



Q1 FY2015
(Fiscal Year Ending March 31, 2016)
Financial Results Presentation

Eisai Co., Ltd.

July 31, 2015

h/c
human health care

Q1 FY2015



(Billion yen, %)

	April - June 2014		April - June 2015		
	Results	%	Results	%	YoY
Revenue	132.8	100.0	139.2	100.0	105
Cost of sales	48.1	36.2	49.4	35.5	103
Gross profit	84.7	63.8	89.8	64.5	106
R&D expenses	29.1	21.9	32.7	23.5	112
SG&A expenses	47.2	35.5	49.9	35.8	106
Other income & expenses	0	0.0	0.4	0.3	1,114
Operating profit	8.5	6.4	7.6	5.5	90
Profit for the period	5.7	4.3	5.5	4.0	96

Q1 FY2015 average exchange rates:

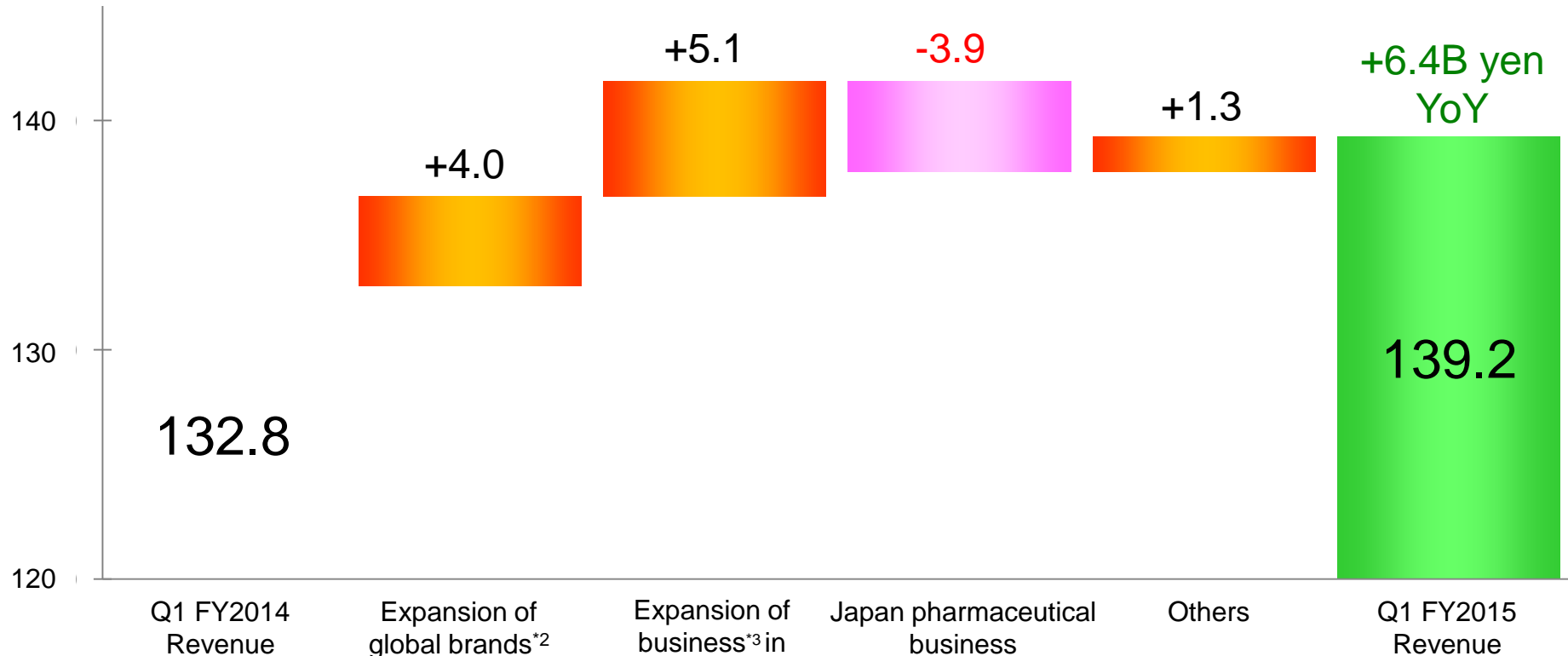
USD: 121.36 yen (+18.8% YoY), EUR: 134.15 yen (-4.2% YoY), GBP: 186.11 yen (+8.3% YoY), RMB: 19.56 yen (+19.3% YoY)

Breakdown of Revenue Migration

Steady growth of global brands and China/Asia*¹ regions



(Billion yen)



