

Press Conference

March 5, 2015 Eisai Co., Ltd.

Safe Harbor Statement

Forecast or target figures in this material are not official earnings guidance but present the midterm strategies, goals, and visions. Official earnings guidance should be referred to in the disclosure of the annual financial report (*kessan tanshin*) in accordance with the rules set by Tokyo Stock Exchange.

Materials and information provided during this presentation may contain so-called

forecasts and assumptions that are subject to risks and uncertainties which could cause actual outcomes and results to differ materially from these statements.

Risks and uncertainties include general industry and market conditions, and general

Listed in the Global 100 Sustainability Index for Third Consecutive Year



2015 Global 100 most sustainable corporations in the world

Eisai is the only company from Japan included in 2015 Ranked in top 50

(Ranked 5th among global pharmaceutical companies)

8 pharmaceutical companies ranked in 100

Ranking	Company	HQ Location
1	Biogen Idec	US
2	Allergan	US
13	Novo Nordisk	Denmark
18	Johnson & Johnson	US
50	Eisai	Japan
62	Shire Plc	Ireland
63	UCB	Belgium
92	Sanofi	France

Corporate Knights, Inc., based in Canada, selected top 100 companies worldwide by evaluating the sustainability among approx. 4,000 companies with market cap of over 2 billion USD

The index has been announced each year at the World Economic Forum in Davos and featured in major media outlets including Forbes.com

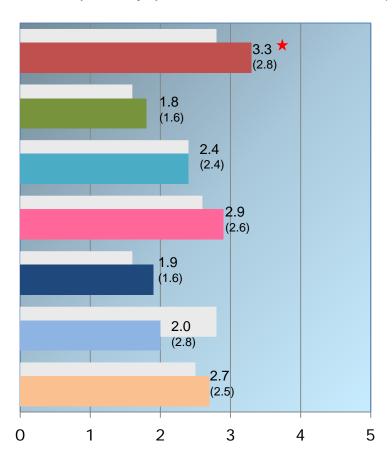
The index is based on 12 KPIs reflecting aspects from resource, finance and employee, with the evaluation carried out solely on data publicly disclosed in annual reports

Eisai excels particularly in five indicators: innovation capability, percentage tax paid,

Access to Medicine Index Ranking 2014 Representing a significant increase of four places from its previous ranking

Scores of the four strategic pillars

(Commitments, transparency, performance and innovation)



Ranked 10th in Patient Reputation Survey



Company	Rank in 2014	Rank in 2013
ViiV Healthcare	1 st	1 st
AbbVie	2 nd	$3^{\rm rd}$
Novo Nordisk	2 nd	10 th
Novartis	4 th	9 th
Lundbeck	5 th	22 nd
Roche	5 th	6 th
Pfizer	7 th	4 th
Janssen	8 th	5 th
UCB	9 th	11 th
Eisai	10 th	N/A

Findings based on a survey of 1,150 patient groups from 58 countries and of differing specialties. Survey was assessed by PatientView.

Survey period:

Mid-November 2014 to mid-January 2015

Assessment indicators:

