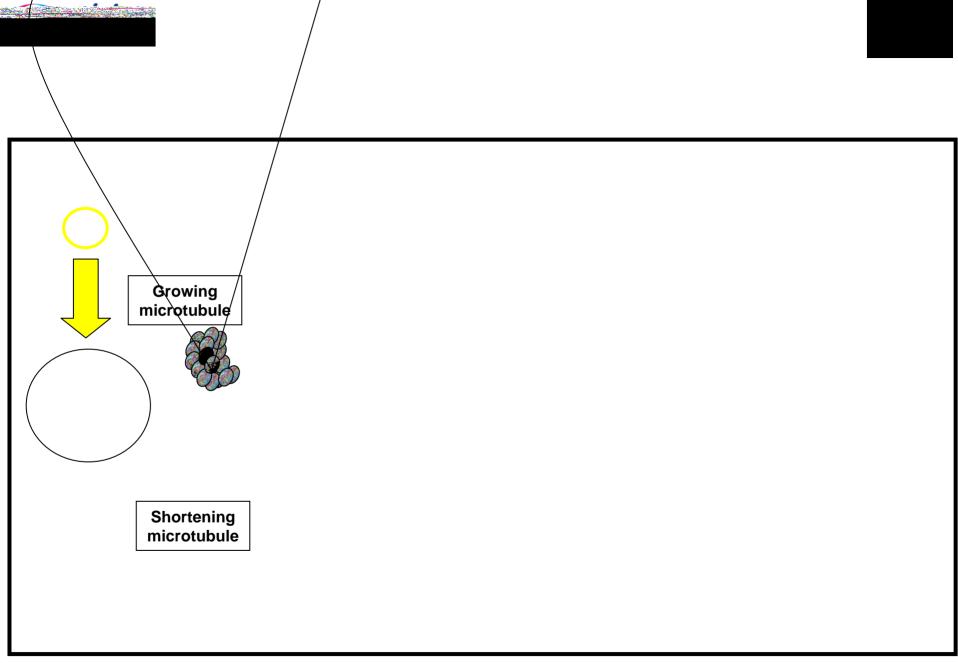


October 30, 2009 President, Oncology Product Creation Unit Takashi Owa, Ph.D.



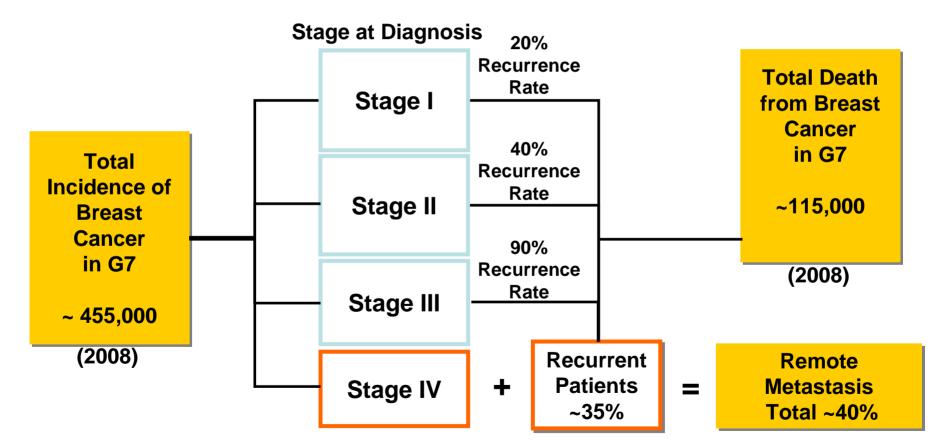
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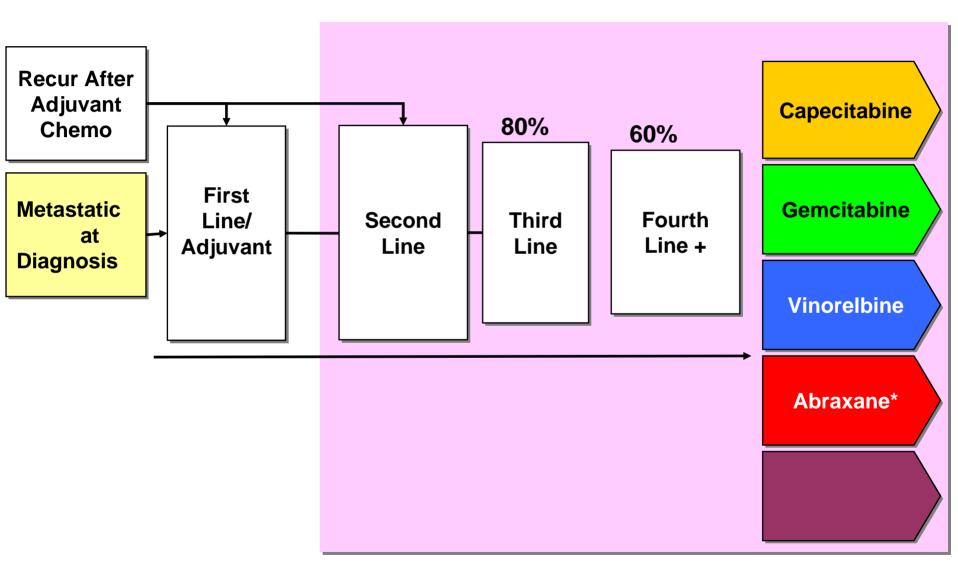
## **Fighting against Breast Cancer**