Halaven	+1.7
LENVIMA	+1.1
Fycompa	+0.8
BELVIQ®	+0.5

China	+3.8
Asia	+1.3

Halaven	+0.3
LENVIMA	+0.2
Lunesta, HUMIRA and Lyrica* ⁴	+2.1
Aricept	-2.0
Pariet	-2.4
Others	-2.2

* Figures shown in breakdown of revenue migration above are approximate

*1: Mainly South Korea, Taiwan, Hong Kong, India and ASEAN

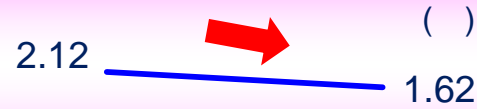
*2: Excluding revenue of Japan pharmaceutical business

*3: Excluding revenue of global brands

*4: Alliance revenue

Margin

<Change in long-term borrowings interest rates*2>

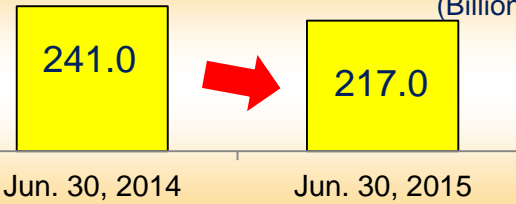


Jun. 30, 2014

Jun. 30, 2015

Leverage

<Change in amount of interest-bearing debts>
(Billion yen)



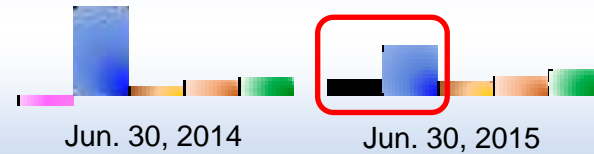
Jun. 30, 2014

Jun. 30, 2015

Turnover

<Change in cash position>

■ Japan ■ Americas ■ China ■ Asia ■ EMEA



Jun. 30, 2014

Jun. 30, 2015

Enhancement of Shareholder Value through Strong Balance Sheet



Stable Dividend Policy

Sustain 150 yen dividend per share

Forecast for FY2015 (IFRS)



(Billion yen, %)

	FY2014		FY2015		
	Results	%	Forecast	%	YoY
Revenue	548.5	100.0	556.5	100.0	101
Cost of sales	193.6	35.3	196.0	35.2	101
Gross profit	354.9	64.7	360.5	64.8	102
R&D expenses	131.9	24.1	126.5	22.7	96
SG&A expenses and others*	194.6	35.5	188.0	33.8	97
Operating profit	28.3	5.2	46.0	8.3	162
Profit for the period	43.5	7.9	27.0	4.9	62
EPS (yen)	151.6		93.8		62
ROE (%)	7.7		4.5		
DOE (%)	7.6		7.2		
Dividends (yen)	150		150		

* SG&A expenses + other income and expenses

Return to Growth Trajectory

Progress and achievements to date



4 global brands

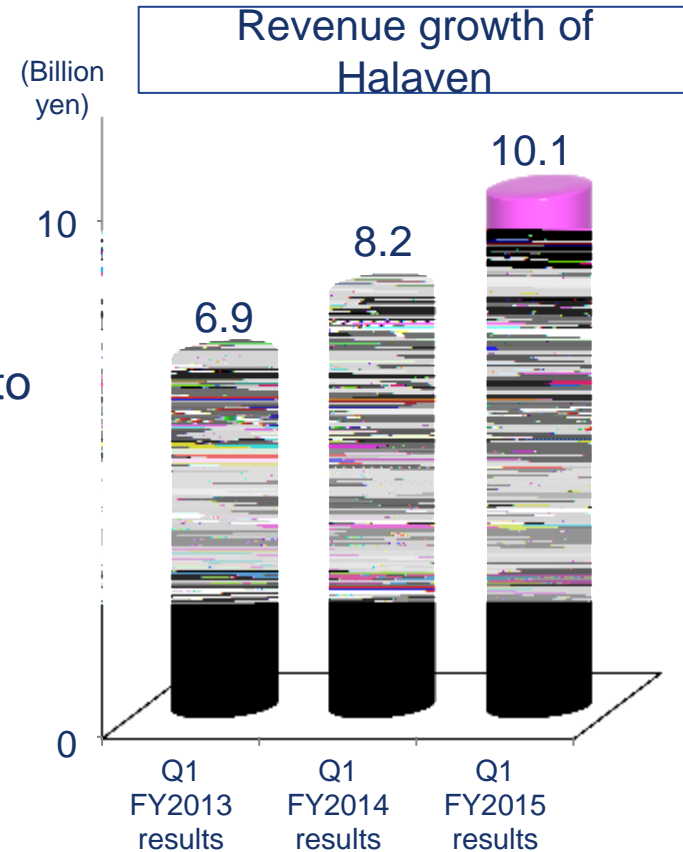
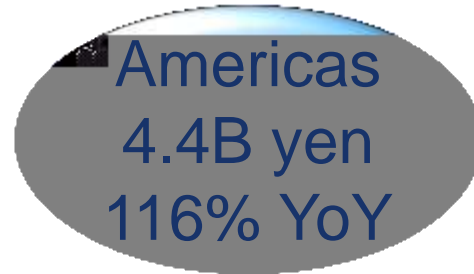
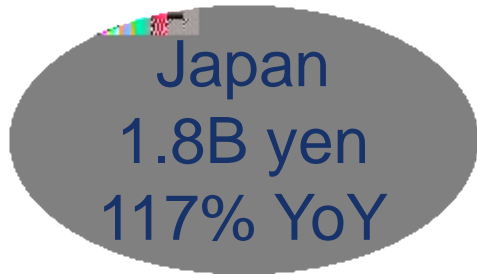
Japan pharmaceutical business