Patient centricity

Patient information

Patient safety

Useful products

Transparency

Integrity

Robust Growth Opportunity being Slated

Extensive and specific contribution to patients

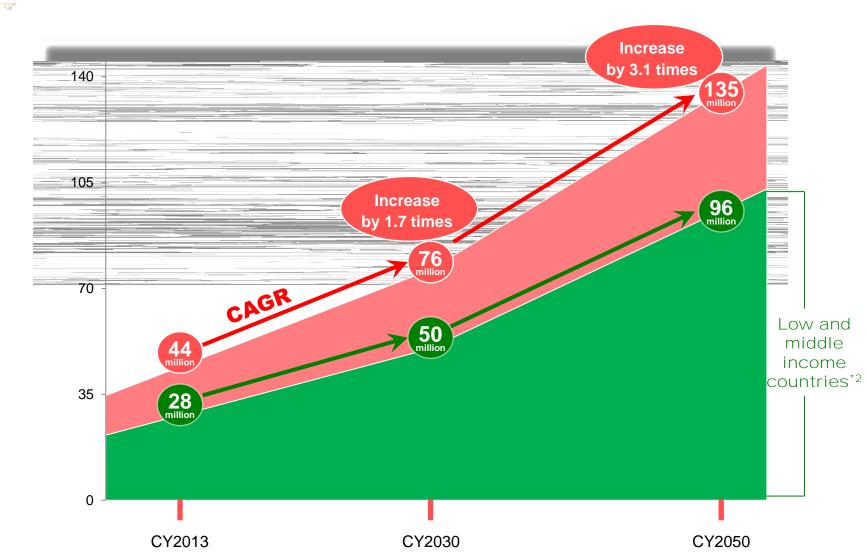
Opportunity 1

Extensive Application

Dementia

Trajectory of Dementia Patient Number

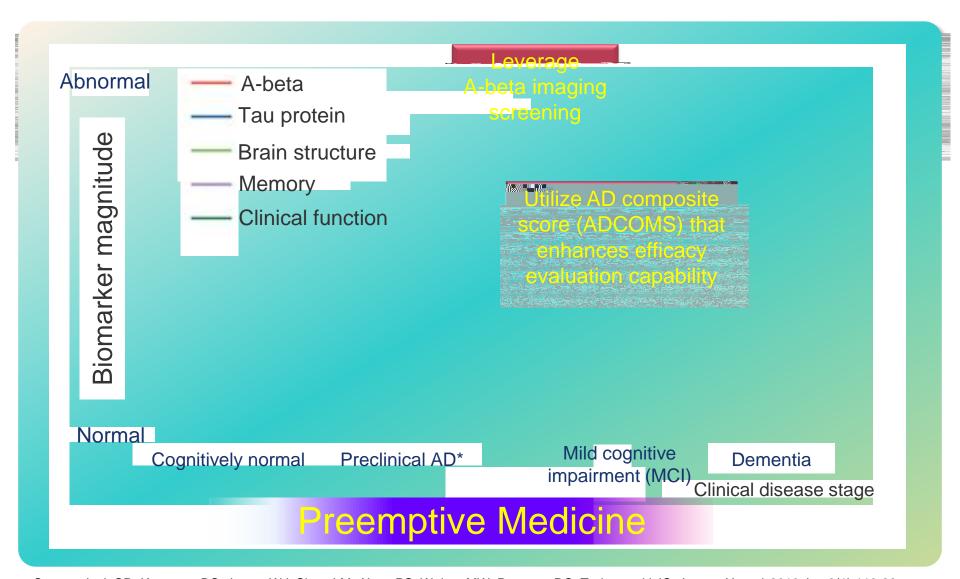




Source based on the following references: The Global Impact of Dementia 2013on dementia, 2013 Voice

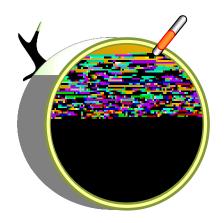
Alzheimer's Disease (AD) Biomarkers Pathological Cascade and Potential of 'Preemptive Medicine'

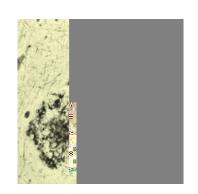




Source: Jack CR, Knopman DS, Jagust WJ, Shaw LM, Aisen PS, Weiner MW, Petersen RC, Trojanowski JQ. *Lancet Neurol.* 2010 Jan;9(1):119-28 * Cognitively normal with confirmed pathological changes and detectable positive amyloid in PET screening









Three Current Projects under the Collaboration with Biogen Idec



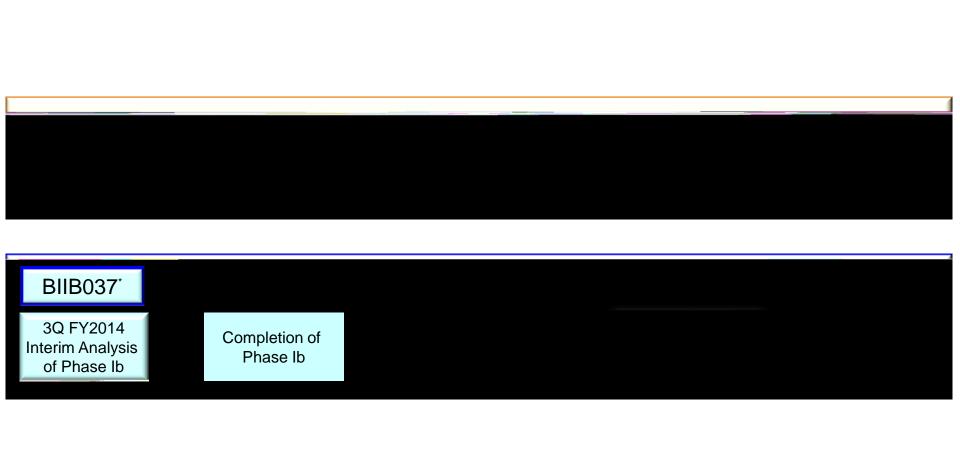


Investigational anti-A-beta protofibrils antibody

E2609

Investigational BACE inhibitor developed in-house





Dementia Franchise





Genomics-based discovery

Novel target/tool discovery

Genome Big Data Analysis Neuroinflammation Omics Large Genome **Sequence**Data Analysis

