EISAI CO., LTD. AND CONSOLIDATED SUBSIDIARIES ANNUAL FINANCIAL REPORT RELEASE

FOR IMMEDIATE RELEASE May 14, 2008

Eisai Co., Ltd. announced annual consolidated financial results for the fiscal year ended March 31, 2008.

Date of the Board of Directors' Meeting:

May 14, 2008

• Eisai Co., Ltd. is listed on both the First Section of both the Tokyo Stock Exchange and the Osaka Securities Exchange.

• Securities Code Number: 4523

• Representative of corporation: Haruo Naito

1. CONSOLIDATED ANNUAL FINANCIAL RESULTS (APRIL 1, 2007 – MARCH 31, 2008)

1) RESULTS OF ANNUAL OPERATIONS

| Period | Net Sales | Percent Change | Operating Income | Percent Change | Ordinary Income | Percent Change |
|----------------------------------|---------------|-------------------|------------------|-------------------|--------------------|-------------------|
| April 1, 2007- March 31, 2008 | ¥734,286 mil. | 8.9% | ¥17,749 mil. | (83.1%) | ¥18,850 mil. | (82.9%) |
| April 1, 2006- March 31, 2007 | ¥674,111 mil. | 12.1% | ¥105,263 mil. | 10.0% | ¥110,462 mil. | 10.4% |

| | (loss) | Percent Change | Basic Earnings per Share | Diluted Earnings per Share | Return on Equity | Ordinary Income/ Total Assets | Operating Income/ Net Sales |
|----------------------------------|-------------------|-------------------|-----------------------------------|-------------------------------------|---------------------|--|-----------------------------------|
| April 1, 2007- March 31, 2008 | (¥17,012 mil.) | -% | (¥59.80) | ¥ - | (3.4%) | 2.0% | 2.4% |
| April 1, 2006- March 31, 2007 | ¥70,614 mil. | 11.4% | ¥247.85 | ¥247.47 | 13.2% | 14.4% | 15.6% |

Reference: Equity in earning0012 0 0 1.4400024 230.3399963 552.6802979 cm/lm6 D20.420369B80,40.4 (in ea518n1 (in ea518n1 (

| March 31, 2007 | ¥792,114 mil. | ¥562,698 mil. | 69.7% | ¥1,944.41 |
|----------------|---------------|---------------|-------|-----------|

Reference: Shareholders' Equity = Equity - Minority interests - Stock acquisition rights

• As of March 31, 2008:

¥448,860 million

• As of March 31, 2007:

¥552,464 million

3) CASH FLOWS

| Period | Net Cash Provided by Operating Activities | Net Cash Used in Investing Activities | Net Cash Used in Financing Activities | Cash & Cash Equivalents |
|-----------------------------------|---|---------------------------------------|---|----------------------------|
| April 1, 2007 – March 31, 2008 | ¥73,242 mil. | (¥476,447 mil.) | ¥375,365 mil. | ¥119,950 mil. |

April 1, 2006 -

3. CONSOLIDATED FINANCIAL FORECAST FOR THE FISCAL YEAR ENDING MARCH 31, 2009

| Period | Net Sales | Operating Income | Ordinary Income | Net Income | Basic Earnings per Share |
|-------------|-----------------------|-------------------------|-------------------------|-------------------------|--------------------------|
| Semi-Annual | ¥390,000 mil. 7.5% | ¥44,000 mil. (22.9%) | ¥41,000 mil. (31.2%) | ¥25,500 mil. (35.2%) | ¥89.50 |
| Annual | ¥806,000 mil. 9.8% | ¥93,000 mil. 423.9% | ¥87,000 mil. 361.5% | ¥56,000 mil. - % | ¥196.56 |

Notes: Percentage increase (decrease) compares corresponding period of the previous year.

4. OTHER

- 1) There is no change in important subsidiaries (change in specific subsidiaries involving in the scope of consolidation) during the period under review.
- Change of accounting rules, procedures and representation method in connection to preparation of consolidated financial statements (indicated in "CHANGES IN ACCOUNTING PRINCIPLES")
 - (1) Changes in connection with the amendment of accounting standard: None
 - (2) Changes except (1): None
- 3) Number of shares issued and outstanding (common stock):
 - (1) Number of shares issued and outstanding at the end of period (including treasury stock)

(2) FINANCIAL POSITION

| Year End | Total Assets | Equity | Shareholders' equity ratio | Book-value per share |
|----------------|---------------|---------------|----------------------------|-------------------------|
| March 31, 2008 | ¥977,256 mil. | ¥471,358 mil. | 48.2% | ¥1,652.51 |
| March 31, 2007 | ¥573,702 mil. | ¥467,541 mil. | 81.4% | ¥1,644.49 |

Reference: Shareholders' Equity = Equity - Minority interests - Stock acquisition rights

• As of March 31, 2008:

¥470,80 ¥470,802 million As of March 31, 2007: ¥467,246 million

2. NON-CONSOLIDATED FINANCIAL FORECAST FOR THE FISCAL YEAR ENDING **MARCH 31, 2009**

| Period | Net Sales | Operating Income | Ordinary Income | Net Income | Basic Earnings per Share |
|-------------|-----------------------|-------------------------|-------------------------|-------------------------|-----------------------------|
| Semi-annual | ¥196,000 mil. 0.6% | ¥35,000 mil. (16.1%) | ¥30,500 mil. (27.3%) | ¥20,500 mil. (27.2%) | ¥71.95 |
| Annual | ¥398,000 mil. 2.3% | ¥66,500 mil. (9.0%) | ¥59,500 mil. (16.2%) | ¥40,000 mil. (13.0%) | ¥140.40 |

1. Operating Results

1) Overview of operating results

- (1) Operating results for the period under review[Sales and income]
- The Company achieved the following **consolidated financial results** for the period ended March 31, 2008:

Net sales: ¥734,286 million (8.9% increase year-on-year)

Operating income: ¥17,749 million (83.1% decrease year-on-year)

Ordinary income: ¥18,850 million (82.9% decrease year-on-year)

Net loss: ¥17,012 million

- Net sales increased in Japan, North America and Asia as sales of *Aricept*, an Alzheimer's disease treatment, expanded to ¥290,982 million, up 15.1% year-on-year and those of *Pariet* (US brand name: *Aciphex*), a proton pump inhibitor, steadily increased to ¥175,920 million, up 0.9% year-on-year.
- Operating income and ordinary income dropped as a result of proactive investment in R&D activities and in-process R&D expense (¥87,442 million) related to the acquisition of MGI PHARMA, INC.
- Consequently, **net loss per share** came to ¥59.80 (Basic earnings per share for the previous year were ¥247.85). In addition, net loss resulted from in-process R&D as non-deductible expenses on the tax basis.
 - * In-process R&D: The amounts assigned to product candidate compounds under development that have no alternative future use shall be charged to R&D expense.

[Effects of Acquisition of MGI PHARMA, INC.]

The main items that impact on the results of operation by accounting treatment for the **acquisition of MGI PHARMA, INC.** under the purchase method of accounting in accordance with the U.S. accounting standards SFAS No. 141 are as follows:

In-process R&D expenses: ¥87,442 million

[as a component of R&D expenses]

Amortization of intangible assets: ¥3,135 million

[as a component of cost of goods sold and R&D expenses]

Increase of inventories: ¥2,476 million [as a component of cost of goods sold]
Income taxes and other: (¥5,317 million)

[as a component of income taxes-deferred and other]

In order to look into the actual business performance, we deducted the figures specific for the accounting treatment of business combination (non-cash items) from

- **Sales in Japan** amounted to ¥312,656 million, up 7.0% from the previous year, while operating income came to ¥80,482 million, up 10.5%.
- Among the prescription drugs, **sales of** *Aricept* increased to ¥62,307 million, (up 25.4% year-on-year) and those of *Pariet* increased to ¥37,107 million (up 21.0%).

<North America>

- Sales in North America expanded 11.9%, to ¥339,396 million, while an operating loss of ¥66,883 million was incurred as a result of the acquisition of MGI PHARMA, INC. and due to a change in the rate of royalty paid to the parent company.
- Sales of *Aricept* advanced 15.2% (up 18.0% on a U.S. dollar-denominated basis), to ¥186,874 million, and sales of *Aciphex* decreased 1.7% (up 0.7% on a U.S. dollar-denominated basis), to ¥124,711 million.
- Revenues of **MGI PHARMA, INC.** on a stand-alone basis for the two months from January 28 came to ¥10,015 million.

<Europe>

- Sales in Europe decreased 0.7% to ¥54,416 million. Operating income declined 55.7% to ¥1,799 million due to business expansion into new markets and significant competition in Europe.
- Sales of *Aricept* decreased 3.5% to ¥33,258 million and those of *Pariet* decreased 29.1% to ¥8,595 million.
- A new pharmaceutical marketing subsidiary **Eisai SA/NV** was established in Belgium in September 2007.

<Asia and other regions>

Sales and operating income in Asia and other regions amounted to Belgium in Septe7eased 1 2Pq72a5.090pj-0.0009 Tc 0.Eisai SA/(r7om January 525Td[)

(2) Fourth Quarter Financial Highlights (January 1, 2008 - March 31, 2008)

- Consolidated net sales during the quarter amounted to ¥174,732 million, an increase of 0.8% from the previous year.
- Net sales of *Aricept* came to ¥71,897 million, a 2.5% rise year-on-year, out of which ¥13,323 million was attributed to Japan, up 13.2% and ¥49,361 million was attributed to the U.S., a 3.5% increase. (15.5% increase on a U.S. dollar-denominated basis)

Sales of *Pariet/Aciphex* totaled ¥36,016 million, a 17.0% decrease year-on-year. Though the sales in Japan rose 8.6%, to ¥7,591 million, sales in the U.S. decreased 21.4%, to ¥25,243 million (9.4% decrease on a U.S. dollar-denominated basis).

With respect to sales to external customers

MORAb-003 is currently being developed as a therapeutic antibody for the treatment of ovarian cancer. A multi-institutional Phase II Study is currently being conducted in platinum-sensitive ovarian cancer patients. MORAb-003 received orphan drug designation by the FDA and European Committee for

(4) Acquisition of MGI PHARMA, INC.

1. Purpose of Acquisition of MGI PHARMA, INC.

In January 2008, Eisai Network Group successfully completed its acquisition for approximately \$3.9 billion of MGI PHARMA, INC. ("MGI PHARMA"), which became a wholly-owned subsidiary of Eisai Corporation of North America.

Through the acquisition, Eisai obtained MGI PHARMA's marketed and pipeline products in oncology and acute care, as well as its R&D and commercial capabilities, bringing a major enhancement to Eisai's existing oncology products, global infrastructure and global R&D capabilities. By strengthening is business platform in the U.S., the biggest and most significant market, and developing an oncology franchise with the enhancement of its global oncology pipeline, Eisai can increase its probability of achieving its "Dramatic Leap Plan" (DLP), its fifth midterm strategic plan. Moreover, Eisai believes the acquisition will help lead the company to sustained growth beyond FY 2011, as well.

Regarding business in the U.S., a seamless value chain consisting of R&D, production, distribution, marketing, and the post-marketing safety monitoring of pharmaceutical products will be further reinforced. In particular, regarding the commercial infrastructure in the U.S., starting with marketing in the oncology field and hospital channels, the acquisition helps to strengthen Eisai's organization for dealing with government regulatory and other institutions, professional medical societies, and insurance reimbursement.

Regarding the oncology field, Eisai's oncology pipeline and products will be enriched with the addition of the pipeline and products of MGI. Furthermore, by bringing to Eisai capabilities in antibody treatments, therapeutic vaccines, and even drug treatments for the supportive care necessary for treatment of oncology, in addition to small molecule treatments, which has been Eisai's focus up until now, the acquisition enables Eisai to pursue a variety of approaches in meeting patient needs in oncology. In addition, we will maximize the potential of MGI's products and pipeline through Eisai's global network.

MGI's antiemetic agent "Aloxi" and hypo-methylating agent "Dacogen" are leaders in their respective categories, and we expect sales of both products to increase. In addition, we plan to create cost synergies by reallocation and optimization of personnel and functions following this acquisition. As a result, we expect MGI to contribute to higher earnings in our consolidated financial results starting in FY 2008.

2. Background of Acquisition of MGI PHARMA, INC.

Eisai and MGI PHARMA, an oncology and acute care focused biopharmaceutical company, entered into a definitive merger agreement on December 10, 2007 (Eastern Standard Time) under which Eisai would acquire MGI PHARMA for a total consideration of approximately \$3.9 billion.

Based on the agreement, Eisai commenced its tender offer for all outstanding shares of MGI PHARMA for US\$41.00 per share in an all-cash transaction on December 21, 2007.

The statutory waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, was terminated on January 16, 2008, before the statutory period expired, and as of January 22, 2008, the expiration date of the offer, 78,363,716 shares of MGI PHARMA stock were tendered into the offer, including 18,933,563 MGI PHARMA shares tendered through notices of guaranteed delivery*, together representing over 96.1% of the outstanding shares of MGI PHARMA, thus satisfying all of the conditions to the offer.

A subsequent offering period of 3 business days, starting January 23, 2008, was provided to enable holders of MGI PHARMA shares who did not tender their shares during the initial offering period to participate in the offer. As of January 25, 2008, the expiration date of the subsequent offering period, 76,494,076 MGI PHARMA shares were tendered into the offer, representing 93.8% of the outstanding shares of MGI PHARMA. There is difference between the percentage of the tendered shares as of January 22 and January 25 because a small percentage of shares tendered through notice of guaranteed shares were not delivered prior to the expiration of the offer period.

Eisai consummated a short-form merger, in which MGI PHARMA became a wholly-owned subsidiary of Eisai Corporation of North America, a wholly-owned subsidiary of Eisai Co., Ltd on January 28, 2008.

<Process for MGI PHARMA, INC. Acquisition>

| Dec. 10, 2007 | Eisai and MGI PHARMA signed definitive merger |
|---------------|---|
| | agreement |
| Dec. 21, 2007 | Eisai commenced cash tender offer |
| Jan. 16, 2008 | The waiting period under U.S. Antitrust Act was |
| | terminated before the statutory period expired. |
| Jan. 22, 2008 | Initial tender offer period expired |
| Jan. 23, 2008 | Eisai announced Subsequent Offering Period |
| Jan. 25, 2008 | Subsequent Offering Period expired |
| Jan. 28, 2008 | Eisai completed acquisition of MGI PHARMA through |

short-form merger

*All dates above are in U.S. time

*Notice of guaranteed delivery

If shareholders would like to tender their Shares into the offer, but the certificates representing those Shares are not immediately available or a shareholder cannot complete the procedure for book-entry transfer before the end of the offer period, shareholders may still participate in the offer through a procedure known as Notice of Guaranteed Delivery.

*Subsequent offering period

A subsequent offering period provides to shareholders who have not yet tendered their shares prior to the expiration of the initial offer period additional time that will enable them to participate in the offer. Procedures for the tendering of MGI PHARMA shares during the subsequent offering period are the same as during the initial offer period with two exceptions: (1) the guaranteed delivery procedures may not be used and (2) no shares tendered during the subsequent offering period may be withdrawn.

3. About MGI PHARMA, INC.

MGI PHARMA, INC. is a biopharmaceutical company focused in oncology and acute care that acquires, researches, develops, and commercializes proprietary products that address the unmet needs of patients. MGI PHARMA, INC. is headquartered in Bloomington, Minnesota and owns a research laboratory in Lexington, Massachusetts and a manufacturing plant in Baltimore, Maryland. The company was established in 1979 as Molecular Genetics, Inc. In 1982, it went public on the National Association Securities Dealers Automated Quotations (NASDAQ) market, and in 1988 changed its name to MGI PHARMA, INC. along with the company's transition from an agricultural focused company to a pharmaceutical focused company. After the completion of its acquisition by Eisai on January 28, 2008, the company became a wholly-owned subsidiary of Eisai's U.S. subsidiary, Eisai Corporation of North America (ECA) and was delisted from the NASDAQ market.

4. Marketed and Pipeline Products of MGI PHARMA, INC.

MGI PHARMA, INC. owns a variety of first-in-class products or unique products including a therapeutic DNA vaccine, in the areas of oncology & acute care. Following are major marketed and pipeline products of MGI PHARMA, INC.

a) Marketed Products

Aloxi (antiemetic agent)

Aloxi (injection) is a long-acting serotonin (5-HT₃) receptor antagonist that is approved for chemotherapy-induced nausea

 5-HT_3 receptor antagonist approved for

(5) Research & Development and Other Events Status of Ongoing Research Projects

- An AMPA receptor antagonist E2007 is being investigated with a focus on neuropathic pain and epilepsy indications. In the U.S. and Europe, a Phase II study for epilepsy has been completed, and a Phase III study is being prepared, while a Phase II study is ongoing for neuropathic pain. The agent is also being investigated for additional indications: a new study is being considered for migraine prophylaxis based on the results of the completed Phase II study and a Phase II study for multiple sclerosis is ongoing. The development program for Parkinson's disease has been terminated.
- Anti-cancer agent E7389 (microtubule growth suppressor) is now under Phase III investigation for breast cancer in the U.S. and in Europe. A Phase II study for breast cancer is also ongoing in Japan. Phase II studies are ongoing for non-small cell lung cancer (the U.S.), prostate cancer (the U.S. and Europe), and sarcoma (Europe). In a completed Phase II study for third line breast cancer therapy, the compound has shown promising anti-tumor activity and a favorable safety profile. Eisai had planned to submit Subpart H* application for third line breast cancer therapy using Phase II studies data to seek FDA's accelerated approval, but is now precluded from doing so because FDA approved another drug for this specific indication last October. Eisai now plans to submit the application based on results from ongoing Phase III studies and Phase II data.