China/Asia*

Next-generation
Alzheimer's disease treatments

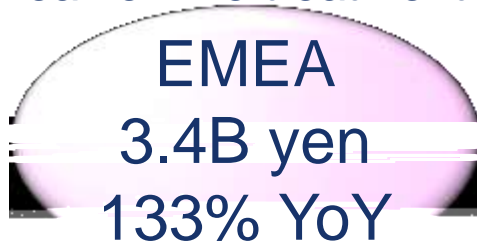
Halaven Achieved Quarterly Revenue of Over 10B Yen for the First Time

Q1 revenue of 10.1B yen achieved 124% YoY



- Duet formation* effective in increased contribution to patient
- Expand contribution in earlier-line treatment

- Launched in Brazil (Nov. 2014) and Mexico (Apr. 2015), in addition to the U.S. and Canada



Accelerate growth in revenue through approval for the indication of 2nd line treatment for metastatic breast cancer in EMEA and Asia



Presented at 2015 ASCO Annual Meeting

Abstract No.: LBA10502, Patrick Schöffski *et al.* Used by the permission of the author and of the American Society of Clinical Oncology

In this study, the most common treatment-emergent adverse events observed in the eribulin arm were fatigue or asthenia, neutropenia, nausea, alopecia, and peripheral

LENVIMA

Launches Achieved in the U.S., Japan and EU^{*1}

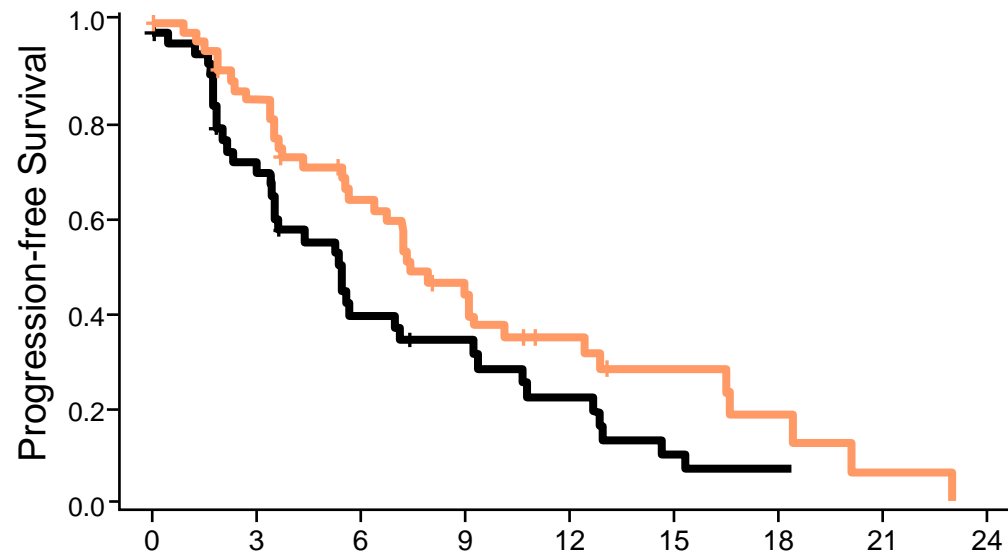


Over 900 patients have been administered LENVIMA in the regions^{*2}

Launched in Japan on May 20, 2015

LENVIMA

2nd Line Phase II Study in Renal Cell Carcinoma*^{1,2}
Favorable results detailed in ASCO 2015 oral presentation