#### Global breast cancer: more than 1 million incidence



Source: NCI; EA interviews and analysis, DataMonitor Report, Decisions Resources







### **Chemotherapy Benchmark for Late Line**



States Cl

#### Eribulin Breast Cancer Study 305 Top-Line Results

- Efficacy -

In the primary endpoint (median overall survival), Eribulin arm demonstrated an improvement over Treatment of Physician's Choice (TPC) arm with statistical significance.

762 patients: 508 patients for Eribulin arm; 254 patients for TPC arm

#### Eribulin Breast Cancer Study 305 Top-Line Results

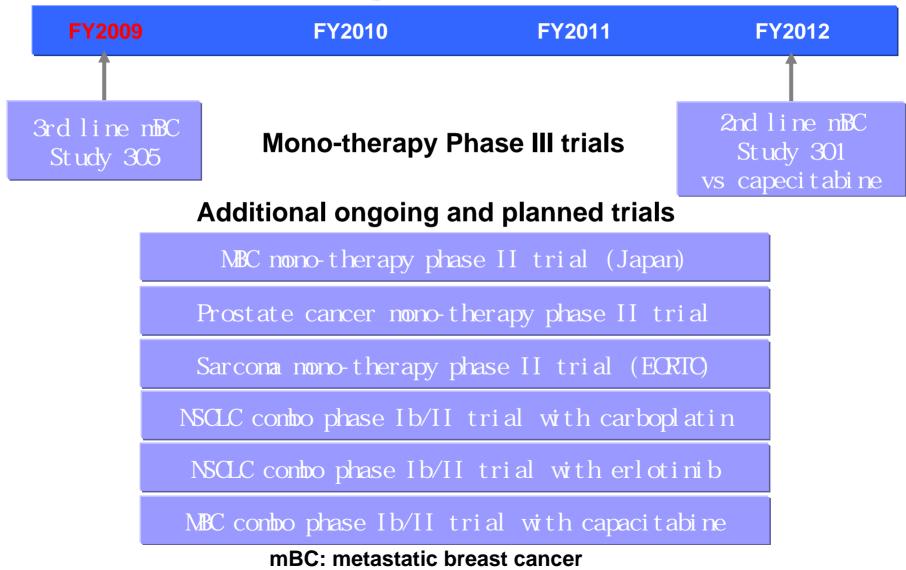
- Safety -

# Manageable tolerability profile was reconfirmed, well consistent with the previous Ph II study 211.

The drug-related adverse events with high appearance frequency: neutropenia, leucopenia, neuropathy, fatigue, alopecia, etc.