(*Accelerated Approval under Subpart H: an FDA regulation under which FDA will accelerate the review of certain new drugs for serious or life-threatening illnesses that meet the criteria designated by FDA)

- An endotoxin antagonist E5564 is being studied in Phase III for the treatment of severe sepsis in Japan, the U.S. and Europe. The study is being conducted at multiple sites globally.
- The Phase II study of a thrombin receptor antagonist E5555 was resumed. Phase II studies are ongoing for acute coronary syndrome and atherothrombotic disease in the U.S. and Europe. Also, Phase II studies for these indications have been initiated in Japan.
- An application for a **sedative agent** *Aquavan* was filed to the U.S. FDA for approval for sedation in brief therapeutic and diagnostic procedures in December 2007.
- An anti-cancer agent MORAb-003 (monoclonal antibody) is now under Phase II evaluation for ovarian cancer in the U.S..

- ' **Anti-cancer agent MORAb-009** (monoclonal antibody) has entered a Phase II study for pancreatic cancer.
- Anti-cancer agent E7820 (2 integrin expression inhibitor) has entered a Phase II study for colon cancer in the U.S..
- A multikinase inhibitor E6201 (dermatologic application) has entered a Phase II study for psoriasis in the U.S..
- Human monoclonal anti-TNF antibody HUMIRA has been filed for approval for the treatment of psoriasis vulgaris and psoriatic arthritis in Japan in September 2007. The agent received approval for the treatment of rheumatoid arthritis in Japan in April 2008. It has entered a Phase III study for the treatment of ankylosing spondylitis and juvenile rheumatoid arthritis.
- A central acting serotonin & noradrenalin reuptake inhibitor KES524 was submitted for obesity management in Japan in November 2007.
- A gastroprokinetic agent *Gasmotin* was submitted in Thailand and in Malaysia in May 2007 for the treatment of functional dyspepsia. Applications have also been submitted in Indonesia and Philippines. Submission is being prepared in six other Asian countries, including some ASEAN member countries.
- A DNA polymerase inhibitor clevudine has been submitted for a hepatitis B treatment in Malaysia in May 2007. Applications have also been submitted in Thailand, Indonesia, Philippines, and India. Submission is being prepared in three other Asian countries, including some ASEAN countries. A Phase III study is being prepared in China.
- A rapid-acting insulin secretagogue *Glufast* was submitted for diabetes treatment in Malaysia in March 2008. Submission is being prepared in nine other countries, including some ASEAN countries.
- An Alzheimer's disease treatment Aricept received approval for additional efficacy and dosage for treatment of severe Alzheimer's disease,

- A proton pump inhibitor *Pariet/Aciphex* received approval for secondary eradication of *Helicobacter pylori* in patients with peptic ulcer in combination with amoxicillin and metronidazole in Japan in August 2007. An application was also filed for FDA's approval for a short-term (up to eight weeks) treatment of gastro-esophageal reflux disease in adolescents (ages 12-16) in the U.S. in February 2008. Furthermore, FDA has granted priority review status for this application in accordance with the Best Pharmaceuticals for Children Act, which provides for a 180-day review period. A Phase III study for the long-acting formulation of *Pariet/Aciphex* has been initiated. The application for non-erosive gastro-esophageal reflux disease submitted in Japan was temporarily withdrawn in February 2008 due to additional data requirement for submission. The company will proceed with an additional study and aims to achieve resubmission.
- ' An application for an antiemetic agent Aloxi

dysplasia, Phase II / III), a thrombocytopenia agent AKR-501 (for Idiopathic thrombocytopenic purpura, Phase II), and a cancer agent Irofulven (Phase II).

Alliances & Agreements

- The U.S. subsidiary Eisai Corporation of North America signed an acquisition agreement with Morphotek, Inc., a U.S. biopharmaceutical company that specializes in antibody research & development, in March 2007. The agreement came into effect in April 2007. Morphotek, Inc. develops therapeutic antibodies through the use of its proprietary technologies for the treatment of cancers, rheumatoid arthritis, and infectious diseases. The acquisition enabled Eisai to expand its capacity and make a full entry into the biologics field.
- An exclusive in-licensing agreement was signed with Solstice Neurosciences Inc. (the U.S.) for *Neuro Bloc* (botulinum toxin type B agent) in May 2007 for commercializing the compound in Europe.
- An exclusive in-licensing agreement was signed with Kissei Pharmaceutical Co., Ltd. for *Glufast* (a rapid-acting insulin secretagogue agent) in June 2007 for development and marketing of the compound in the 10 ASEAN countries. A similar agreement was signed for commercializing the compound in China in September 2007.
- An exclusive in-licensing agreement was signed with Sepracor Inc. (the U.S.) for a sedative hypnotic eszopiclone (US brand name: "LUNESTA") in July 2007 for development and marketing of the compound in Japan.
- The U.S. clinical research subsidiary Eisai Medical Research Inc. signed an agreement with Accenture LLC in August 2007 for outsourcing clinical management activities for clinical research projects in Japan, the U.S., and Europe. In March 2008, the clinical management service was started in Accenture's global delivery center in India based on this agreement.
- A global exclusive licensing agreement was signed with BioArctic Neuroscience AB (Sweden) in December 2007 for research & development, manufacturing, and marketing of BAN2401, a novel humanized monoclonal antibody, which is being developed as a next-generation therapeutic treatment for Alzheimer's disease.

A definitive merger agreement was signed with MGI PHARMA, INC., an U.S. oncology and acute care focused biopharmaceutical company in December 2007. In January 2008, the tender offer regarding this acquisition

and CoaguChek XS Plus (manufactured by F. Hoffmann-La Roche Ltd., Swizerland) for simple and quick PT-INR (Prothrombin Time - International Normalized Ratio) monitoring and other related supplies. Under this agreement, distribution of these products will be transferred to Sanko Junyaku, and the products will be co-promoted with Eisai. Roche Diagnostics will remain as a manufacturer (importer) and distributor of these products, while Nihon Kohden will come to offer sales and technical support as a distributor.

New Facility Launch

- Eisai Clinical Research Singapore Pte. Ltd. held an opening ceremony in December 2007 to commence its operation. It will act as the strategic base for Eisai's clinical research activities in the Asia Pacific region.
- Eisai Pharmatechnology & Manufacturing Pte. Ltd. in Andhra Pradesh state in south India held a ground breaking ceremony in December 2007 at the construction site of its manufacturing and research base. At completion, it will manufacture and conduct research on new API and dosage form pharmaceutical products.

(6) Other Events

- On May 11, 2007 (U.S. Eastern Standard Time), the United States District Court for the Southern District of New York ruled in Eisai's favor with respect to the patent infringement lawsuit Eisai and its U.S. subsidiary Eisai Inc. had filed against generic drug makers concerning Eisai's proton pump inhibitor *Aciphex*. The generic makers have appealed to the Circuit Court Appeals in June 2007.
 - On March 28, 2008 (the U.S. Eastern Time), the United States District Court for the District of New Jersey ruled in Eisai's favor with respect to Eisai's motion for a preliminary injunction in its patent infringement lawsuit against Teva Pharmaceuticals concerning Eisai's Alzheimer's disease treatment *Aricept*.

(7) Outlook for FY2008 (From April 1, 2008 to March 31, 2009)

[Forecast on consolidated results]

| | Interim | Percent change | Ending | Percent change |
|------------------|------------------|----------------|------------------|----------------|
| Net sales | ¥390,000 million | 7.5% | ¥806,000 million | 9.8% |
| Operating income | ¥44,000 million | (22.9%) | ¥93,000 million | 423.9% |
| Ordinary income | ¥41,000 million | (31.2%) | ¥87,000 million | 361.5% |
| Net income | ¥25,500 million | (35.2%) | ¥56,000 million | - |

Percentage increase compares corresponding period of the previous year. Prospected net income per share: (Interim)¥89.50, (Ending)¥196.56 (Assumptions) US\$1=¥105, 1 Euro =¥155, 1 Sterling Pound =¥205

<Net Sales>

- Though our circumstances remain difficult because of world-wide medical expenses reduction, increased competition and yen appreciation against the U.S. dollar, we expect increased sales contributed by further expansion of *Aricept* throughout the world as well as by newly added products from MGI PHARMA, INC.
- We forecast ¥312,000 million sales of *Aricept* and ¥167,000 million of *Pariet /Aciphex*.

<Income>

Proactive investment in R&D will be continued though amortization expenses for sales rights acquired by MGI PHARMA, INC. and cost of goods sold following the revision of drug price in Japan, are expected to increase. We forecast ¥56,000 million of income for the coming fiscal year, which we plan to achieve by increasing efficacy of SG&A expenses. A significant increase in profits is expected for the coming fiscal year, mainly because in-process R&D expense of ¥87,400 million related to business combination was reported for the current fiscal year.

<Cash generating ability on an actual business basis>

Operating income, ordinary income and net income on an actual business performance basis (figures specific for the accounting treatment of business combination (non-cash items) were deducted from the current GAAP basis figures) will come to ¥122,500 million (up 10.6% year-on-year), ¥116,500 million (up 4.1%) and ¥78,300 m

included).

[Cash flow]

- Net cash provided by operating activities for the period under review amounted to ¥73,242 million, down ¥7,946 million from the previous year. Income before income taxes amounted to ¥17,653 million, depreciation and amortization expenses came to ¥34,559 million and in-process R&D expenses related to M&A that did not accompany cash expense came to ¥88,048 million, while income taxes paid totaled ¥49,324 million.
- Cash outflows arising out of investing activities amounted to ¥476,447 million, an increase of ¥421,235 million, out of which ¥435,504 million was used to acquire MGI PHARMA, INC. and Morphotek, Inc., ¥39,227 million was used to purchase property, plant and equipment and ¥14,508 million was paid for purchase of acquiring intangible assets.
- Net cash provided by financing activities amounted to \(\frac{\pmax}{375,365}\) million, an increase of \(\frac{\pmax}{415,986}\) million from the previous year, due to the borrowings to for corporate acquisiti

3) Basic policy on profit appropriation and dividend for current and next period

Eisai is a company with a committee system and the Company's Articles of Incorporation provide that dividend payment should be resolved at the board of directors' meeting, in order to facilitate flexible payment.

Eisai is devoted to providing sustainable and stable dividends for its shareholders based on consideration of its consolidated financial performance along with the dividend on equity ratio (DOE). DOE is considered to be a suitable index for shareholder return as it combines the dividend payout ratio (DPR), which is the proportion of profit distributed to shareholders, and return on equity (ROE), which measures how effectively a company is able to produce a profit with the money invested by shareholders.

Although business combination accounting under the purchase method in accordance with the U.S. accounting standard SFAS No. 141, Business Combinations, applied to the acquisition of MGI PHARMA, INC. results in a ¥17,012 million net loss for the company, net income on an actual business performance basis increased 0.2%, to ¥70,724 million, while cash income (cash generating ability) rose 8.1%, to ¥105,492 million.

Based on the company's dividend policy and increased cash income per share for the period under review, Eisai intends to set the fiscal year-end dividend at ¥65 per share, resulting in an annual dividend of ¥130 per share (an increase of ¥10 per share over the previous year) when combined with the interim dividend of ¥65 per share. In this context, the dividend on equity ratio (DOE) is to be 7.4%.

The annual dividend for the year ending March 31, 2009 is expected to be ¥140 per share (¥70 for interim and ¥70 for year-end dividend), an increase of ¥10 from that for the current period.

4) Forecast and risk factors

(1) Materials and information provided in this financial disclosure may contain "forward-looking statements" based on

made available after patent expiration, resulting in a significant impact on the Company's business performance.

Risks in alliances with other companies

The Company has comprehensive business alliances with other companies on our main products of *Aricept* and *Aciphex/Pariet*. We obtain promotional assistance from the business partners to cover the entire market and maximize the product sales in such major countries as the U.S. and Europe. If partner relationships are not sustained, our sales may decrease and have an important influence on the business results. Furthermore, expected profits may not be achieved because of uncertainties associated with such activities as product acquisition/licensing.

Risks related to MGI PHARMA, INC. acquisition

The acquisition of MGI PHARMA, INC. will enable the Company to enhance its business strategies. There are, however, potential risks that the intended business plans would be delayed or expected synergies would not be achieved, resulting in a significant impact on the Company's business performance and business plans.

' Influence by trends to control medical expenses

In Japan, the government enforces price revisions for ethical drugs every two years as part of its efforts to control medical expenses. Efforts for reducing drug prices are increasing year by year in the U.S. and countries in Europe, and Asia. Such efforts of expense control are one of the factors that may lead to a drop in sales.

' Competition and lawsuits with generic products

Pharmaceutical patents have a limited term. Frequently, generic makers launch generic products upon the expiration of a patent for the original drug. Requiring less cost for development, such generic products are usually priced lower than the original products, and hence those generic products may have a significant impact on market share. Additionally, in foreign countries like the U.S., an application for a generic product is accepted even during the patent term. As for our own products, applications for generics of

these lawsuits, depending in the outcome, may have a significant impact on our business results.

' Risks related to intellectual property

If a patent application is dismissed, a patent if found to be invalid after approval, or there is a failure to properly protect a patent, competitors may enter the market earlier than expected, which may decrease our sales.

Risks of occurrences of side effects

If a product is found to have any serious side effect, we may take such measures as suspending product prescriptions or conducting a product recall. These actions can lead to an increase in costs of investigation and communication of the information on the side effects as well as for recalling the products.

' Risks regarding regulations

Because the pharmaceutical business is related to various controls including pharmaceutical regulations and product liability, enactment of a law or changes in the regulations may have a great impact on our business results. The Company has risks for product recall, revocation of marketing approval, and liability claims in the event regulatory nonconformity is found in our product.

' Risks relating to lawsuits

Results of pending or future lawsuits may have a significant effect on our business results. Currently, the Company is in litigation concerning price and sales promotion of bulk synthetic Vitamin E products.

Plant closure/shutdown

The Company may close or shutdown its plants due to technical problems, raw material shortages, fire, or earthquakes and other natural disasters. In such cases, the provision of products may become difficult, which may lead to a significant impact on our business results.

Risks concerning the safety of raw materials

If there is any concern over the safety of raw materials, the Company may take actions such as changing the materials, conducting a recall or suspending sales, which may have a significant impact on our business results.

' Risks associated with outsourcing

The Company is outsourcing part of its operations such as research and production, to other companies. When provision of the commissioned business from outside companies is disturbed due to a shutdown of any of the subcontractors for some reason, there may be a significant impact on our business results.

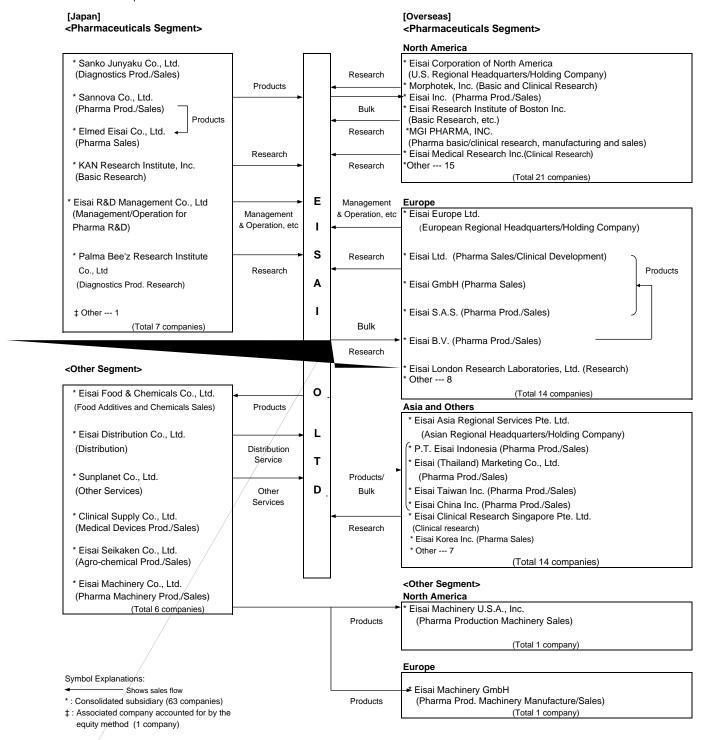
Environmental risks

In case a serious environmental pollution event is reported in any of our own business offices, the Company may be subject to follow closure of the office in question or any other proceedings required by certain regulations. Furthermore, the costs required for assuming the compensation liability for the neighboring region and improving the environment may greatly affect our business results.