EphA4

University College of London Therapeutic Innovation Group

Innovative Medicines Initiative

Alzheimer's research UK

Symptomatic treatments

Metabotropic glutamate receptor modulator Phase I study ongoing

Strengthen neuronal signal transduction

Muscarinic receptor modulator

Next generation Alzheimer's disease projects based on pathogenic hypotheses

Investigational BAN2401

Anti-A-beta protofibrils antibody Phase II study ongoing Investigational E2609

BACE* inhibitor / Phase II study ongoing BIIB037

Anti-A-beta antibody
Phase Ib study ongoing
Biogen Idec, Inc.

Anti-tau antibody Biogen Idec, Inc.

-based product creation

through experience and know-how accumulated for over 30 years

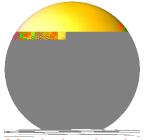
Potential Market Size for Next Generation Alzheimer's Disease (AD) Treatments

Opportunity 2
Specific Target
Oncology

H3 Biomedicine -Oncogenomics-



Translate cancer patients into powerful precision therapeutics



Myelodysplastic syndrome, etc.

H3 Biomedicine targets initiation of first clinical trials for SF3B1 modulator and FGFR4 inhibitor in FY2015

Hepatocellular Carcinoma(HCC), etc.

SF3B1 modulator annual eligible patient pool: Approx. 13,000

Percentage (%) of SF3B1 gene mutation

Approx. 20% in myelodysplastic syndrome (MDS) (8,300*1)

<u>Approx. 15% in chronic windhocytic leukemia</u>

OS extension in two different tumor types,

Mesenchymal tumor cell

Halaven

Epithelial tumor cell



Acceleration of metastatic ability
Acquired stress resistance
Induced drug resistance and
immunosuppression

Cell-to-cell adhesion Cell-matrix adhesion

LENVIMA





^{*}According to X-ray crystal structural analysis, Lenvima was found to possess a new Type V binding mode of kinase inhibition that is distinct from existing compounds. In addition, Lenvima has large kon and small koff which is believed to make Lenvima easily Len16 RGf4(I)5(d Tm[ea)4(s)-5(i)5(I)5(yhd)4(t3(ak)-4)



The First Launched in the U.S.





Approved by US FDA on February 13, 2015

Two months ahead of PDUFA* Priority Review action date of April 14, 2015

Indicated for the treatment of patients with locally recurrent or metastatic, progressive, radioactive iodine-refractory differentiated thyroid cancer

<u>US Launch on February 26, 2015</u>

4mg and 10mg capsules in patient-friendly, mixed-strength compliance packs (30-day packs) for 4 daily doses of 24mg, 20mg, 14mg and 10mg

^{*} Prescription Drug User Fee Act



Global Approvals/Submissions Status



Japan

Expecting final approval under priority review in March 2015 after 2nd Committee of Drugs on January 21, 2015 endorsed Lenvima for unresectable thyroid cancer

EU

Expecting final approval under accelerated review in FY2015 1Q for an indication similar to that in the US

Other countries

Submissions already filed in Switzerland, South Korea, Canada, Russia, Singapore, Australia, Brazil and South Africa

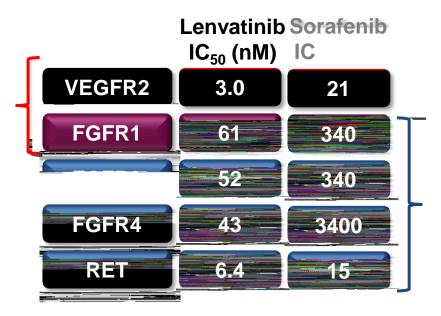
Aim to launch in FNVIMA in more than 20 countries in FY2015





Dual inhibitor of VEGFR & FGFR driven angiogenesis Inhibition of FGFR & RET driven cancer cell proliferation