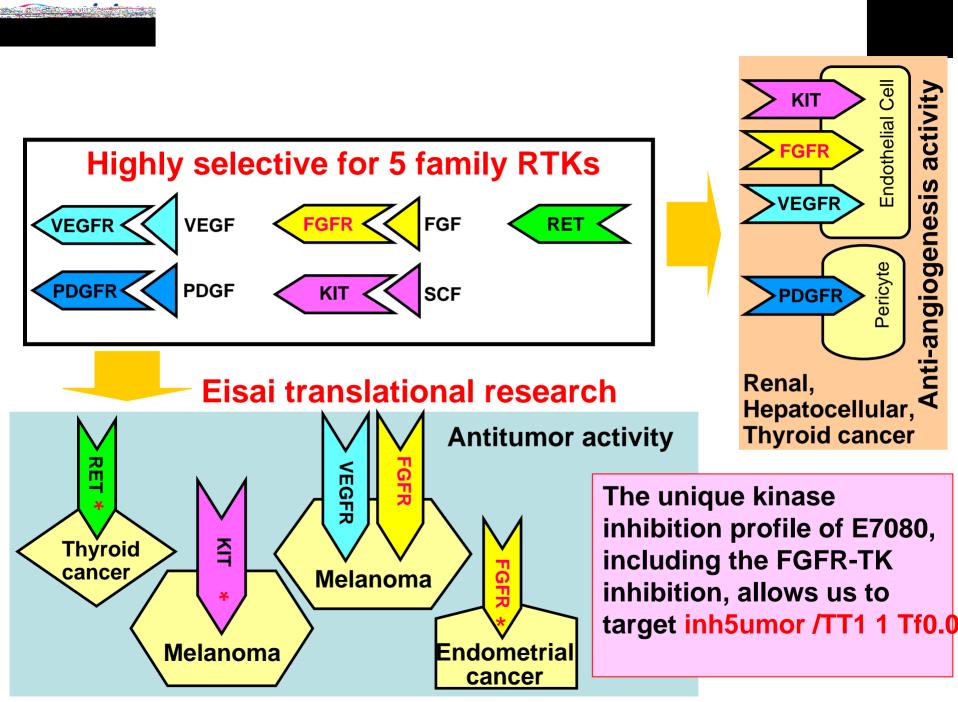
Incidence of grade 3/4 neuropathy was less than 10%.

## Eribulin Clinical Development Program Status



**NSCLC:** non-small cell lung cancer

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## Farletuzumab (MORAb-003)

- Anticancer monoclonal antibody to folate receptor alpha
- Preliminary phase II data on 1<sup>st</sup>-relapsed ovarian cancer patients were recently presented at the 2009 joint ECCO/ESMO meeting.
  - In combination with standard platinum and taxane

## Maximization Strategy in Oncology

- Rich and promising pipeline in oncology.
- Mission: to develop the compounds with wide range of indications most productively in shortest possible timeline.
- In order to achieve our mission, Eisai tirelessly explores and pursues the boldest means and strategies.

## Strategic collaboration with Quintiles (NovaQuest) in oncology

A new business model for strategic collaboration which includes incentive mechanism for Quintiles (Distinct from a simple outsourcing to external CROs.)

- Doubling the candidate indications for these compounds by simultaneously proceeding with multiple development projects by this collaboration

- Shortening the total development time for oncology

## Strategic Joint Development with Quintiles

- Agreement made on October 29, 2009 -

## Challenging for wide range of indications by the strategic joint development

-Maximizing the potential of compounds by pursuing multiple indication simultaneously
-Deliver effective products to patients by significantly shortening the total development time

The strategic joint development with Quintiles allows Eisai to promote simultaneous development of a group of candidate compounds

- 6 compounds by Quintiles (eribulin, E7080, ONTAK<sup>®</sup>, E7820, E6201 and E7050) for 11 indications in Phase II POC trials.

- Eisai proceed to develop 18 indications for these 6 compounds

#### With Quintiles, we are doubling the number of phase II studies and increasing our chance to establish proof of concepts

Ei sai	Quintiles

#### Our goal: product creation for cancer patients and their families