- Risks concerning IT security and information management
 Since the Company makes full use of various IT systems for business, our
 operations can be disturbed due to such external factors as inefficient
 systems and computer viruses. In addition, the Company may have risks
 of technical accidents that involve personal information leakage out of the
 Company, which may incur a considerable damage on the Company's
 social reputation and business results.
- Risks related to credit situation and currency movement
 As the Company holds stocks and other marketable securities, a decline in
 the stock market could result in losses on stock sales or valuation losses. In
 addition, an increase in retirement benefits due to changes in the interest
 rate may have an impact on our business results. Furthermore, foreign
 exchange fluctuations affect the yen conversion of sales of consolidated
 subsidiaries, which account for over half of our consolidated net sales.
 The effect of foreign exchange fluctuations on export and import
 transactions also impact our business results.

2. Business Flows Within the Group

The Group consists of Eisai Co., Ltd. (hereinafter referred to as 'the Parent Company'), 63 consolidated subsidiaries and 1 associated company accounted for by the Equity Method. The diagram below shows the principal operations and flows within the Group.



Affiliated Companies

| 7 milatod Gempai | | | | T | | | • |
|---|---------------------|--------------|---------|----------------------|--|---|--------|
| | | | ı | | | | |
| | | | | | | | |
| | | | million | 79.96% | Proatunation/statals | (Æ)roPhæsenaceutical product | *4 |
| Elmed Eisai Co., Ltd. | Tokyo | ¥450 | million | 100.00% | Pharmaceutical sales | - | |
| Etdai Food & Chemicals Co., | Tokyo | ¥101 | million | 100.00% | Food additives/chemicals sales | (E) Food additives/chemicals sales | |
| Eisai Machinery Co., Ltd. | Tokyo | ¥100 | million | 100.00% | Proatucaionásaliesery | (E) Material purchase | |
| KAN Research Institute, Inc. | Hyogo Pref. | ¥70 | million | 100.00% | Basic research | (E) Basic research | |
| Eisai Distribution Co., Ltd. | Kanagawa Pref. | ¥60 | million | 100.00% | Pharmaceutical distribution | (Es)tifibiationaceutical product | |
| Proshituate 6 Cel Z Rtelsearch | Tokyo | ¥50 | million | 100.00% (50.00%) | Diagnostic product research | (E) Diagnostic product research | *2 |
| Efdai R&D Management Co., | Tokyo | ¥11 | million | 100.00% | Mærendjerment/refsekarigh | (E) Management | |
| Sunplanet Co., Ltd. | Tokyo | ¥455 | million | 84.96% | கீடியல்ஞ்ஸேக் iMestatering/printing | (E) (E) (E) (E) (E) (E) (E) (E) | |
| Clinical Supply Co., Ltd. | Gifu Pref. | ¥80 | million | 84.80% | Medicalide/sizles | - | |
| Eisai Seikaken Co., Ltd. | Tokyo | | million | 70.00% | Agro-chemical production/sales | - | |
| AisairiCarporation of North | New Jersey, USA | Unit=thousar | | 100.00% | blo&dinegonomaphaneyadquarters/ | _ | *4 |
| Morphotek, Inc. | Pennsylvania, USA | 355,000 | | 100.00% | Dania rangorah | (E) Basic research/clinical research | *2,4,7 |
| • | | | | (100.00%) 100.00% | Basic research Phostocalce/dsizials | | |
| Eisai Inc. BisstioResearch Institute of | New Jersey, USA | 151,600 | · | (100.00%) | Brassies:seaeatháthemical | (E) Bulk drug substance sales (E) & Bulk drug substance sales | *2,4,9 |
| Lisaionesearch institute of | Massachusetts, USA | 115,300 | US\$ | (100.00%) | | (E3 de anticolo in la seria i la managa appropri | *2,4 |
| MGI PHARMA, INC. | Minnesota, USA | 815 | US\$ | 100.00% (100.00%) | Bahasanalo,emtaral flae bic/otjrácal | - | *2,4,8 |
| Eisai Medical Research Inc. | New Jersey, USA | 1,000 | US\$ | 100.00% (100.00%) | Personance of clinical | (E \$क्षे गवा maceutical clinical | *2 |
| Eisai Machinery U.S.A. Inc. | New Jersey, USA | 1,000 | US\$ | 100.00% (100.00%) | ₽ales maceutical machinery | - | *2 |
| Eisai Europe Ltd. | London, UK | 105,261 | UK£ | 100.00% | Eearopeayn teegiolnallding | (E)sMassage Enerotper pharmaceutical | *4 |
| Eisai Ltd. | London, UK | 15,548 | UK£ | (100.00%) | | (E \$ ₽ aralmaceutical clinical | *2 |
| Eastaoirlatoordean LRetsearch | London, UK | 12,000 | UK£ | 100.00% (100.00%) | Basic research | (E) Basic research | *2 |
| Eisai Manufacturing Ltd. | Hartfordshire, UK | 2,000 | UK£ | 100.00% (100.00%) | Pharmaceutical | - | *2 |
| Eisai GmbH | Frankfurt, FRG | 7,669 | EUR | 100.00% (100.00%) | Pharmaceutical sales | (E) Pharmaceutical sales | *2 |
| Eisai Machinery GmbH | Cologne, FRG | 1,278 | EUR | 100.00% (100.00%) | Prostuccioe/distale/smachinery | - | *2 |
| Eisai S.A.S. | Paris, France | 19,500 | EUR | 100.00% (100.00%) | Prosturctice/usistels | - | *2 |
| Eisai B.V. | Nethenlads | 540 | EUR | 100.00% (100.00%) | Prosturctice//sistels | (E) Bulk drug substance sales | *2 |
| Eisai Farmaceutica S.A. | Madrid, Spain | 4,000 | EUR | 100.00% (100.00%) | Programmations utical sales | - | *2 |
| Eisai S.r.l. | Milan, Italy | 3,500 | EUR | 100.00% (100.00%) | Pharmaceutical sales | - | *2 |
| Eisai Pharma AG | Zurich, Switzerland | 3,000 | CHF | 100.00% (100.00%) | Pharmaceutical sales | - | *2 |
| Eisai AB | Stockholm, Sweden | 10,000 | SEK | 100.00% (100.00%) | Pharmaceutical sales | - | *2 |
| EF-Eisai Farmacêutica, Unipessoal Lda. | Lisbon, Portugal | 4,000 | EUR | 100.00% (100.00%) | Pharmaceutical | - | *2 |
| Eisai SA/NV | Brussels, Belgium | 7,000 | EUR | 100.00% (100.00%) | Pharmaceutical | - | *2,6 |
| P.T. Eisai Indonesia | Jakarta, Indonesia | 5,000 | US\$ | 100.00% | Prosturctice/usistels | (E) Pharmaceutical sales | |
| | | | | | | (continued on the ne | |

(continued on the next page)

| Singapore | 26,400 | S\$ | 100.00% Pharmaceutial sales | - | |
|---------------------------|-----------|-------|--|-------------------------------|------|
| Singapore | 300 | S\$ | 100.00% (100.00%) Pharmaceutial sales | (E) Pharmaceutical sales | *2 |
| Singapore | 10 | S\$ | 100.00% (100.00%) Clinical research | (E) Clinical research | *2 |
| Petaling Jaya Malaysia | 470 | M\$ | 100.00% (5.74%) Pharmaceutical sales | (E) Bulk drug substance sales | *2 |
| Bangkok, Thailand | 11,000 | Baht | 49.90% Pharmaceutical (49.90%) production/sales | (E) Pharmaceutical sales | *2,5 |
| Taipei, Taiwan | 270,000 | NT\$ | 100.00% Pharmaceutical production/sales | (E) Pharmaceutical sales | |
| Suzhou, China | 319,205 | RMB | 100.00% Pharmaceutical production/ (100.00%) sales | (E) Bulk drug substance sales | *2 |
| Hong Kong, China | 500 | HK\$ | 100.00% (10.00%) Pharmaceutical sales | (E) Pharmaceutical sales | *2 |
| Seoul, Korea | 3,512,000 | Won | 100.00% Pharmaceutical sales | - | |
| Manila, Philippines | 56,250 | Peso | 50.00% Pharmaceutical production/ (1.45%) sales | (E) Pharmaceutical sales | *2,5 |
| Maharashtra, India | 160,000 | Rupee | | | |

3. Management Policy

1) Basic policy of management

The Eisai Group (hereinafter referred to as the "Company") defines its mission

In this, the second year of the DLP, the Company is growing and making good progress with successful financial and business performance, including making aggressive investments in areas such as R&D, the upgrading of business technology infrastructure, and the strengthening of global business operations. During the current term, the Company followed its April 2007 purchase of Morphotek Inc. (a U.S. bio-venture company with strengths in the R&D of antibody drugs) with another success—turning U.S. biopharmaceutical company MGI Pharma, Inc., which is strong in cancer and emergency medicine, into a wholly owned subsidiary by acquiring it in January 2008 in a deal worth approximately US\$3.9 billion. This purchase will strengthen the Company's position in the important U.S. market, which is the largest in the world, and also reinforce its global pipeline in the field of cancer. It is also expected to raise the Company's likelihood of achieving the goals in its Mid-term Strategic Plan and contribute to sustainable growth from fiscal 2012 onward. (An overview of the purchase of MGI Pharma is given on page 8.)

Taking the advantage of opportunities for future growth, we will continue to strive to create "patient value", "shareholder value" and "employee value" in order to improve our corporate value. In addition, we will work to fulfill our corporate social responsibilities.

(1) Creation of "patient value"

We are committed to the creation of "patient value," which we offer to patients across all aspects of healthcare, from prevention to intervention and treatment innovation. We believe that the creation of "patient value" lies in "the discovery of innovative drugs for combating the diseases for which adequate treatments have not been discovered and raising the quality of life of patients," "ensuring a stable supply of quality products" and "provision of information for safe and proper usage of drugs."

a) Further concentration in the R&D area

By further advancing the concept of focused R&D activities, the Company will continuously endeavor to discover pharmaceutical products in neurology and oncology — areas where adequate treatments have frequently not been established — that are superior in terms of efficacy, safety and economy. At the same time, we are pursuing R&D in the fields of critical care, immunology, and vascular biology, which are areas in need of new, highly efficacious treatments.

Furthermore, we are aggressively executing strategic acquisitions not only of products but also of bio-ventures and biopharmaceutical companies with advanced technologies, forming strategic linkups, and conducting joint research with outside organizations in order to enhance our product lineup and technological capabilities in each area of focus.

In neurology, we aim to discover new therapeutic agents for neurodegenerative disorders such as Alzheimer's disease and Parkinson's disease. At the same time, we will steadily advance research related to epilepsy and other neurological and psychiatric disorders. We are conducting broad-ranging studies with a central emphasis on Alzheimer's disease in particular, focusing on small molecule compounds, immune therapies such as antibody drugs and vaccines, and genetic studies that will lead to the definitive treatment of the disease.

In the area of oncology, we are taking multiple approaches, including working on small molecule compounds that inhibit cancer cell proliferation and restrain angiogenesis, antibody drugs, and therapeutic DNA vaccines, all of which are fast-evolving anticancer treatments, while also enriching our pipeline of treatments for chemotherapy-associated neurological damage and decrease of platelets and other supportive therapies, which are essential for increasing the benefits to cancer patients.

b) Expansion of research and development operations

The Company has built a framework enabling broad approaches to drug discovery research in the areas of small molecule compounds and biologics. We have added the research capabilities of U.S. biopharmaceutical company MGI Pharma, which is strong in cancer and emergency medicine, to our existing five bases for discovery research—Tsukuba Laboratories (Ibaraki Prefecture), Research Institute of Boston (U.S.), London Research Laboratories (U.K.), KAN Research Institute (Hyogo Prefecture), which specializes in life science research, which is fundamental for drug discovery, and Morphotek (U.S), which specializes in human antibody technologies.

In addition, Eisai is also scheduling a plan for establishing a compound optimization research facility within the European strategic operation base being

constructed in Hatfield, United Kingdom, a pharma cluster to the north of London, to further enrich our research activities.

In the area of clinical research, the Company has established an organization in which clinical research operations in all geographic areas—Japan, the U.S., Europe and Asia—are conducted under unified leadership located in the United States in order to increase productivity and efficiency of clinical research and development activities. The addition of the clinical research capabilities of Morphotek and MGI Pharma further strengthened this organization. In addition, we are also strengthening our clinical research activities in Asia, centered on the establishment of a clinical research base in Singapore, as the region's global importance is growing.

Selection of corporate program themes

The Company has selected four themes for priority development as corporate programs in order to deliver highly beneficial new drugs as soon as possible to patients in disease areas for which adequate treatment strategies have not yet been established. The Company forms teams for each theme and makes a totally committed effort, including the priority investment of resources. Moreover, we have set up a system in the CEO Office to strengthen promotion of themes that are critical in raising corporate value. Important issues relating to corporate programs and other matters are reported directly to the CEO, enabling swift decision-making and driving appropriate responses for providing new products as quickly as possible.

d) Ensuring stable supply of high-quality pharmaceutical products The Company aims to provide a stable supply of high-quality products globally while also achieving cost competitiveness. To achieve this aim, the Company is promoting a system that enables production of high-quality pharmaceuticals that meet our original quality assurance standards, which impose stricter requirements. Meanwhile, we are expanding our production functions to prepare for the prospective launch of our oncology products. A new API manufacturing facility started operation in the Kashima plant (Ibaraki Prefecture) in Japan, and Eisai Inc. in U.S. started construction of a new facility for manufacturing oncology treatments. Furthermore, the Company aims to expand its global manufacturing capacity with the new production bases it is constructing in the U.K. and India.

a) Sustainable growth through aggressive investment

The Eisai Group has established a five-region structure (Japan, the U.S., Europe, China, and Asia/Oceana & the Middle East) and is upgrading its infrastructure and strengthening its business functions in each region in order to drive global business activities forward.

In Europe, we are working on infrastructure development with the European Knowledge Center, a new strategic base being constructed in the U.K., as well as the gradual establishment of new representative offices in the countries within the enlarged EU. In Asia/Oceana & the Middle East, we are strengthening management support functions for each local subsidiary, plan to develop a coherent governance system and promote internal controls, and have moved the region's control functions to Singapore. In India, we have started constructing a new production base.

Furthermore, as our in-house development of anti-caner agents progresses, we are investing aggressively in the oncology business, including making serious inroads into the biologics field and pursuing corporate acquisitions to strengthen our global pipeline in the cancer field. In addition, we are also expanding our research capacity in antibody drugs and moving ahead with the preparation and enhancement of anti-cancer production systems and commercial infrastructure systems in the U.S.

In this way, we are aggressively investing in strategic linkups to reinforce our R&D, tangible fixed assets, and priority areas. Aiming for sustainable growth, we have put in place a structure for further penetration of our leading products such as *Aricept*, an Alzheimer's disease treatment, and *Pariet* (U.S. brand name: *Aciphex*), a proton pump inhibitor anti-ulcer drug, as well as the appropriate and rapid penetration of new product lines.

b) Strategic entry into new market

The Company is now promoting its "transformation strategy", by which the Company aims to transfer some of its operational functions to the areas/countries with high-quality technology as a part of its business strategy to achieve a more effective organizational structure and increased productivity. We signed a consignment agreement and began clinical data management services

a) Employee skill and career development

Eisai provides programs that enable each of its employees to voluntarily achieve personal growth to encourage innovation. In order to support the acquisition of knowledge and skills necessary for work, we offer scholarship programs for business/law schools and other outside short-term training courses according to the needs of each of the countries in which Eisai operates.

Furthermore, we have established the Global Human Resource Management Section, a department dedicated to the global human resource management strategy. Eisai proactively undertakes efforts to ensure the global career development of employees through the construction of a system for international exchange of personnel as well as making available leadership training tools.

b) Facilitation of the environment for greater employee satisfaction
To encourage employees to pursue the corporate philosophy, the Company is
committed to ensuring equal opportunities for recruitment, promotion, staffing,
and skill development as well as maintaining a compensation level that is
correlated with the individual contribution to the value creation of the Company.

To allow individuals to maximize capabilities in their area of responsibility as well as maintain a work/life balance, the Company proactively provides various options for employees with respect to their life needs including providing child care support. Safety inspections are scheduled and conducted regularly in order to improve the work environment and ensure the health and safety of our employees.

In addition, a health insurance program is provided through a health insurance union as is a corporate pension program that is funded by Eisai Co., Ltd. The Group companies also offers benefit packages that are tailored to employees in each of the countries and regions where we do business.