In vitro kinase inhibitory activities*1





Eisai and Merck & Co., Kenilworth, N.J., U.S.A. Enter Collaboration to Explore Novel Anti-Cancer Combination Regimens



Initiating combination clinical studies of Merck's anti-PD-1 therapy pembrolizumab (Keytruda) with Eisai's lenvatinib (Lenvima) and eribulin (Halaven) in FY2015



Exploring synergistic combinations among 3 novel therapies of differing mechanisms to further maximize patient outcome in the complex disease of cancer

Combining deep know-how of two committed oncology companies

1 □ N | / | N | A | ∧™

Phase 1b/2 study of lenvatinib in combination with pembrolizumab in select solid tumors

Phase 1b/2 study of eribulin in combination with pembrolizumab in metastatic triple-negative breast cancer



Additional indication for dementia with Lewy bodies(DLB)

Registration validity period: 4 years

Re-accelerate contribution to patients with

Additional indication for the prevention of recurrence of ulcers during treatment with low-dosage aspirin

Launch 5mg formulation

Registration validity period: 4 years

Registration validity period: 4 years
Re-accelerate contribution to patients with reflux esophagitis

Action Plan 4

Effective and efficient commercialization for value maximization of BELVIQ® and Fycompa®









Planned Further Growth with Potential PGTC² Indication Approval as Game Changer

U.S. and EU: Seeking indication expansion for PGTC with June 19, 2015 US PDUFA date and ongoing review in Europe

Japan: Will seek marketing authorization for partial-onset seizures and PGTC with regulatory submissions in 1H FY2015

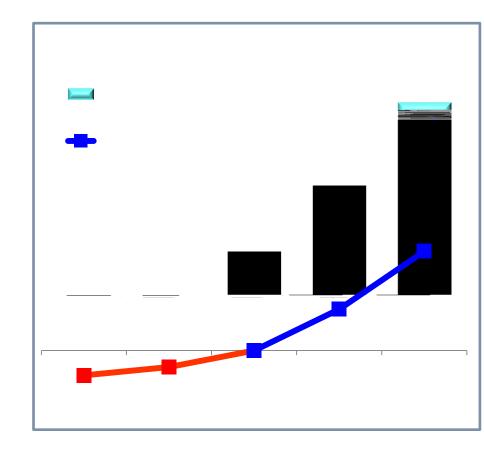
Plan to submit in Asia and additional Strategic Five*3 with the indication of partial-onset seizures

Apply our existing epilepsy experience and resources to effectively and efficiently expand Fycompa's patient impact

Action Plan 5

Flexible Investments for Business Environmental change

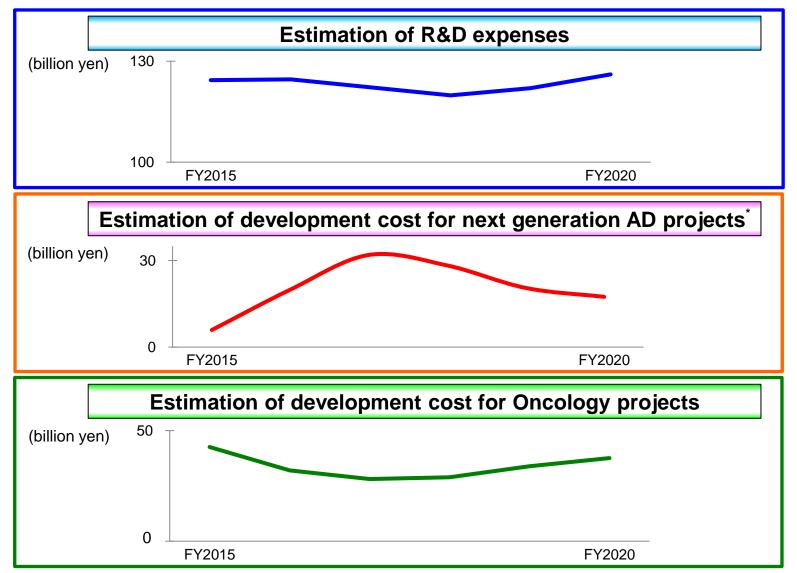




Sustain Expansion of Dementia & Oncology Franchises and Stable Dividend

Eisai's Development Cost Estimates for Next Generation Alzheimer's Disease(AD) Projects and Oncology Projects