LENVIMA^{*1}



Maximize the potential through clinical studies across tumors

Hepatocellular carcinoma^{*2} 1st line
Phase III study

Steadily ongoing
**Achieved 940 subject enrolled
in July 2015**

Plan to submit in FY2016

Renal cell carcinoma^{*2} 2nd line
Phase II study

Obtained favorable topline results
presented at ASCO 2015

Breakthrough Therapy pathway designation
granted by FDA in July 2015

Combination regimens^{*2} with
immune checkpoint inhibitor
KEYTRUDA (pembrolizumab)

**Initiated Phase Ib/II study
in lung cancer, melanoma,
head and neck cancer,
bladder cancer, renal cancer
and endometrial cancer
in July 2015**

Endometrial cancer^{*2} 2nd line

Following findings in Phase II study (Study 204) suggesting plasma angiotensin-converting enzyme 2 as potential biomarker candidate for measuring clinical efficacy, **currently making preparations for new Phase Ib study to develop companion diagnostics using plasma angiotensin-converting enzyme 2**

*1: Indicated in the U.S. for the treatment of locally recurrent or metastatic, progressive, radioactive iodine-refractory differentiated thyroid cancer; indicated in Japan for the treatment of unresectable thyroid cancer; indicated in Europe for the treatment of adult patients with progressive, locally advanced or metastatic differentiated (papillary, follicular, Hürthle cell) thyroid carcinoma (DTC) refractory to radioactive iodine (RAI)

*2: Currently under investigation

Seek continuous growth and profitability

**Q1 Results: Revenue 1.5B yen (145% YoY)
SG&A controlled to approx. 60% YoY**

Acceleration of Laser-focused commercial mix

Seek effective and efficient marketing through acquired experience and knowledge

Sales force optimization (Approx. 90 Eisai sales force and 230 syndicated sales force*1)

Optimized to approx. 320 sales force

Focused sales force activity to high prescribers of obesity treatment agents

Patient support program

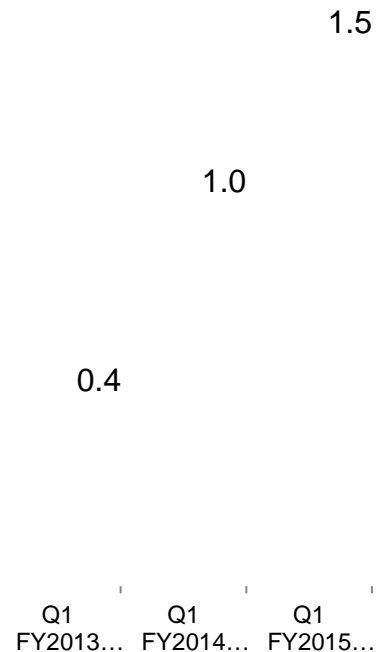
Improve affordability for patients through “Pay no more than \$75” program for eligible cash patients

Targeted consumer activities

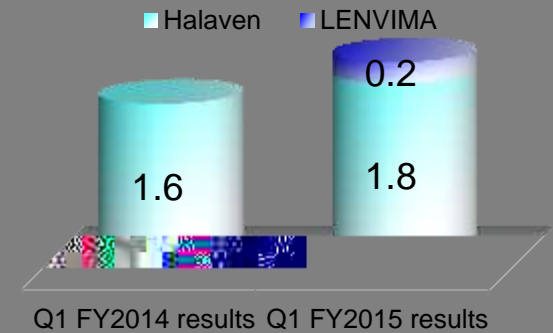
Achieve greater awareness through DRTV*2 focused on high seasons

Revenue growth of BELVIQ®

(Billion yen)



Japan Pharmaceutical Business



3 Projects Based on A-beta Hypothesis Toward Realization of Preemptive Medicine in Alzheimer's Disease



BAN2401^{*1}

Anti-A-beta
protofibrils antibody

Phase II study is ongoing

7th interim analysis of Phase II study was conducted in June 2015 (500 subject)
Topline result of Phase II study is anticipated in Q4 FY2015
(650 minimum subject)

E2609^{*1}

BACE (Beta-secretase)
inhibitor developed in-house

Safety stage (Stage A) in Phase II study is ongoing

Topline result of Stage A is anticipated in Q4 FY2015

Aducanumab
(**BIIB037**)^{*1}

Anti-A-beta antibody
by Biogen
(Eisai retains option)

Pre-specified interim analysis of Phase Ib data was presented at
AAIC^{*2}

Overall results show a statistically significant dose-dependent
reduction in amyloid plaque, a dose-dependent slowing of
cognitive decline, and acceptable safety

Phase III studies are ongoing

Two 18-month studies in patients with early AD
Primary endpoint: CDR-SB score^{*3}