(4) Fulfillment of corporate social responsibilities

The Company regards fulfillment of its corporate social responsibilities as a high priority for management, in order to secure and maintain the trust of various stakeholders. Thus, we are dedicated to the enhancement of internal control

| systems and compliance, environmental protection and philanthropic activities. |
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| |

c) Environmental protection

To ensure environmental protection, the Eisai Group has introduced environmental management systems in accordance with ISO14001 standards at its principal manufacturing facilities in Japan and continues efforts for upgrading and strengthening their environmental controls. Other operating units and subsidiaries also are striving to establish their own environmental management systems so that they can reduce the environmental burden generated from their operations by means of stricter control of greenhouse gas emissions, promotion of energy and resource conservation, recycling and waste reduction, and the adoption of green purchasing.

d) Philanthropy

With the aim of increasing public awareness of the history of medicine and pharmaceutical science, expanding k

programs to promote corporate governance.

Eisai is a company with a committee system where the functions of supervision and operation are clearly independent. The Board of Directors focuses on management by delegating business decision-making extensively to officers in accordance with laws and the bylaws. In order to oversee the Company's operations objectively and equitably from the shareholders' and stakeholders' perspectives, half of the members of the Board of Directors are outside directors. In addition, the role of the Board Chairperson is fully separated from the president & CEO, and the Board Chairperson is selected from the outside directors. The president & CEO is the only corporate executive officer who holds the concurrent post of director.

The outside directors are selected based on certain standards set by law as well as on criteria for ensuring corporate independence of outside directors decided by the Company's Nominating Committee. All members of both the Nominating Committee and the Compensation Committee are composed of outside directors. The Audit Committee consists of a majority of outside directors in addition to internal directors who have a good understanding of the Company's operations, and the committee is chaired by an outside director.

The Company has established an Independent Committee of Outside Directors that consists of all the outside directors and is independent of management. This committee proactively operates the "Policy for Protection of the Company's Corporate Value and Common Interests of Shareholders" and periodically reviews and makes necessary amendments to the policy.

In a meeting of held after the 95th Annual Shareholders' Meeting on June 22, 2007, the members of the Independent Committee of Outside Directors all expressed their desire that the "Policy for Protection of the Company's Corporate Value and Common Interests of Shareholders" be continued, and this proposal was ratified at a Board of Directors meeting held July 31, 2007. Furthermore, at a meeting of the Independent Committee of Outside Directors held on March 28, 2008, each outside director weighed the pros and cons of this policy and all agreed that it should be continued.

Through proactive and timely disclosure of important information related to the

management of the Company, Eisai will execute fair and highly-transparent management of the Company.

Detailed information of Eisai's corporate governance is available at the corporate website (http://www.eisai.co.jp/ecompany/egovernance.html) along with the Company's Corporate Governance guidelines, Rules of the Board of Directors, Rules of the Nominating Committee, Rules of the Audit Committee and Rules of the Compensation Committee.

The "Corporate Governance Report" is su

4. CONSOLIDATED FINANCIAL STATEMENTS 1)-1 CONSOLIDATE BALANCE SHEET (ASSETS)

| | | March 31, 2007 | | 7 | Ма | rch 31, 2008 | 3 | Increase/ (Decrease) |
|---------------------------------------|------|----------------|-----------|-------|---|---|-------|---|
| | Note | (Millions | s of Yen) | (%) | (Million | s of Yen) | (%) | (Millions of Yen) |
| ASSETS | | | | | | | | |
| I. Current assets: | | | | | | | | |
| Cash and cash in banks | | | 89,775 | | | 68,593 | | |
| Notes and accounts receivable-trade | *4 | | 162,172 | | | 172,143 | | |
| Short-term investments | | | 90,279 | | | 56,287 | | |
| 4. Inventories | | | 52,757 | | | 58,091 | | |
| 5. Deferred tax assets | | | 33,219 | | | 35,399 | | |
| 6. Other | | | 13,358 | | | 25,361 | | |
| 7. Allowance for doubtful receivables | | | (352) | | | (308) | | |
| Total current assets | | | 441,210 | 55.7 | | 415,568 | 37.0 | (25,641) |
| II. Fixed assets: | | | | | | | | |
| 1. Property, plant and equipment | | | | | | | | |
| (1) Buildings and structures | | 161,462 | | | 159,606 | | | |
| Accumulated depreciation | *3 | 87,040 | 74,421 | | 88,856 | 70,750 | | |
| (2) Machinery, equipment and vehicles | | 103,398 | | | 103,407 | | | |
| Accumulated depreciation | *3 | 78,813 | 24,585 | | 80,311 | 23,095 | | |
| (3) Land | | | 18,048 | | | 20,832 | | |
| (4) Construction in progress | | | 4,894 | | | 19,801 | | |
| (5) Other | | 44,372 | | | 46,624 | | | |
| Accumulated depreciation | *3 | 32,480 | 11,891 | | 34,021 | 12,602 | | |
| Total property, plant and equipment | | | 133,842 | 16.9 | | 147,083 | 13.1 | 13,240 |
| 2. Intangible assets | | | | | | | | |
| (1) Goodwill | | | | | | 178,671 | | |
| (2) Sales rights | | | 45,986 | | | 164,247 | | |
| (3) Core technology | | | | | | 61,346 | | |
| (4) Other | | | 16,603 | | | 13,424 | | |
| Total intangible assets | | | 62,589 | 7.9 | | 417,690 | 37.1 | 355,100 |
| 3. Investments and other assets | | | | · | *************************************** | *************************************** | | *************************************** |
| (1) Investment securities | *1 | | 111,855 | | | 89,544 | | |
| (2) Long-term loans receivable | | | 16 | | | 13 | | |
| (3) Deferred tax assets | | | 32,586 | | | 43,650 | | |
| (4) Other | | | 10,714 | | | 10,981 | | |
| (5) Allowance for doubtful accounts | | | (701) | | | (591) | | |
| Total investments and other assets | | | 154,471 | 19.5 | | 143,597 | 12.8 | (10,874) |
| Total fixed assets | | | 350,904 | 44.3 | | 708,370 | 63.0 | 357,466 |
| Total assets | | | 792,114 | 100.0 | | 1,123,939 | 100.0 | 331,824 |

1)-2 CONSOLIDATED BALANCE SHEET

| 9. Other Total current liabilities II. Long-term liabilities: 1. Danda and debantures | March 31, 2007 (Millions of Yen) | 5,185 19 ^M ,7 ⁶ 7 ³ 9 ^{, 2008} 24.2 (Millions of Yen) |
|---|-------------------------------------|--|
| 1. Notes payable-trade and accounts 3. Short-term borrowings | | Total long-term liabilities Total liabilities EQUITY I. Owners' Equity 1. Common stock 2. Capital surplus 3. Retained earnings 4. Treasury stock Total Owners' Equity |
| II. Net unrealized gain and translation adjustment: 1. Net unrealized gain on available-for-sale securities 2. Foreign currency translation adjustments Total net unrealized gain and translation adjustments III. Stock acquisition rights IV. Minority Interests Total equity Total liabilities and equity | | |

2) CONSOLIDATED STATEMENTS OF OPERATION

| | | April 1, 2006 - March 31, 2007 | | April 1, 2007 - March 31, 2008 | | | Increase/ (Decrease) | |
|---|------|-----------------------------------|-----------|-----------------------------------|-------------|-----------|-------------------------|-------------------|
| Account Title | Note | (Millions | s of Yen) | (%) | (Millions | s of Yen) | (%) | (Millions of Yen) |
| I. Net sales | | | 674,111 | 100.0 | | 734,286 | 100.0 | 60,174 |
| II. Cost of sales | *1 | | 109,367 | 16.2 | | 118,938 | 16.2 | 9,570 |
| Gross profit on sales | | | 564,744 | 83.8 | | 615,348 | 83.8 | 50,603 |
| Provision for sales returns-net | | | (64) | (0.0) | | (133) | (0.0) | (68) |
| Gross profit | | | 564,809 | 83.8 | | 615,481 | 83.8 | 50,672 |
| III. Selling, general and administrative expense | s | | | | | | | |
| 1. Research and development expenses | *1 | 108,296 | | (16.1) | 225,427 | | (30.7) | |
| 2. Selling, general and administrative expenses | ; | 351,249 | 459,545 | 68.2 | 372,303 | 597,731 | 81.4 | 138,185 |
| Operating income | | - | 105,263 | 15.6 | | 17,749 | 2.4 | (87,513) |
| IV. Non-operating income | | | | | | | | |
| 1. Interest income | | 5,120 | | | 5,329 | | | |
| 2. Dividend income | | 966 | | | 859 | | | |
| 3. Equity in earnings of associated companies | | 15 | | | 2 | | | |
| 4. Other | | 515 | 6,617 | 1.0 | 670 | 6,860 | 1.0 | 243 |
| V Non-operating expenses | | | , | | | , | | |
| 1. Interest expenses | | 65 | | | 762 | | | |
| 2. Foreign exchange loss | | 729 | | | 4,138 | | | |
| 3. Sales discount | | 254 | | | 243 | | | |
| 4. Other | | 369 | 1,418 | 0.2 | 616 | 5,760 | 0.8 | 4,341 |
| Ordinary income | | | 110,462 | 16.4 | | 18,850 | 2.6 | (91,611) |
| VI. Special gain | | | | | | | | |
| Gain on sales of fixed assets | *2 | 213 | | | 58 | | | |
| Gain on sales of investment securities | | 1,657 | | | 2,203 | | | |
| 3. Other | | 30 | 1,901 | 0.3 | 51 | 2,313 | 0.3 | 411 |
| VII. Special loss | *3 | 1 1 1 7 | | | 1.005 | | | |
| Loss on disposal of fixed assets Loss on impairment of long-lived assets | *4 | 1,147 201 | | | 1,095 59 | | | |
| 3. Loss on devaluation of investment securities | " | 201 | | | 1,421 | | | |
| Loss on devaluation of work-in-process | | | | | 845 | | | |
| inventories | | | | | | | | |
| Accelerated depreciation of property, plant and equipment | | 646 | | | | | | |
| 6. Other | | 34 | 2,029 | 0.3 | 88 | 3,510 | 0.5 | 1,481 |
| Income before income taxes and minority interests | | | 110,334 | 16.4 | | 17,653 | 2.4 | (92,681) |
| Income taxes-current | | 47,711 | | | 39,492 | | | |
| Income taxes-deferred | | (8,513) | 39,197 | 5.8 | (2,304) | 37,188 | 5.1 | (2,008) |
| Minority interests in income (loss) | | (3,5.0) | 522 | 0.1 | (=,551) | (2,522) | (0.4) | (3,045) |
| Net income (loss) | | | 70,614 | 10.5 | | (17,012) | (2.3) | (87,627) |

3) CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Consolidated Statement of Changes in Equity (April 1, 2006 to March 31, 2007)

| | | | | | | | | | | (Un | it Million | ns of Yen) |
|--|-----------------|--------------------|-------------------|--|----------------------------|--|---|--------|-------------------|--------|-----------------------|-------------------|
| | Owners' Equity | | | Net unrealized gain and translation adjustments | | | ion | | | | | |
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total Owners' Equity | Net unrealized gain on available- for-sale securities | Foreign currency translation adjustments | Total | Stock acquisition | rights | Minority Interests | Equity (Total) |
| Balance as of March 31, 2006 | 44,985 | 55,222 | 429,025 | (31,913) | 497,320 | 20,327 | 1,567 | 21,895 | | | 9,296 | 528,512 |
| Changes in items during the period | | | | | | | | | | | | |
| Dividends (Note 1) | | | (14,293) | | (14,293) | | | | | | | (14,293) |
| Dividends (Note 2) | | | (15,619) | | (15,619) | | | | | | | (15,619) |
| Net income | | | 70,614 | | 70,614 | | | | | | | 70,614 |
| Disposal of treasury stock | | | (94) | 887 | 793 | | | | | | | 793 |
| Acquisition of treasury stock | | | | (11,194) | (11,194) | | | | | | | (11,194) |
| Changes in other items during the period (Net) | | • | • | • | • | (467) | 3,416 | 2,948 | • | 294 | 642 | 3,885 |

Consolidated Statement of Changes in Equity (April 1, 2007 to March 31, 2008)

(Unit Millions of Yen)

| | | Owners' Equity | | iity | | | Net unrealized gain and translation adjustments | | | | |
|------------------------------------|-----------------|-----------------|-------------------|-------------------|----------------------------|--|---|--------|--------------------------|-----------------------|-------------------|
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total Owners' Equity | Net unrealized gain on available- for-sale securities | Foreign currency translation adjustme nts | Total | Stock acquisition rights | Minority Interests | Equity (Total) |
| Balance as of March 31,2007 | 44,985 | 55,222 | 469,632 | (42,219) | 527,620 | 19,859 | 4,984 | 24,844 | 294 | 9,938 | 562,698 |
| Changes in items during the period | | | | | | | | | | | |
| Dividends | | | (36,938) | | (36,938) | | | | | | (36,938) |

Net loss (17,012) (17,012) (17,012)

4) CONSOLIDATED STATEMENTS OF CASH FLOWS

| | | April 1, 2006- March 31,2007 | April 1, 2007- March 31,2008 | Increase/ Decrease |
|---|------|---------------------------------|---------------------------------|-----------------------|
| | Note | (Millions of Yen) | (Millions of Yen) | (Millions of Yen) |
| | | 110,334 | 17,653 | |
| | | 26,802 | 34,559 | |
| | | 201 | 59 | |
| | | | (162) | |
| 5. In-process R&D expense | | | 88,048 | |
| | | (16) | (29) | |
| | | (6,086) | (6,188) | |
| | | 65 | 762 | |
| | | (15) | (2) | |
| | | 934 | 1,036 | |
| | | (1,657) | (2,203) | |
| | | 12 | 1,421 | |
| | | (11,807) | (2,352) | |
| | | (5,481) | (2,777) | |
| | | (6,312) | 315 | |
| | | 10,419 | 9,075 | |
| | | 7,040 | (7,949) | |
| | | (3,830) | (7,616) | |
| | | 3,780 | (6,461) | |
| | | 124,383 | 117,187 | |
| | | 5,855 | 6,140 | |
| | | (101) | (761) | |
| | | (48,948) | (49,324) | (7.040) |
| | | 81,188 | 73,242 | (7,946) |
| | | (215) | (1,516) | |
| | | 10,220 | 10,415 | |
| | | (22,549) | (39,227) | |
| | | 301 | 145 | |
| | | (6,009) | (14,508) | |
| | | (20,150) | (6,931) | |
| 0 D | *0 | 8,259 | 10,363 | |
| 8. Payment for acquisition of companies | *3 | (0.4.070) | (435,504) | |
| | *2 | (24,279) | (040) | |
| | | (152) (635) | (618) 934 | |
| | | (55,212) | | (421,235) |
| | | | | (421,233) |
| | | (188) | 362,580 | |
| | | | 50,000 | |
| | | (11,060) | | |
| | | (29,913) | (36,938) | |
| | | (48) | (60) | |
| | | 589 | (215) | |

SIGNIFICANT BASIC ITEMS FOR CONSOLIDATED FINANCIAL STATEMENTS

April 1, 2006 - March 31, 2007

1. Scope of Consolidation:

Consolidated subsidiaries: 45 Companies

Major subsidiaries:

Sanko Junyaku Co., Ltd.

Sannova Co., Ltd.

Eisai Inc.

Eisai Research Institute of Boston Inc.

Following seven companies were newly established and consolidated during the period.

Eisai R&D Management Co., Ltd.,

Eisai (Singapore) Pte. Ltd.

Eisai Clinical Research Singapore Pte.Ltd.

EF-Eisai Farmaceutica, Unipessoal Lda.

Eisai Manufacturing Ltd.

MAB Acquisition Corporation

Eisai Pharmatechnology & Manufacturing Pte. Ltd.

Eisai Pharma-Chem Europe Ltd. and Eisai U.S.A. Inc. have been liquidated during the period.

Number of Companies Accounted for by the Equity Method:

Associated companies: One Company

Bracco-Eisai Co., Ltd.

Eisai-Novartis Verwaltungs GmbH was merged into Eisai GmbH, one of the consolidated subsidiaries, during the period.

3. Closing Date of Consolidated Subsidiaries:

The closing date of Eisai China Inc. is December 31. In preparing the consolidated financial statements, the financial statements as of March 31 are used for Eisai China Inc.

However, this adjustment does not have a material effect on the financial statements.

- 4. Accounting Policies and Methods:
- (1) Measurement and Valuation for Significant Assets
- (a) Securities:

Held-to-maturity securities:

Stated at amortized cost (Straight-line method)

Available-for-sale securities:

Marketable securities:

Stated at fair value at the balance sheet date with unrealized gain or loss, net of applicable taxes, reported in a separate component of equity. The cost of securities sold is determined by the moving-average method.

April 1, 2007 - March 31, 2008

1. Scope of Consolidation:

Consolidated subsidiaries: 63 Companies

Major subsidiaries:

Sanko Junyaku Co., Ltd.

Sannova Co., Ltd.

Morphotek, Inc.

Eisai Inc.

Eisai Research Institute of Boston Inc.