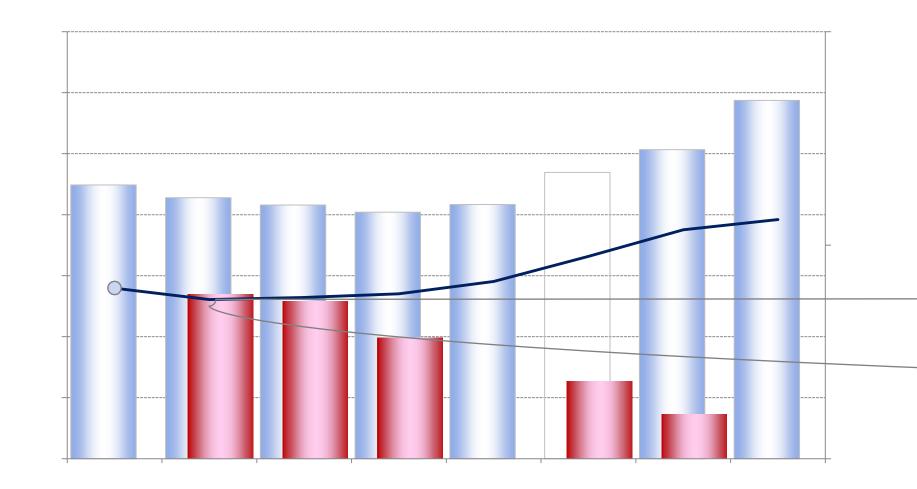




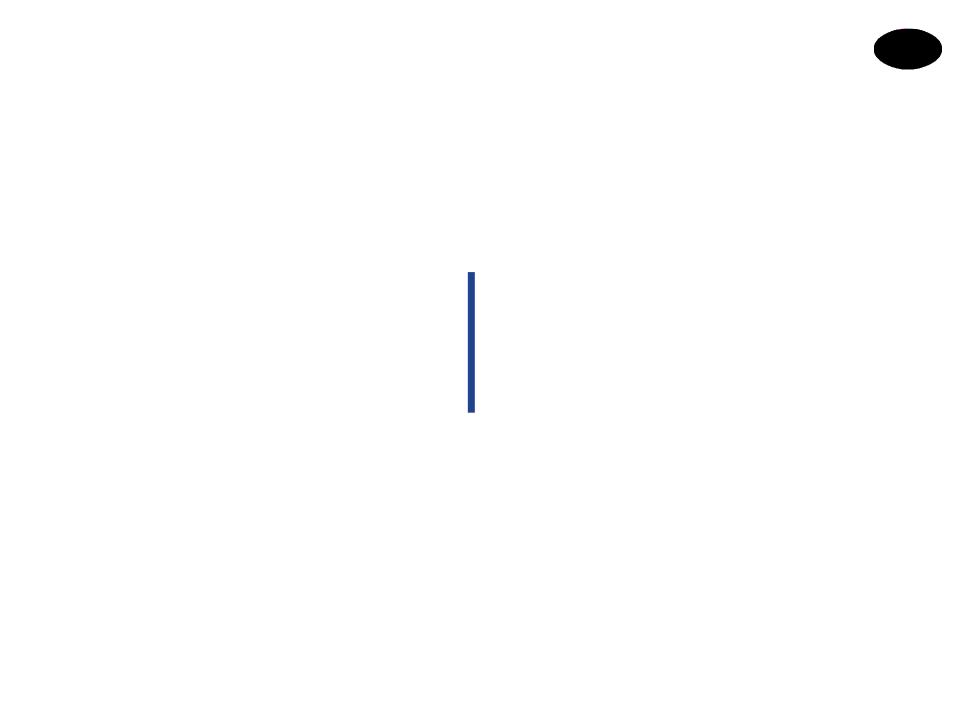
^{*} The line shows Eisai's share of development cost estimate for 3 projects (E2609, BAN2401 and BIIB037). Assumed average exchange rates for FY2015-2020 USD: 120 yen, EUR: 137 yen, GBP: 183 yen

Enabling Re-Leveraging Strategy based on Strong Balance Sheet









Conclusion



Actions for Breakthrough

Development of next generation
disease (AD) treatments
Global launch of Lenvima
Growth of Fycompa with potential PGTC
indication approval as game changer
Sustainable growth in China
Robust growth in Asia
Revival of pharmaceutical business in Japan

56% of equity to total assets (as of December 2014)

Financial integrity

Net DER 0.11 and

BELVIQ® balanced marketing Profitable business in Strategic Five

Aim to sustain expansion of Dementia & Oncology franchises and stable dividend