*1: Investigational *2: AAIC: Alzheimer's Association International Conference 2015

*3: Clinical Dementia Rating-Sum of Boxes: Scale for disease diagnosis

Strategies to Achieve FY2015 Business Plan



**Return to growth trajectory
in both revenue and operating profit in FY2015**

Reference Data



Operating Profit by Reporting Segment

	April - June 2014			April - June 2015			
	Results	%	% of revenue	Results	%	% of revenue	YoY
Japan* ¹	33.9	84.2	46.0	31.3	72.9	44.9	92
Americas* ²	0.1	0.2	0.3	2.1	4.9	7.1	2,446
China	2.7	6.8	29.7	4.2	9.8	32.5	155
Asia* ³	1.6	3.9	22.3	2.3			

Performance of Japan Pharmaceutical Business



(Billion yen, %)

	April - June 2014		April - June 2015		
	Results	%	Results	%	YoY
Revenue	73.7	100.0	69.8	100.0	95
Prescription medicines	66.0	89.5	61.5	88.1	93
Aricept	13.4	18.2	11.4	16.4	85
Pariet^{*1}	10.8	14.6	8.4	12.0	78
Humira	7.8	10.5	8.1	11.6	104
Lyrica^{*2}	4.3	5.8	5.7	8.2	133
Methycobal	6.3	8.6	5.5	8.0	88
Warfarin	2.4	3.3	2.1	3.0	86
Halaven	1.6	2.1	1.8	2.6	117
Actonel	1.9	2.5	1.7	2.5	92
Lunes					

Performance of Americas Pharmaceutical Business



(Billion yen, %)

	April - June 2014		April - June 2015		
	Results	%	Results	%	YoY
Revenue	25.4	100.0	29.8	100.0	117 [99]

Performance of China and Asia Pharmaceutical Business



<China>

(Billion yen, %)

	April - June 2014		April - June 2015		
	Results	%	Results	%	YoY
Revenue	9.2	100.0	12.9	100.0	141 [119]
Methycobal	4.0	43.9	5.1	39.4	127 [106]
Stronger Neo-Minophagen C / Glycyron Tablets	1.3	14.4	2.3	17.5	172 [144]
Aricept	1.1	11.9	1.4	10.6	126 [106]
Pariet	0.7	7.7	0.9	7.0	129 [108]
Segment profit	2.7	29.7	4.2	32.5	155 [125]

[] based on local currency

<Asia*>

(Billion yen, %)

	April - June 2014		April - June 2015		
	Results	%	Results	%	YoY
Revenue	7.1	100.0	8.6	100.0	121 [108]
Aricept	2.1	29.9	2.6	30.5	124 [110]
Humira	2.0	27.7	2.2	25.8	113 [100]
Methycobal	0.6	8.3	0.9	10.1	148 [130]
Pariet	0.8	11.8	0.8	9.6	98 [87]
Halaven	0.2	3.1	0.4	5.0	199 [175]
Segment profit	1.6	22.3	2.3	26.4	144 [122]

[] based on local currency

Performance of EMEA* Pharmaceutical Business and Consumer Healthcare Business (mainly OTC products)



(Billion yen, %)

<EMEA*>	April - June 2014		April - June 2015			
	Results	%	Results	%	YoY	
Revenue	8.8	100.0	10.2	100.0	115	[117]
Halaven	2.6	29.2	3.4	33.7	133	[134]
Zonegran	1.9	22.0	2.0	20.0	104	[107]
Zebinix	0.7	7.8	0.9	8.8	130	[135]
Fycompa	0.5	6.1	0.7	7.0	132	[134]
Inovelon	0.5	6.1	0.5	5.4	102	[104]
Lenvima			0	0.1		
Segment profit	1.1	12.2	1.9	18.3	173	[196]

* Europe, Middle East, Africa, Russia, and Oceania

[] based on local currency

<Consumer Healthcare Business (Japan)>

(Billion yen, %)

	April - June 2014		April - June 2015			
	Results	%	Results	%	YoY	
Revenue	3.8	100.0	4.0	100.0	107	
Chocolate BB group	2.5	66.3	2.5	62.6	101	
Segment profit*	(0.4)		0.6	14.4		

From the consolidated fiscal year ending March 31, 2016, the management structure for part of the costs in Japan was revised and the method for allocation of SG&A expenses changed as a result. As such, the “Japan pharmaceutical business” and “Consumer Healthcare Business-Japan” segment profit (loss) as well as “Group headquarters’ management costs and other expenses” figures stated for the previous fiscal year ended March 31, 2015, have also been restated to reflect these changes