MGI PHARMA, INC.

Eisai SA/NV was newly established and consolidated during the period.

During the period, MAB Acquisition Corporation

April 1, 2007 - March 31, 2008 April 1, 2006 - March 31, 2007 Non-marketable securities: Stated at cost determined by the moving-average method. (b) Derivatives: Stated at fair value (b) Derivatives: Same as the left (c) Inventories: Merchandise and finished products, semi-finished (c) Inventories: goods, work-in-process, raw materials, and supplies Same as the left are stated at cost determined by average method for the Company and the Japanese consolidated subsidiaries. and at lower of cost or market method determined by the first-in, first-out method for the foreign consolidated subsidiaries. (2) Depreciation of Significant Depreciable Assets (2) Depreciation of Significant Depreciable Assets (a) Property, plant and equipment: (a) Property, plant and equipment: Depreciation of property, plant and equipment of the Same as the left Company and Japanese subsidiaries is computed by the declining-balance method. Estimated useful lives of the assets are as follows, **Buildings:** 15 to 50 years Machinery and equipment: 6 to 7 years In the foreign consolidated subsidiaries, the straight-line method in accordance with each local accounting standard is principally applied. (b) Intangible assets: Intangible assets are stated at cost less accumulated amortization, which is computed by the straight-line (b) Intangible assets: method. Intangible assets are stated at cost less accumulated Sales rights: 5 to 15 years amortization, which is computed by the straight-line Software for internal use: mainly 5 years method. Sales rights: 5 to 10 years Core technology: 19 to 20 years (3) Accounting for Certain Allowances and Reserves: Software for internal use: 5 years (a) Allowance for doubtful receivables/accounts: To prepare for potential loss of notes and accounts (3) Accounting for Certain Allowances and Reserves: receivable, loans receivable and others, allowance for (a) Allowance for doubtful accounts: doubtful receivables/ accounts are provided. As for the Same as the left general receivables/accounts, allowances are calculated based on the past credit loss experience. As for the specific receivables/accounts, allowances were calculated based on the specific probability of uncollectibility. (b) Reserve for sales rebates: (b) Reserve for sales rebates: Same as the left Certain consolidated subsidiaries calculate the reserves by multiplying an amount of related sales by an estimated percentage of rebates. (c) Other reserves: (c) Other reserves: Same as the left The Company and some Japanese consolidated

April 1, 2006 - March 31, 2007

foreign exchange gain and loss from translation are recognized in the statements of operation. Assets and liabilities of the foreign consolidated subsidiaries are translated into Yen at the current rate as of the balance sheet date, accounts in the statements of operation thereof are translated into Yen at the average rates of the period and differences arising from such translation are included in the foreign currency translation adjustments and the minority interests in the equity component.

- (5) Accounting for significant lease transactions: The Company and the Japanese subsidiaries accounted for finance lease transactions in accordance with the same accounting treatment of operating lease unless the ownership is transferred to the lessee. Finance leases transactions of the foreign consolidated subsidiaries are principally in accordance with the ordinary sales transaction.
- (6) Accounting for significant hedges:
- (a) Hedge method:

The Company and certain subsidiaries measured derivatives used for hedging purposes at fair market value and unrealized gains or losses on derivatives are deferred until maturity of the hedged transactions. If the forward contracts qualify for hedge accounting, accounts and notes receivable and payable denominated in foreign currencies are translated into the contracted rates.

April 1, 2006 - March 31, 2007 April 1, 2007 - March 31, 2008 payables and the contract amounts will not exceed those of the corresponding assets and liabilities. As a result, high correlation and effectiveness between the hedging instruments and the hedged items are maintained against fluctuations in foreign exchange rate so that assessment of effectiveness is not performed. (7) Other significant basic item of consolidated financial statements: (7) Other significant basic item of consolidated financial statements: Accounting for consumption tax: Accounting for consumption tax: Same as the left Both Parent company and subsidiaries exclude consumption taxes and local consumption taxes from revenues and expenses. 5. Valuation of Assets and Liabilities of Subsidiaries: 5. Valuation of Assets and Liabilities of Subsidiaries: Same as the left Assets and liabilities of the subsidiaries are valued by fully fair market value. 6. Amortization of Goodwill and Negative Goodwill: 6. Amortization of Goodwill and Negative Goodwill: Same as the left Goodwill and negative goodwill are amortized from the year of incurrence over a period of five years. Certain subsidiaries account for goodwill and negative goodwill in accordance with the local GAAP. 7. Scope of Cash and Cash Equivalents in the 7. Scope of Cash and Cash Equivalents in the Consolidated Statements of Cash Flows: Consolidated Statements of Cash Flows: Same as the left Cash and cash equivalents in the consolidated

statements of cash flows comprise cash on hand, demand deposits, and short-term investments that are readily convertible into cash, that are exposed to insignificant risk of changes in value, all of which mature or become due within three months from the

date of acquisition.

CHANGES IN ACCOUNTING PRINCIPLES

| April 1, 2006 - March 31, 2007 | April 1, 2007 - March 31, 2008 |
|--|--------------------------------|
| (Presentation of Equity) On December 9, 2005, the Accounting Standards Board of Japan (the "ASBJ") published a new accounting standard and related guidance for presentation of equity. The new standard (the ASBJ Statement No.5) and the related guidance (the ASBJ Guidance No.8) are applied. The shareholders' equity amounted to ¥552,464 million based on the former regulation. The Equity at the balance sheet date is presented in accordance with the modification of the Regulations Concerning Consolidated Financial Statements. (Standard for stock acquisition rights) On December 27, 2005, the ASBJ issued "Accounting Standard for Stock Acquisition Rights and related guidance. " The new standard and guidance are applicable to stock options newly granted on and after May 31, 2006. Due to the adoption of the new standards, the amount of operating income, ordinary income and income before income taxes and minority interests decreased by ¥294 million. | |
| | |

CHANGES IN REPRESENTATION OF CONSOLIDATED FINANCIAL STATEMENTS

April 1, 2006 - March 31, 2007

April 1, 2007 - March 31, 2008

(Consolidated Balance Sheet)

1. As the amount of "Sales rights" included in the intangible assets in the previous period exceeded 5% of total assets, it April81.34931(s)-3(, it)2(I a)n Tw T1(d exceedB..0031 Tw 361 5)6d rights" iDC BTID 26a /aee

period. Since it is less than or equal to 10% of total special gain component, it was included and represented in "Other special gain."

NOTES TO CONSOLIDATED BALANCE SHEET

March 31, 2007

*1. Notes related to subsidiaries and associated companies

Investment securities (stocks)

¥367 mil.

March 31, 2008

*1. Notes related to subsidiaries and associated companies

Investment securities (stocks)

*2. Contingent liabilities:

¥375 mil.

*2. Contingent liabilities:

The Company cosigns the following debts:

| Warrantee | Item | Yen (mil.) |
|-----------|---------|---------------|
| Employees | Housing | 110 |

loans

*3.

Accumulated depreciation includes accumulated loss on impairment of long-lived assets.

110

*4. The notes at maturity are regarded as settled on the clearance date.

Since the balance sheet date was a bank holiday, the notes at maturity on the balance sheet date were included in the balance of the related account as follows,

Notes receivable-trade

¥224 mil.

NOTES TO THE CONSOLIDATED STATEMENTS OF OPERATION

April 1, 2006 - March 31, 2007

*1. Total research and development expenses included in general and administrative expenses and manufacturing costs for the period:

General and administrative expenses

¥108,296 mil.

Manufacturing costs

¥ - mil.

*2. The main content of gain on sales of fixed assets is as follows:

Land ¥199 mil.

*3. The main contents of loss on disposal of fixed assets are as follows:

Buildings and structures ¥470 mil.

Property, plant and equipment and other (Tools, furniture and fixtures) ¥146 mil.

Intangible assets and other (Software) ¥352 mil.

*4. Loss on impairment of long-lived assets

The consolidated group classifies its business property to be held and used for business operations into asset groups on the basis of business segments whose profitability the consolidated group is consistently monitoring. In addition, lease assets, idle assets and sales rights are grouped individually. For the period, the consolidated group booked an impairment loss on the following asset groups:

| Function | Asset Type | Location |
|------------|-----------------|------------------|
| Business | Intangible | Toshima-ku, |
| properties | assets | Tokyo |
| | (Other), etc. | France |
| Leased | Property, plant | Chiyoda-ku, |
| assets | and equipment | Tokyo |
| | (Other) | |
| Idle | Investments | Echizen-machi |
| assets | and other | Fukui and others |
| | assets (Other), | |
| | etc. | |
| | Machinery, | Misato-machi |
| | Equipment and | Saitama |
| | vehicles | Kakamigahara-shi |
| | | Gifu |

As the business properties and the lease assets decreased in profitability and the future cash flow was less than the carrying amount, a loss on impairment of long-lived assets has been recognized by writing-down their carrying amount to a recoverable amount.

As the Idle assets significantly decreased in market

April 1, 2007 - March 31, 2008

*1. Total research and development expenses included in general and administrative expenses and manufacturing costs for the period:

General and administrative expenses

¥225,427 mil.

Manufacturing costs ¥ - mil. In-Process R&D expenses included in the amount above for the acquisition of companies:

¥88,048 mil.

*2. The main content of gain on sales of fixed assets is as follows:

Land ¥33 mil.

*3. The main contents of loss on disposal of fixed assets are as follows:

Buildings and structures ¥667 mil.

Machinery, equipment and vehicle ¥293 mil.

Property, plant and equipment and other (Tools, furniture and fixtures) ¥133 mil.

*4. Loss on impairment of long-lived assets

The consolidated group classifies its business property to be held and used for business operations into asset groups on the basis of business segments whose profitability the consolidated group is consistently monitoring. In addition, leased assets, idle assets and sales rights are grouped individually. For the period, the consolidated group booked an impairment loss on the following asset groups:

| Function | Asset Type | Location |
|------------|-----------------|--------------------|
| Business | Property, plant | Kakamigahara-shi |
| properties | and equipment | Gifu and others |
| | (Other), etc. | |
| Leased | Property, plant | Chiyoda-ku, |
| assets | and equipment | Tokyo |
| | (Other) | |
| ldle | Intangible | Bunkyo-ku |
| assets | assets (Other) | Tokyo |
| | etc. | |
| | Machinery, | Misato-machi |
| | equipment and | Saitama and others |
| | vehicles, etc. | |

As the business properties and the lease assets decreased in profitability and the future cash flow was less than the carrying amount, a loss on impairment of long-lived assets has been recognized by writing-down their carrying amount to a recoverable amount.

value, a loss on impairment has been recognized by writing-down the book value to a recoverable amount as well.

The total loss on impairment of long-lived assets for the period amounted to ¥201 million. The contents of impairment are Intangible assets (Intangible assets-other) of ¥101 million, Investments and other assets of ¥42 million and Machinery, equipment and vehicles of ¥36 million. The recoverable amount of asset groups is measured by value in use (discount rate: 5 8%)

NOTES TO THE STATEMENTS OF CHANGES IN EQUITY

April 1, 2006 - March 31, 2007

April 1, 2007 - March 31, 2008

 Types and numbers of stocks issued and treasury stock

(thousand of stocks)

| (thousand of stock | | | | |
|--|---------------|----------------|--|--|
| | Stocks issued | Treasury stock | | |
| Type of stock | Common stock | Common stock | | |
| Number of shares at the end of the previous period | 296,566 | 10,692 | | |
| period | | | | |
| Increase | | 2,023 | | |
| Decrease | | 277 | | |
| Number of shares at the end of the period | 296,566 | 12,437 | | |

(Note 1) The increase of the treasury stock (common stock) is composed of the purchase of 2,000 thousand shares of treasury stock, which was resolved by the Board of Directors held on July 31, 2006, and the purchase of 23 thousand of fractional shares. (Note 2) The decrease in treasury stock (common stock) was caur3.38 f ihares.

Record date ¥18,470 mil. September 30, 2006 b) Cash dividends per share Effective date ¥65.00 November 22, 2006 Record date (2) Dividends to be paid after the balance sheet date, September 30, 2007 but the record date for the payment of dividends d) Effective date belongs to the period. November 20, 2007 The following was determined in the Board of (2) Dividends to be paid after the balance sheet date, but the record date for the payment of dividends Directors meeting on May 15, 2007. belongs to the period. a) Total amount of the dividends in cash paid The following was determined in the Board of ¥18,468 mil. Directors meeting on May 14, 2008. Resource of the dividends to be paid Retained earnings Total amount of the dividends in cash paid c) Cash dividends per share ¥18,518 mil. ¥65.00 b) Resource of the dividends to be paid Record date Retained earnings c) Cash dividends per share March 31, 2007 Effective date ¥65.00 Record date May 28, 2007 March 31, 2008 Effective date

NOTES TO THE CONSOLIDATED STATEMENTS OF CASH FLOWS

April 1, 2006 - March 31, 2007

April 1, 2007 - March 31, 2008

*1. Reconciliation between the amount of cash and *1.

May

26, 2008

*3.

*3. Major assets and liabilities increased by corporate acquisition

(1) Major assets and liabilities increased by the acquisition of Morphotek, Inc. (U.S.) and reconciliation with the acquisition costs

Current assets

Property, plant and equipment
Intangible assets

Deferred tax liabilities

Other liabilities

Purchase price allocated to R&D expenses

+605 mil.

Sub total

Cash and cash equivalent possessed by

Morphotek, Inc.

Property, plant and equipment

#535 mil.

(#842 mil.)

Purchase price allocated to R&D expenses

+605 mil.

(#2485 mil.)

Morphotek, Inc. (¥2,485 mil.)

Acquisition costs of Morphotek, Inc.

¥38,234 mil.

(2) Major assets and liabilities increased by the acquisition of MGI PHARMA, INC. (U.S.) and reconciliation with the acquisition costs

5) Segment Information

| 1. Business | Segment In | formation |
|-------------|------------|-----------|
|-------------|------------|-----------|

| (1) | Fiscal year ended Mar | ch 31 | ch 31, 2007 | | | (Millions of Ye | | |
|-----|-----------------------|-------|----------------------|-------|-------|----------------------------------|--------------|--|
| | | | Pharma- ceuticals | Other | Total | Eliminations and Corporate | Consolidated | |
| | | | | | | | | |
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2. Geographical Segment Information

(1) Fiscal year ended March 31, 2007

(Millions of Yen)

| | Japan | North America | Europe | Asia and Others | Total | Eliminations and Corporate | Consoli- dated |
|---|---------|------------------|--------|-----------------------|---------|----------------------------|-------------------|
| Sales (1) Sales to external customers | 292,222 | 303,411 | 54,774 | 23,703 | 674,111 | | 674,111 |
| (2) Intersegment sales | 86,303 | 36,896 | 18,302 | 10 | 141,513 | (141,513) | - |
| Total sales | 378,526 | 340,307 | 73,077 | 23,714 | 815,625 | (141,513) | 674,111 |
| Operating expenses | 305,723 | 311,545 | 69,017 | 19,693 | 705,980 | (137,131) | 568,848 |
| Operating income | 72,802 | 28,761 | 4,059 | 4,021 | 109,644 | (4,381) | 105,263 |
| II. Assets | 489,912 | 221,123 | 57,427 | 23,516 | 791,979 | 134 | 792,114 |

(2) Fiscal year ended March 31, 2008

(Millions of Yen)

| | , | N. (1 | | Asia | | Eliminations | , |
|---------------------------------|---------|------------------|--------|---------------|-----------|------------------|-------------------|
| | Japan | North America | Europe | and Others | Total | and Corporate | Consoli- dated |
| I. Sales | | | | | | • | |
| (1) Sales to external customers | 312,656 | 339,396 | 54,416 | 27,817 | 734,286 | _ | 734,286 |
| (2) Intersegment sales | 105,071 | 50,650 | 27,150 | 136 | 183,008 | (183,008) | _ |
| Total sales | 417,727 | 390,046 | 81,566 | 27,953 | 917,294 | (183,008) | 734,286 |
| Operating expenses | 337,245 | 456,930 | 79,767 | 22,336 | 896,279 | (179,742) | 716,536 |
| Operating income (loss) | 80,482 | (66,883) | 1,799 | 5,617 | 21,015 | (3,265) | 17,749 |
| II. Assets | 930,427 | 563,108 | 58,876 | 27,441 | 1,579,853 | (455,914) | 1,123,939 |

Notes

- (1) Segmentation by country or region is based on geographical proximity.
- (2) Major areas and countries included in each category:
 - -North America: The United States and Canada
 - -Europe: The United Kingdom, France, Germany, etc.
 - -Asia and Others: East Asia, South-East Asia, Latin America, etc.
- (3) Intersegment sales in Japan principally represents product sales from Eisai Co., Ltd. to the overseas subsidiaries. Intersegment sales in North America, Europe, and Asia and Others are principally sales to the Parent Company from overseas subsidiaries which manage research and development for the Parent company.
- (4) Operating expenses that are not allocated to each segment are included in "Eliminat

3. Overseas Sales

(1) For the period ended March 31, 2007

(Millions of Yen)

| | North America | Europe | Asia and Others | Total |
|----------------------------|------------------|--------|-----------------|---------|
| 1. Overseas sales | 312,005 | 72,218 | 26,541 | 410,765 |
| 2. Consolidated sales | | | | 674,111 |
| 3. Share of overseas sales | 46.3% | 10.7% | 3.9% | 60.9% |

(2) For the period ended March 31, 2008

(Millions of Yen)

| | , | | | | |
|----------------------------|------------------|--------|--------------------|---------|--|
| | North America | Europe | Asia and Others | Total | |
| 1. Overseas sales | 350,391 | 73,100 | 31,059 | 454,551 | |
| 2. Consolidated sales | | | | 734,286 | |
| 3. Share of overseas sales | 47.7% | 10.0% | 4.2% | 61.9% | |

Notes:

(1) Segmentation of the areas is based on geographical proximity.

(2) Major areas and countries included in this category:

-North America: The United States and Canada.

-Europe: The United Kingdom, France, Germany, etc.
-Asia and Other: East Asia, South-East Asia, Latin America, etc.

(3) Overseas sales represents the sales reported from the consolidated subsidiaries operating in countries and areas outside Japan.

6) LEASE TRANSACTIONS

April 1, 2006 - March 31, 2007

(Lessee)

- Finance leases other than those that deem to transfer ownership of the leased property to the lessee
- Acquisition cost, Accumulated depreciation, Accumulated loss on impairment, Net leased property:

(Millions of Yen)

| | Acqui- sition cost | Accumu- lated depreci- ation | Accumu- lated loss on impair- ment | Net leased property |
|--|--------------------------|---------------------------------------|--|---------------------------|
| Machinery & equipment | 335 | 81 | | 254 |
| Other (Tools, furniture, and fixtures) | 3,617 | 1,733 | 16 | 1,867 |
| Total: | 3,952 | 1,814 | 16 | 2,121 |

(2) Obligation under finance leases and other:

Due within one year \$1,069 mil.

Due over one year \$1,102 mil.

Total \$2,172 mil.

The balance of the allowance for loss on

The balance of the allowance for loss on impairment of leased property \$7 mil.

(3) Actual lease payments, reversal of allowance for loss on impairment of leased property, depreciation, interest expense under finance leases, and loss on impairment of leased property: April 1, 2007 - March 31, 2008

7) TRANSACTIONS WITH RELATED PARTIES
April 1, 2006 – March 31, 2007
(1) Directors and main individual shareholders Attribution Director

Director

8) INCOME TAXES

As of March 31, 2007

As of March 31, 2008

| Expenses not permanently deductible fo | r |
|---|--------------|
| income tax purposes, such as entertainr | nent |
| expense | 1.6 |
| Income not permanently taxable for inco | me |
| tax purposes, such as dividend income | (0.2) |
| Tax credit for experiment and research | |
| expenses | (5.1) |
| Difference in statutory tax rate of | |
| subsidiaries | (1.5) |
| Valuation allowance | 0.4 |
| Other | <u>(0.7)</u> |
| Effective income tax rate | |

9) SECURITIES

(1) MARKET VALUE OF HELD-TO-MATURITY SECURITIES

(Millions of Yen)

| | Fiscal year ended Mar-31-2007 | | | Fiscal year ended Mar-31-2008 | | |
|---|-------------------------------|------------|--------------------|-------------------------------|------------|--------------------|
| Carrying amounts below fair value | Carrying amounts | Fair value | Unrealized gain | Carrying amounts | Fair value | Unrealized gain |
| Government and municipal Bonds and others | _ | _ | _ | - | _ | - |
| Corporate bonds | 494 | 500 | 5 | 795 | 810 | 14 |
| 3. Other | 11,998 | 12,063 | 65 | 12,001 | 12,242 | 241 |
| Sub-total | 12,492 | 12,563 | 71 | 12,796 | 13,053 | 256 |
| Carrying amounts exceeding fair value | Carrying amount | Fair value | Unrealized loss | Carrying amount | Fair value | Unrealized loss |
| Government and municipal bonds and others | - | _ | _ | _ | _ | _ |
| Corporate bonds | 22,581 | 22,283 | (297) | 11,304 | 11,085 | (218) |
| 3. Other | 199 | 199 | (0) | 99 | 99 | (0) |
| | | | | | | |

(2) MARKET VALUE OF AVAILABLE-FOR-SALE SECURITIES

| | | 72,591 | 34,287 | 21,951 | 42,290 | 20,338 |
|-----------|--------|----------|------------|--------|----------|------------|
| | | _ | _ | _ | _ | _ |
| | | _ | _ | - | - | - |
| | 214 | _ 227 | _ 13 | 903 | _ 916 | _ 13 |
| Sub-total | 38,517 | 72,818 | 34,300 | 22,855 | 43,206 | 20,351 |
| • | | Carrying | Unrealized | | Carrying | Unrealized |
| | | | | | | (3,829) |
| | | | | | 3,640 | (152) |
| | | | | | - | _ |
| | | | | | _ | _ |
| | | | | | 3,640 | (152) |
| | | | | | 985 | (29) |
| Sub-total | 5,973 | 5,514 | (459) | 23,154 | 19,143 | (4,011) |
| TOTAL | 44,491 | 78,332 | 33,840 | 46,010 | 62,350 | 16,339 |

Notes:

There was impairment of ¥1,244 million for available-for-sale securities with market value for the period ended March 31, 2008

(Loss on Impairment for the period ended March 31, 2007 was ¥ - million.)

Impairment of securities is recognized when the market value at end of period becomes less than half of the carrying amounts at beginning other than the case when the market value is recoverable. The loss is also recognized when the decline in value at end is between 30% and 50% of the carrying amount at beginning considering the transition of market price and the fair value at end.

(3) OTHER MARKETABLE SECURITIES SOLD DURING THE FISCAL YEAR PERIOD

(Millions of Yen)

| April 1, 2006 – March 31, 2007 | | | April 1, 2007 – March 31, 2008 | | | |
|--------------------------------|---------------|---------------|--------------------------------|---------------|---------------|--|
| Sales amount | Gain on sales | Loss on sales | Sales amount | Gain on sales | Loss on sales | |
| 2,293 | 1,657 | 0 | 8,204 | 2,203 | - | |

14,5

ITIES

| ns of Ye | en) |
|----------|-----|
| ded | |
| 80 | |
| | |
| | - |
| | |
| 5,02 | 9 |
| 53.86 | |
| , | _ |

5

ns of Yen) 2008 Due after 10 years

2,957

11) PENSION PLANS AND RETIREMENT BENEFIT COSTS

March 31, 2007

March 31, 2008

1. Outline of pension plan:

The Company:

The Company adopts defined-benefit pension plan and retirement lump-sum payments. The transfer rate to the defined-benefit pension plan fund is 45%.

Additional severance payment may be made to some employees.

Consolidated subsidiaries:

Certain Japanese subsidiaries adopt a defined-benefit pension type of a joint pension plan, an approved pension scheme and March 31, 2007 March 31, 2008

obligation".

4. Basis of the calculation for projected benefit obligation and others:

Method of calculation of projected benefit obligation:

Straight-line method over the average years of service

Discount rate: Principally 2.5 %

Expected rate of return on plan assets:

12) STOCK OPTIONS Details and fluctuation status

| Number of Stock option Date of grant | Common stock 142,000 Stocks September 1, 2000 | yee 35 Common stock 180,000 Stocks August 1, 2001 | Director 4 Employee 37 Common stock 175,000 Stocks July 1, 2002 | Director 7 Employee 43 Common stock 210,000 Stocks July 1, 2003 | | |
|---|---|--|---|---|--|--|
| Condition of vested right | not specified | same as on the left | same as on the left | same as on the left | | |
| Requisite service period Exercise period | _ | same as on the left September 3, 2001- June 28, 2011 irector 10 | same as on the left July 1, 2002- June 27, 2012 | same as on the lef July 1, 2003- June 24, 2013 | | |
| Company Date of Decision | Eisai Co., Ltd. E June 2 3 22004e€ | | | | | |
| Number of Stock options Date of grant | Common stock 238,000 Stocks July 1, 2004 | Common stock 262,000 Stocks July 1, 2005 | Common stock 254,000 Stocks July 10, 2006 | ployee 32 Common stock 264,000 Stocks July 9, 2007 | | |
| Condition of vested right | not specified | same as on the left | same as on the left | same as on the left | | |
| Requisite service period Exercise period | not specified July 1, 2004- June 24, 2014 | same as on the left July 1, 2007- June 24, 2015 | same as on the left July 10, 2008- June 23, 2016 | same as on the left July 9, 2009- June 22, 2017 | | |

(3) Details of Stock Options a) Number of Stock Options

b) Unit Information Date of Decision Date of grant

June 29, 2000 September 1, 2000

June 28, 2001 August 1, 2001

June 27, 2002 Jul

June 24, 2003

13) BUSINESS COMBINATIONS

Accounting period (from April 1, 2007 to March 31, 2008)

1. Purchase Method Transactions

(1) Acquisition of Morphotek, Inc. by share purchase

Description of the acquired company

- a. Name of company acquired: Morphotek, Inc. (U.S.)
- b. Description of acquired business:

Research and development for antibody therapeutic drugs

c. Reason and purpose of acquisition:

In order to enter into the biologics area and facilitate creation of antibody therapeutic drugs in oncology area to expand product line in oncology area

- d. Date of acquisition: April 16, 2007 (U.S. Eastern Standard Time)
- e. Legal form of share purchase

Eisai Corporation of North America (hereinafter, referred to as "ECA") established MAB Acquisition Corporation as a wholly-owned subsidiary. Morphotek, Inc, as the surviving company, merged with MAB Acquisition Corporation and, at the same time, Morphotek, Inc. paid cash as a compensation for the merger to the shareholders of Morphotek, Inc. As a result of the transaction, Morphotek, Inc. became a wholly owned subsidiary of ECA.

- f. Name of the company after acquisition: Morphotek, Inc. (U.S.)
- g. Acquired voting rights: 100%

Period for acquired business included in the consolidated financial statement From April 16, 2007 to March 31, 2008

Description of acquisition costs

Purchased price: US\$ 350 million
Direct costs: US\$ 6 million
Total acquisition costs US\$ 356 million

Assets received and liabilities assumed on the date of acquisition

Assets

Current assets

Property, plant and equipment
US\$ 22 million
US\$ 4 million
US\$ 483 million
Total assets acquired
US\$ 510 million

Liabilities

Deferred tax liabilities

Other liabilities

Total liabilities assumed

Net assets acquired

US\$ 152 million

US\$ 7 million

US\$ 159 million

US\$ 351 million

Description of the purchase price allocated to R&D expenses

In-Process R&D: US\$ 5 million Accounts: R&D expenses

Description of the purchase price allocated to intangible assets

Core technology US\$ 478 million

estimated useful life 20 years
Assembled workforce US\$ 5 million
estimated useful life 5 years

(2) Acquisition of MGI PHRAMA INC by share purchase.

Description of the acquired company

- a. Name of company acquired: MGI PHARMA, INC. (U.S.)
- b. Description of acquired business:

a biopharmaceutical company focused in oncology and acute care that acquires, researches, develops, and commercializes proprietary products

c. Reason and purpose of acquisition:

In order to strengthen oncology research and development and marketing infrastructure on a global basis and to acquire the products and pipeline of oncology and acute care area as well as the commercial and R&D capabilities of MGI PHARMA INC.

- d. Date of acquisition: January 28, 2008 (U.S. Eastern Standard Time)
- e. Legal form of share purchase

Eisai Corporation of North America (hereinafter, referred to as "ECA") established Jaguar Acquisition Corporation as a wholly-owned subsidiary. MGI PHARMA INC., as the surviving company, merged with Jaguar Acquisition Corporation and, at the same time, MGI PHARMA INC., paid cash as a compensation for the merger to the shareholders of MGI PHARMA INC. As a result of the transaction, MGI PHARMA INC. became a wholly owned subsidiary of ECA.

- f. Name of the company after acquisition: MGI PHARMA, INC.
- g. Acquired voting rights:

100%

Period for acquired business included in the consolidated financial statement

From January 28, 2008 to March 31, 2008

Description of acquisition costs

Purchase price: US\$ 3,918 million
Direct costs: US\$ 25 million
Total acquisition costs US\$ 3,943 million.

Information for Goodwill

The amount of goodwill US\$1,744 million

Reason for the recognition of goodwill

Goodwill was incurred as a strategic inveo. 0.0021 Tw6R3j -805 Tcompensation for theof no

Current liabilities
Deferred tax liabilities
Other liabilities
Total liabilities assumed

US\$149 million US\$ 302 million US\$ 22 million US\$ 474 million US\$ 3,136 million

Net assets acquired

Description of the purchase price allocated to R&D expenses

In-Process R&D US\$ 840 million Accounts: R&D expenses

Description of the purchase price allocated to intangible assets

a) Sales rights
 estimated useful life
b) Core technology
 estimated useful life

US\$ 1,220 million
6 to 10 years
US\$ 157 million
19 years

Estimated impact on consolidated financial results if the business combination had been completed at the beginning of the fiscal year (4/1/2007),

Net sales

Operating loss

Net loss before provision for income taxes

U\$\$357 million

U\$\$ 11 million

U\$\$ 29 million

The above amounts reflect the difference between sales and income calculated as if the acquisition had been completed on the first day of the fiscal year and the consolidated sales and income reported by the acquiring company. In addition, the calculations take into account special factors based on MGI PHARMA's financial results from April 1, 2007 to January 27, 2008.

2. Common Control Transactions

(1) Sanko Junyaku Co., Ltd. became a wholly-owned subsidiary of Eisai Co., Ltd. by stare exchange

Description of the acquired company

a. Name of the company acquired

Name of the company: Sanko Junyaku Co., Ltd.

Contents of business

Manufacturing, marketing and import of clinical diagnostics, clinical inspection instruments, research reagents, and physical and chemical instruments.

b. Description of acquired business;

Manufacturing, marketing and import of clinical diagnostics, clinical inspection instruments, research reagents, and physical and chemical instruments.

c. Legal form of acquisition;

Acquired shares of Sanko Junyaku Co., Ltd. from minority shareholders by share exchange

d. Description of the transaction and purpose of acquisition;

Sanko Junyaku became a wholly-owned subsidiary of the Company on October 1, 2007 by share exchange. The purpose is to aggressively utilize the management resources of the entire group and to effectively and promptly promote the development of our existing diagnostic business as well as new areas, such as the commercialization of the PALSAR (Probe alternation link self-assembly reaction) Method technology for gene signal amplification.

Shares of Eisai were allotted and distributed at the rate of a 0.085 shares of Eisai to 1

16-1) CONSOLIDATED STATEMENTS OF OPERATION Fourth Quarter of FY2007 (three months ended March 31, 2008)

| | | | | Increase/ (Decrease) |
|---------|-------|---------|-------|-------------------------|
| | (%) | | (%) | (Millions of Yen) |
| 173,323 | 100.0 | 174,732 | 100.0 | 1,408 |
| 27,389 | 15.8 | 35,310 | 20.2 | 7,920 |

16-2) CONSOLIDATED STATEMENTS OF CASH FLOWS Fourth Quarter of FY2007 (three months ended March 31, 2008)

January 1, 2007 - January 1, 2008 - Increase/ March 31, 2007 March 31, 2008

(3) SEGMENT INFORMATION Fourth Quarter of FY2007 (three months ended March 31, 2008)

1. Business Segment Information

(1) Three month ended March 31, 2007

(Millions of Yen)

| | Pharma- ceuticals | Other | Total | Eliminations and Corporate | Consolidated |
|---------------------------------|----------------------|--------|---------|----------------------------------|--------------|
| I. Sales | | | | | |
| (1) Sales to external customers | 167,979 | 5,344 | 173,323 | _ | 173,323 |
| (2) Intersegment sales | 32 | 7,873 | 7,906 | (7,906) | _ |
| Total sales | 168,011 | 13,218 | 181,230 | (7,906) | 173,323 |
| Operating expenses | 145,652 | 12,804 | 158,456 | (6,558) | 151,897 |
| Operating income | 22,359 | 414 | 22,773 | (1,347) | 21,426 |

(2) Three months ended March 31, 2008

(Millions of Yen)

| (2) Thice months chaca major o | (1711 | mons or renj | | | |
|---------------------------------|----------------------|--------------|----------|----------------------------------|--------------|
| | Pharma- ceuticals | Other | Total | Eliminations and Corporate | Consolidated |
| I. Net sales | | | | | |
| (1) Sales to external customers | 169,435 | 5,296 | 174,732 | _ | 174,732 |
| (2) Intersegment sales | 25 | 6,504 | 6,529 | (6,529) | _ |
| Total sales | 169,460 | 11,801 | 181,261 | (6,529) | 174,732 |
| Operating expenses | 243,755 | 11,405 | 255,161 | (5,637) | 249,523 |
| Operating income (loss) | (74,295) | 395 | (73,899) | (891) | (74,790) |

Notes:

2. Major products in each segment are as follows:

| <u> </u> | | | | |
|------------------|--|--|--|--|
| Business segment | Major products | | | |
| Pharmaceuticals | Prescription pharmaceuticals, Consumer health care | | | |
| | products, Diagnostics, etc. | | | |
| Other | Food additives, Chemicals, Machinery, Others | | | |

^{1.} The Company's consolidated operations include two segments: 'Pharmaceuticals' which mainly consists of prescription pharmaceuticals and 'Other' which encompasses all operations other than pharmaceuticals.

| 2. Geographical Segment Information | | | | | | |
|-------------------------------------|--|--|--|--|--|--|
| | | | | | | |
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5. NON-CONSOLIDATED FINANCIAL STATEMENTS 1-1) NON-CONSOLIDATED BALANCE SHEET (ASSETS)

| | | | | | | Increase/ (Decrease) |
|---|---------|---------|------|---------|------|-------------------------|
| | Note | | (%) | | (%) | (Millions of Yen) |
| ASSETS | | | | | | |
| I. Current assets: | | | | | | |
| 1. Cash and cash in bank | | 43,426 | | 25,566 | | |
| Notes receivable-trade | *1,3 | 2,952 | | 1,345 | | |
| 3. Accounts receivable-trade | *1 | 124,040 | | 125,402 | | |
| 4. Short-term investments | | 8,114 | | 3,927 | | |
| 5. Merchandise | | 6,178 | | 6,726 | | |
| | | 9,043 | | 9,215 | | |
| 7. Semi-finished goods | | 8,935 | | 8,734 | | |
| 8. Raw materials | | 5,350 | | 7,581 | | |
| 9. Work in process | | 424 | | 607 | | |
| 10. Supplies | | 1,043 | | 1,023 | | |
| Deferred tax assets | | 16,650 | | 19,397 | | |
| Short-term loans receivable | *1 | 5,595 | | 79,374 | | |
| 13. Other | *1 | 13,898 | | 17,217 | | |
| Total current assets | | 245,655 | 42.8 | 306,121 | 31.3 | 60,466 |
| II. Fixed assets: | | | | | | |
| Property, plant and equipment | | | | | | |
| (1) Buildings | 107,885 | | | 108,492 | | |

| | | March 31, 2007 | | March 31, 2008 | | | Increase/ (Decrease) | |
|---|------|----------------|----------|----------------|-----------|----------|-------------------------|-------------------|
| Account Title | Note | (Millions | of Yen) | (%) | (Millions | of Yen) | (%) | (Millions of Yen) |
| Liabilities | | | | | | | | , |
| I. Current liabilities: | | | | | | | | |
| 1. Notes payable-trade | | | 62 | | | 67 | | |
| 2. Accounts payable-trade | | | 7,551 | | | 6,708 | | |
| 3. Short-term borrowings | | | | | | 362,814 | | |
| 4. Accounts payable-other | *1 | | 26,014 | | | 25,062 | | |
| 5. Accrued expenses | | | 17,667 | | | 14,459 | | |
| 6. Income tax payable | | | 15,257 | | | 14,196 | | |
| 7. Deposit received | *1 | | 9,625 | | | 10,313 | | |
| 8. Reserve for sales returns | | | 376 | | | 246 | | |
| Reserve for disposal of goods returns | | | 245 | | | 187 | | |
| 10. Other | | | 63 | | | 288 | | |
| Total current liabilities | | | 76,864 | 13.4 | | 434,345 | 44.5 | 357,480 |
| II. Long-term liabilities: | | | , | | | , | | |
| 1. Long-term borrowings | | | | | | 50,000 | | |
| Liability for retirement benefits | | | 28,221 | | | 20,321 | | |
| 3. Retirement allowances for directors | | | 1,073 | | | 1,230 | | |
| Total long-term liabilities | | | 29,295 | 5.1 | | 71,552 | 7.3 | 42,256 |
| Total liabilities | | | 106,160 | 18.5 | | 505,897 | 51.8 | 399,737 |
| Equity | | | 100,100 | 10.0 | | 000,007 | 01.0 | 000,707 |
| I. Owners' Equity: | | | | | | | | |
| 1.Common stock | | | 44,985 | 7.9 | | 44,985 | 4.6 | |
| 2.Capital surplus | | | 11,000 | 7.0 | | 11,000 | | |
| (1) Additional paid-in capital | | 55,222 | | | 55,222 | | | |
| (2) Other capital surplus | | 00,222 | | | 1,743 | | | |
| Total Capital surplus | | | 55,222 | 9.6 | 1,7 10 | 56,966 | 5.8 | 1,743 |
| 3. Retained earnings | | | 00,222 | 0.0 | | 00,000 | 0.0 | 1,7 10 |
| (1) Legal reserve | | 7,899 | | | 7,899 | | | |
| (2) Other | | 7,000 | | | 7,000 | | | |
| Reserve for reduction of fixed | | 126 | | | 126 | | | |
| assets | | 120 | | | 120 | | | |
| General reserve | | 337,880 | | | 337,880 | | | |
| Unappropriated retained earnings | | 44,026 | | | 53,070 | | | |
| Total retained earnings | | ,020 | 389,932 | 68.0 | 30,070 | 398,976 | 40.8 | 9,043 |
| 4. Treasury stock | | | (42,219) | (7.4) | | (39,694) | (4.0) | 2,525 |
| Total Owners' Equity | | | 447,921 | 78.1 | | 461,233 | 47.2 | 13,312 |
| II. Net unrealized gain and translation | | | ,5=. | | | 2.,200 | | , |
| adjustments: | | | | | | | | |
| 1. Net unrealized gain on | | | 19,325 | | | 9,568 | | |
| available-for-sale securities | | | | | | | | |
| adjustments | | | 19,325 | 3.3 | | 9,568 | 1.0 | (9,757) |
| III. Stock acquisition rights | | | 294 | 0.1 | | 556 | 0.0 | 261 |
| Total equity | | | 467,541 | 81.5 | | 471,358 | 48.2 | 3,817 |
| Total liabilities and equity | | | 573,702 | 100.0 | | | | |

2) NON-CONSOLIDATED STATEMENTS OF INCOME

| | | April 1, 200 | 06 - March 3 | 1, 2007 | April 1, 200 |)7 - March 3 | 1, 2008 | Increase/ (Decrease) |
|--|------|------------------------------|--------------|---------|---|---|---------|-------------------------|
| Account Title | Note | (Millions | s of Yen) | (%) | (Millions | s of Yen) | (%) | (Millions of Yen) |
| I. Net sales | *2 | | 351,647 | 100.0 | | 389,200 | 100.0 | 37,553 |
| II. Cost of sales | *1 | | 80,149 | 22.8 | | 76,115 | 19.6 | (4,034) |
| Gross profit | | | 271,497 | 77.2 | | 313,085 | 80.4 | 41,587 |
| Provision for sales returns-net | | | (61) | (0.0) | | (130) | (0.1) | (69) |
| Gross profit | | | 271,558 | 77.2 | | 313,216 | 80.5 | 41,657 |
| III. Selling, general and administrative expenses | | | | | | | | |
| Research and development expenses | *1 | 106,378 | | [30.3] | 133,989 | | [34.4] | |
| 2. Selling, general and administrative expenses | | 100,154 | 206,532 | 58.7 | 106,119 | 240,109 | 61.7 | 33,577 |
| Operating income | | **************************** | 65,026 | 18.5 | *************************************** | 73,106 | 18.8 | 8,080 |
| IV. Non-operating income | | | | | *************************************** | | | |
| 1. Interest income | *2 | 109 | | | 607 | | | |
| 2. Interest on securities | | 315 | | | 279 | | | |
| 3. Dividend income | | 1,071 | | | 992 | | | |
| 4. Other | | 382 | 1,878 | 0.5 | 396 | 2,275 | 0.6 | 397 |
| V. Non-operating expenses | | | • | | | , | | |
| 1. Interest expense | | 65 | | | 808 | | | |
| 2. Foreign exchange loss | | 892 | | | 3,078 | | | |
| 3. Depreciation | | 81 | | | , | | | |
| 4. Other | | 189 | 1,230 | 0.3 | 462 | 4,349 | 1.1 | 3,119 |
| Ordinary Income | | | 65,674 | 18.7 | | 71,033 | 18.3 | 5,358 |
| VI. Special gain | | | | | | *************************************** | | |
| Gain on sales of fixed assets | *3 | 204 | | | 7 | | | |
| 2. Gain on sales of investment securities | | 1,651 | | | 2,202 | | | |
| Reversal of provision for doubtful accounts | | 25 | | | | | | |
| 4. Disposal of products | | 554 | | | | | | |
| 5. Other | | | 2,437 | 0.7 | 32 | 2,242 | 0.5 | (194) |
| VII. Special loss | | | | | | | | |
| Loss on disposal of fixed assets | *4 | 975 | | | 948 | | | |
| Loss on impairment of long-lived assets | *5 | 81 | | | 49 | | | |
| Loss on devaluatin of investment securities | | | | | 1,251 | | | |
| Loss on work-in-progress | | | | | 845 | | | |
| Accelerated depreciation expenses of property, | | 646 | | | | | | |
| plant and equipment | | | | | | | | |
| 6. Other | | 34 | 1,738 | 0.5 | 52 | 3,147 | 0.8 | 1,409 |
| Income before income taxes | | | 66,374 | 18.9 | | 70,128 | 18.0 | 3,754 |
| Income taxes-current | | 30,437 | | | 33,820 | | | |
| Income taxes-deferred | | (6,866) | 23,570 | 6.7 | (9,673) | 24,146 | 6.2 | 575 |
| Net income | | | 42,803 | 12.2 | | 45,982 | 11.8 | 3,179 |

3) NON-CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(April 1, 2006 to March 31, 2007)

| | | (Unit Millions of Yen) |
|--------------------|----------------|--|
| | Owners' equity | Net unrealized gain (loss) and translation adjustments |
| Capital surplus | | |

4) NON-CONSOLIDATED STATEMENTS OF CASH FLOWS

| | April 1, 2006 - March 31, 2007 | April 1, 2007 - March 31, 2008 | Increase/ (Decrease) |
|---|-----------------------------------|-----------------------------------|-------------------------|
| Note | (Millions of Yen) | (Millions of Yen) | (Millions of Yen) |
| | 66,374 | 70,128 | |
| | 17,916 | 17,767 | |
| | 81 | 49 20 | |
| | (4) (1,496) | (1,879) | |
| | 65 | 808 | |
| | 770 | 940 | |
| | (1,651) | (2,202) | |
| | 12 | 1,251 | |
| | (9,670) | 245 | |
| | (4,579) | (2,914) | |
| | 723 | (838) | |
| | 4,294 | (1,578) | |
| | (3,783) (6,374) | (7,899) (2,968) | |
| | 62,677 | 70,929 | |
| | 1,507 | 1,443 | |
| | (65) | (808) | |
| | (33,520) | (34,905) | |
| | 30,598 | 36,658 | 6,060 |
| | 8,795 | 5,000 | |
| | (11,419) | (16,630) | |
| | 1,249 | 40 | |
| | (4,067) | (10,486) | |
| | (19,695) | (3,667) | |
| | 7,340 | 9,357 | |
| | (19,627) | (340,960) | |
| | (6,276) | (74.000) | |
| | (F40) | (74,222) | |
| | (549) (44,250) | 239 (431,331) | (387,080) |
| | (44,230) | (401,001) | (507,000) |
| Increase of short-term borrowings-net | | 362,814 | |
| Proceeds from long-term borrowings | | 50,000 | |
| 3. Purchase of treasury stock | (11,060) | | |
| 4. Dividend94ividend90.028,814(927N029 -1.3714 3inancing 8e1-e,[(2 | | | |
| 5. Other | 658 | (49) | 440.440 |
| Net cash provided by (used in) financing activities | (40,314) | 375,825 | 416,140 |
| V. Net decrease in cash and cash equivalents | (53,966) | (18,847) | 35,119 |
| VI. Cash and cash equivalents at beginning of period | 100,507 | 46,540 | (53,966) |
| VII. Cash and cash equivalents at end of period | 46,540 | 27,693 | (18,847) |
| | | | |

SIGNIFICANT BASIC ITEMS FOR NON-CONSOLIDATED FINANCIAL STATEMENTS

April 1, 2006 - March 31, 2007

April 1, 2007 - March 31, 2008

- 1. Measurement and Cost Formula for Marketable and Investment Securities:
- (1) Held-to-Maturity securities:

Stated at amortized cost (straight line method)

(2) Investment in Subsidiaries and Associated

Companies:

Stated at cost determined by the moving-average method.

(3) Available-for-Sale Securities:

Marketable securities:

Stated at fair market value on the balance sheet date of the period with unrealized gain or loss, net of applicable taxes, reported in a separate component of equity. The cost of securities sold is determined by the

moving-average method. Non-marketable securities:

Stated at cost determined by moving-average method. Non-marketable securities:

Same as the left

Same as the left

2. Derivatives:

Derivatives:

Same as the left

3. Inventories:

Same as the left.

(2) Intangible assets:

Intangible assets are stated at cost less accumulated amortization, which is computed by the straight-line

Software for internal use Mainly 5 years Sales rights 5 to 10 years

- 5. Accounting for Allowances and Reserves:
- (1) Allowance for doubtful receivables/accounts: To prepare for potential loss of notes and accounts receivable, loans receivable and others, allowance for doubtful receivables/accounts is provided. As for the general receivables/accounts, allowances are calculated based on the past credit loss experience. As for the specimcased on the Marketable Securities:

April 1, 2006 - March 31, 2007

April 1, 2007 - March 31, 2008

- 8. Hedge accounting:
- (1) Hedge method:

Derivatives used for hedging purposes are measured at fair market value and unrealized gain or loss on

period. Since it was less than or equal to 10% of total special loss, it was included in "Other special loss."

NOTES TO NON-CONSOLIDATED STATEMENTS OF OPERATION

April 1, 2006 - March 31, 2007

*1. Total research and development expenses included in general and administrative expenses and manufacturing costs for the period were ¥106,378 million. The research and development cost includes the following:

Retirement benefit costs ¥16 mil.

Depreciation expenses ¥5,509 mil.

*2. Principal intercompany transaction:

Sales ¥85,310 mil.

*3. Principal gain on sales of fixed assets:

Land ¥199 mil.

*4. Principal loss on disposal of fixed assets:

Buildings ¥290 mil.

Machinery and Equipment ¥113 mil.

Tools, furniture and fixtures ¥101 mil.

Software ¥352 mil.

*5. Loss on impairment of long-lived assets

The company classifies its business property to be held and used for business operations into asset groups on the basis of business segments whose profitability are consistently monitoring. In addition, leased assets, idle assets and sales rights are grouped individually. For the period, the Company booked an impairment loss on the following asset groups.

| Function | Asset Type | Location |
|----------|--------------------------------------|---|
| ldle | Investments and other assets (Other) | Echizen-machi Fukui and others |
| assets | Machinery and Equipment | Misato-machi Saitama Kakamigahara-shi Gifu |

As the Idle assets significantly decreased in market value, a loss on impairment has been recognized by write-down of the book value to a recoverable amount as well.

The total loss on impairment of long-lived assets for the period amounted to ¥81 million. The contents of impairment are Investments and other assets (Other) of ¥42 million, Machinery and equipment of ¥33 million, Tools, furniture, and fixtures of ¥3 million. The recoverable amount of asset group is measured by net realized value. Net realizable value is based on reasonable estimates, either real estates appraised value by a third-party and others or the assessed value of property for tax purposes.

April 1, 2007 - March 31, 2008

*1. Total research and development expenses included in general and administrative expenses and manufacturing costs for the period were ¥133,989 million. The research and development cost includes the following:

Retirement benefit costs (¥644 mil.)
Depreciation expenses ¥5,863 mil.

*2. Principal intercompany transaction:

Sales ¥103,576 mil. Interest income ¥535 mil.

*3. Principal gain Tc214945535mil.

NOTES TO THE STATEMENTS OF CHANGES IN EQUITY

April 1, 2006 - March 31, 2007

Types and numbers stock issued and treasury stock (thousand of shares)

| Type of stock | Common stock |
|--|--------------|
| Number of shares at the end of the previous period | 10,692 |
| Increase | 2,023 |
| Decrease | 277 |
| Number of shares at the end of the period | 12,437 |

(Note 1) The increase in treasury stock (common stock) is composed of the purchase of 2,000 thousand shares of treasury stock, which was resolved by the Board of Directors held on July 31, 2006, and the purchase of 23 thousand of fractional shares.

(Note 2) The decrease of the treasury stock was caused by exercises of stock options.

April 1, 2007 - March 31, 2008

Types and numbers stock issued and treasury stock (thousand of shares)

| Type of stock | Common stock |
|--|--------------|
| Number of shares at the end of the previous period | 12,437 |
| Increase | 51 |
| Decrease | 824 |
| Number of shares at the end of the period | 11,665 |

(Note 1) The increase in treasury stock (common stock) is composed of the purchase of 33 thousand shares of Sanko Junyaku Co., Ltd. from the opposite shareholders against the whole acquisition by the Company, which is required by Corporation Law, and the purchase of 18 thousand of fractional shares.

(Note 2) The decrease of the treasury stock was caused by exercises of stock options of 69 thousand shares and share exchange of 754 thousand shares associated with the whole acquisition of Sanko Junyaku Co., Ltd.

5) LEASE TRANSACTIONS

April 1, 2006 - March 31, 2007

- 1. Finance leases other than those that deem to transfer ownership of the leased property to the lessee
- Acquisition cost, accumulated depreciation, accumulated loss on impairment of long-lived assets, net leased property: (Millions of Yen)

| | Acquisition cost | Accumulated depreciation | Net leased property |
|---------------------------------------|------------------|--------------------------|---------------------------|
| Vehicles and delivery equipment | 68 | 29 | 38 |
| Tools, furniture and fixtures | 2,914 | 1,361 | 1,552 |
| Software | 47 | 39 | 7 |
| Total | 3,030 | 1,431 | 1,599 |

(2) Obligation under financial leases and other:

Due within one year ¥885 mil.

Due over one year ¥751 mil.

Total ¥1,636 mil.

(3) Actual lease payments, reversal of impairment of leased property, depreciation, interest expense under finance leases, and losses on leased property:

Actual lease payments ¥938 mil. Depreciation ¥885 mil.

Interest expenses under finance lease

¥65 mil.

(4) Depreciation method

Leased assets are depreciated over the lease term by straight-line method with no salvage value.

- (5) Interest expenses of the leased properties: Interest expense for leased properties is allocated every fiscal year by using the interest method based on the differences between the total lease payments and the respective acquisition costs of the assets which are considered to be interest -bearing.
- 2. Operating Leases:

(Loss on impairment of long-lived assets)

None

April 1, 2007 - March 31, 2008

- Finance leases other than those that deem to transfer ownership of the leased property to the lessee
- Acquisition cost, accumulated depreciation, accumulated loss on impairment of long-lived assets, net leased property: (Millions of Yen)

| | Acquisition cost | Accumulated depreciation | Net leased property |
|---------------------------------------|------------------|--------------------------|---------------------------|
| Vehicles and delivery equipment | 72 | 43 | 28 |
| Tools, furniture and fixtures | 2,534 | 890 | 1,643 |
| Software | 45 | 14 | 30 |
| Total | 2,652 | 948 | 1,703 |

(2) Obligation under financial leases and other:

Due within one year

- (5) Interest expenses of the leased properties: Same as the left
- 2. Operating Leases:

(Loss on impairment of long-lived assets)
Same as the left

6) SECURITIES

Market value of investment in subsidiaries and associated companies

| (March 31, 2007) | | | (Millions of Yen) |
|---|-----------------|--------------|-------------------|
| Type | Carrying amount | Market value | Difference |
| Subsidiary (Sanko Junyaku Co. I td.) | 4,279 | 2,950 | |

7) INCOME TAXES

April 1, 2006 - March 31, 2007

assets and liabilities were calculated.

April 1, 2007 - March 31, 2008

1. Description of main items by which deferred tax 1. Description of main items by which deferred tax assets and liabilities were calculated.

(1) Current assets:

| Deferred tax assets | (Millions of Yen) |
|---------------------------|-------------------|
| Entrusted R&D expenses | ¥12,830 |
| Accrued bonuses | 3,436 |
| Other | 3,237 |
| Sub-total | ¥19,505 |
| Less valuation allowance | (2,854) |
| Total deferred tax assets | ¥16 650 |

(1) Current assets:

| Deferred tax assets | (Millions of Yen) |
|---------------------------|-------------------|
| Entrusted R&D expenses | ¥15,602 |
| Accrued bonuses | 3,488 |
| Other | 3,631 |
| Sub-total | ¥22,722 |
| Less valuation allowance | (3,325) |
| Total deferred tax assets | ¥19,397 |

(2) Non-current assets: (Millions of Yen)

Deferred tax assets

| Liability for retirement benefits | ¥20,898 |
|-----------------------------------|---------|
| Entrusted R&D expenses | 15,003 |
| Deferred assets for income | |
| tax purpose | 4,565 |

Other

(2) Non-current assets: (Millions of Yen)

Deferred tax assets

Liability for retirement benefits ¥24,975 17,724 Entrusted R&D expenses

8) PER SHARE INFORMATION

April 1, 2006 - March 31, 2007

April 1, 2007 - March 31, 2008

Book value per share

¥1,644.49

10) NON-CONSOLIDATED STATEMENTS OF INCOME (for reference)

(1) Fourth Quarter of FY2007 (three months ended on March 31, 2008)

| | January 1, 2007 - March 31, 2007 | | | January 1, 2008 - March 31, 2008 | | | Increase/ (Decrease) |
|---|-------------------------------------|---------|--------|-------------------------------------|--------|--------|-------------------------|
| h63.Tj13.2647profit | (Millions o | of Yen) | (%) | (Millions of Yen) | | (%) | (Millions of Yen) |
| I. Net sales | | 86,601 | 100.0 | | 86,431 | 100.0 | (169) |
| | | 18,887 | 21.8 | | 16,389 | 19.0 | (2,497) |
| Gross profit | | 67,713 | 78.2 | | 70,041 | 81.0 | 2,327 |
| Provision for sales returns-net | | (16) | (0.0) | | (36) | (0.1) | (20) |
| Gross profit | | 67,730 | 78.2 | | 70,078 | 81.1 | 2,348 |
| III. Selling, general and administrative expenses | | | | | | | |
| 1. Research and development expenses | 28,846 | | [33.3] | 37,462 | | [43.3] | |
| 2. Selling, general and administrative expenses | 26,085 | 54,931 | 63.4 | 25,712 | 63,174 | 73.1 | 8,242 |
| Operating income (loss) | | 12,798 | 14.8 | | 6,903 | 8.0 | (5,894) |
| IV. Non-operating income | | 241 | 0.3 | | 787 | 0.9 | 545 |
| V. Non-operating expenses | | 414 | 0.5 | | 3,228 | 3.7 | 2,813 |
| Ordinary income (loss) | | 12,625 | 14.6 | | 4,462 | 5.2 | (8,163) |
| VI. Special gain | | 1,487 | 1.7 | | 19 | 0.0 | (1,467) |
| VII. Special loss | | 994 | 1.2 | | 1,729 | 2.0 | 734 |
| Income before income taxes | | 13,118 | 15.1 | | 2,753 | 3.2 | (10,364) |
| Income taxes-current | 8,306 | | | 5,136 | | | |
| Income taxes-deferred | (3,508) | 4,797 | 5.5 | (4,087) | 1,048 | 1.2 | (3,748) |
| Net income | | 8,320 | 9.6 | | 1,705 | 2.0 | (6,615) |

(2) NON-CONSOLIDATED STATEMENTS OF CASH FLOWS Fourth Quarter of FY2007 (three months ended on March 31, 2008)

Jan. 1, 2007- Jan. 1, 2008- Increase/ Mar. 31, 2007 Mar. 31, 2008 (Decrease)

(Millions of Yen) (Millions of Yen) (Millions of Yen)

13,118 2,753 4,808 4,719

6. Others

1) PROPOSED CHANGES OF CORPORATE OFFICERS (effective as of June 20, 2008)

1) Change of Representative Officer

Candidate for New Representative Officer

Nobuo Deguchi currently Executive Vice President, Internal Control,

Compliance, Intellectual Property and concurrently Director of Corporate Internal Control Department

2) Change of Corporate Officers

(1) Candidates for New Board Members

Hiroyuki Mitsui currently Vice President, General Affairs,

Environment and Safety Affairs, Information System and concurrently Director of Corporate Information Systems Planning Department, to be appointed as

Board Member

Satoru Anzaki currently Advisor, Komatsu, Ltd.

Junji Miyahara currently Comprehensive Science and Technology

(4) Expected Promotion of Executive Officers

Norio Kano currently Vice President, Director of Corporate

Regulatory Compliance, Quality Assurance Headquarters, to be appointed as Senior Vice

President

Hisashi Tanaka currently Vice President, Director of Clinical

Research Center, to be appointed as Senior Vice

President

(5) Expected Resignation of Executive Officers

Hiroyuki Mitsui To be appointed as Board Member

3) List of Board Members

Haruo Naito currently Director, President and Chief Executive

Junji Miyahara currently Comprehensive Science and Technology

Management Research Professor, Graduate School of Specialized Studies, Tokyo University of Science, to be appointed as Outside Board

Member

Kimitoshi Yabuki currently Yabuki Law Office, to be appointed as

Outside Board Member

Note: Yoshiyuki Kishimoto, Ko-Yung Tung, Shinji Hatta, Norihiko Tanikawa, Satoru Anzaki, Junji Miyahara and Kimitoshi Yabuki are candidates who meet the requirements of an Outside Director set forth in Item 15 of Article 2 of the Company Law of Japan.

4) List of Executive Officers

Haruo Naito currently Representative Executive Officer and

President and Chief Executive Officer (CEO), to be appointed as Representative Executive Officer and

President and CEO

Soichi Matsuno currently Representative Executive Officer and

Deputy President, CEO Office, International Business, to be appointed as Representative

Executive Officer and Deputy President

Hideaki Matsui currently Representative Executive Officer and

Executive Vice President and concurrently CEO Office, Administration and CFO, to be appointed as Representative Executive Officer and Executive

Vice President

Makoto Shiina currently Representative Executive Officer and

Executive Vice President, CEO Office, Strategy, to be appointed as Representative Executive Officer

and Executive Vice President

Nobuo Deguchi currently Executive Vice President, Internal Control,

Compliance, Intellectual Property, and concurrently Director of Corporate Internal Control Department, to be appointed as Representative Executive Officer

and Executive Vice President

Kentaro Yoshimatsu currently Senior Vice President, CEO Office,

Research and Development and concurrently President of Eisai R&D Management Co. Ltd., to be

appointed as Senior Vice President

Kenji Toda currently Senior Vice President, Government Relations, to be appointed as Senior Vice President Hideshi Honda currently Senior Vice President, Japan Business Headquarters, to be appointed as Senior Vice President currently Senior Vice President, Pharmaceutical Hajime Shimizu Business, U.S. and concurrently Chairman & CEO, Eisai Corporation of North America and Chairman & CEO, Eisai Inc. to be appointed as Senior Vice President Hideki Hayashi Senior Vice President, currently Business Development and concurrently Director of Business Development, to be appointed as Senior Vice President Norio Kano currently Vice President, Director of Corporate Regulatory Compliance, Quality Assurance Headquarters, to be appointed as Senior Vice President Hisashi Tanaka currently Vice President, Director of Clinical Research Center, to be appointed as Senior Vice President Yukio Akada currently Vice President, Pharmaceutical Business, China and concurrently Chairman and President, Eisai China Inc., to be appointed as Vice President Yutaka Tsuchiya currently Vice President, Pharmaceutical Business, Europe and concurrently Chairman of Eisai Europe Limited, to be appointed as Vice President Noboru Naoe currently Vice President, Director of Prescription Drug Supervision Department, to be appointed as Vice President currently Vice President, Director of Asia, Oceania Yasushi Okada Middle East Business and concurrently Managing Director of Eisai Asia Regional Services, to be appointed as Vice President Seiichi Kobayashi currently Vice President, Director of Discovery and Development Research Headquarters of Japan, to be appointed as Vice President Akira Fujiyoshi Corporate currently Vice President.

| | Communications, Investors Relations and |
|----------------------|---|
| | concurrently Director of Corporate Communications |
| | Department, to be appointed as Vice President |
| Kiyoshi Hasegawa | currently Vice President, Director of Consumer |
| | Health Product Division, to be appointed as Vice |
| | President |
| Masanori Tsuno | currently Vice President, Global Clinical Research, |
| | to be appointed as Vice President |
| Takafumi Asano | currently Vice President, Production and Logistics, |
| | Transformation and Concurrently Director of |
| | Production & Logistics Headquarters and Director |
| | of Planning & Coordination Department, to be |
| | appointed as Vice President |
| Kenta Takahashi | currently Vice President, General Council and |
| | Director of Legal Department, to be appointed as |
| | Vice President |
| Edward Stewart Geary | currently Vice President, Deputy Director of |
| | Corporate Regulatory Compliance, Quality |
| | Assurance Headquarters, to be appointed as Vice |
| | President |
| Lonnel Coats | currently President & COO, Eisai Corporation of |
| | North America, to be appointed as Vice President |
| Folker Kindl | currently President & COO, Eisai Europe Limited, to |
| | be appointed as Vice President |
| Kazuo Hirai | currently Director of Corporate Management |
| | Planning Department, to be appointed as Vice |
| | President |

Note: Haruo Naito, President and CEO (Representative Executive Officer), will serve as Director on the Board.

- 5) Proposed Candidates of Nomination, Audit and Compensation Committees Members
 - (1) Nomination Committee

Chair: Satoru Anzaki Members: Ko-Yung Tung

Junji Miyahara

(2) Audit Committee

Chair: Shinji Hatta

Members: Yoshiyuki Kishimoto

Kimitoshi Yabuki Tadashi Temmyo Tetsushi Ogawa

(3) Compensation Committee

Chair: Ko-Yung Tung Members: Satoru Anzaki

Junji Miyahara

(4) Independent Committee of Outside Directors

Chair: Yoshiyuki Kishimoto

Members: Ko-Yung Tung

Shinji Hatta

Norihiko Tanikawa Satoru Anzaki

Junji Miyahara Kimitoshi Yabuki

- 6) Career of Candidates for New Outside Board Members and New Representative Officer
- (1) Career of Candidates for New Outside Board Members

Name: Satoru Anzaki

Date of Birth: March 3, 1937 (age 71)

Career: Apr. 1968 Joined Komatsu, Limited

Mar.1985 Director,

Jun. 1993 Representative Director and President

Jun. 2001 Director and ChairmanJun. 2003 Director and Advisor

Jun. 2005 Special Advisor

Mar. 2007 Director, Shoei Co., Ltd. (current)
Jul. 2007 Advisor, Komatsu, Ltd. (current)

Name: Junji Miyahara

Date of Birth: April 9, 1942 (age 66)

Career: Apr. 1967 Joined Nippon Glass Co., Ltd.

Jun.1970 Joined Fuji Photo Film Co., Ltd.

Jul. 1975 Research Manager, Central R&D

Laboratories,

Shigara R&D Center, Project Team, and Mlyadai Technology Development Center

Apr. 1996 Department Manager / Responsible for

Tokyo University Law School (current)

(2) Career of Candidate for New Representative Officer

Name: Nobuo Deguchi

Date of Birth: October 11, 1947 (age 60)

Career: Mar.1970 Join Eisai Co., Ltd.

Oct. 1999 Director, Corporate Ethics

Jun. 2001 Corporate Officer

Jun. 2001 Corporate Ethics, Public Relations, Legal

Jun. 2003 Corporate Ethics, Legal, Environment

Jun. 2004 Executive Office

Jun. 2005 Internal Control, Corporate Ethics, Legal,

Intellectual Property

Jun. 2005 Senior Vice President

Jun. 2006 Internal Control, Compliance, Legal,

Intellectual Property

Jun. 2007 Executive Vice President (current)

Jun. 2007 Internal Control, Compliance, Intellectual

Property (current)

2) Conversion of Sanko Junyaku Co., Ltd. to Wholly Owned Subsidiary

Sanko Junyaku Co. Ltd. ("Sanko Junyaku") became a wholly-owned subsidiary of Eisai Co., Ltd. ("Eisai") on October 1st, 2007.

As one of Eisai's consolidated subsidiaries, Sanko Junyaku aims to meet the needs of a great variety of patients and their families, as well as the general public, through providing information and products that are closely linked to the diagnosis and treatment of diseases.

The important role of diagnostics in the prevention and control of diseases is well recognized, and its importance will increase far more in the future. Genetic

June 22, 2007 Sanko Junyaku was allocated to the adjustment

post of JASDAQ

September 25, 2007 Sanko Junyaku was delisted from JASDAQ

October 1, 2007 Share exchange

November 20, 2007 Delivery of certificates

Financial statements of Sanko Junyaku (consolidated) for the fiscal year ended March 31, 2008 are attached for your reference.

1-2) BALANCE SHEETS (LIABILITIES AND EQUITY)

| Account Title | | (%) | | (%) |
|---|------------|-------|------------|------|
| LIABILITIES | | | | |
| I. Current liabilities: | | | | |
| Accounts payable-trade | 331,245 | | 323,019 | |
| 2. Short-term borrowings | 50,110 | | | |
| 3. Income taxes payable | 23,229 | | 23,624 | |
| 4. Reserve for bonuses | 158,817 | | 171,905 | |
| 5. Reserve for sales returns | 4,400 | | 2,140 | |
| 6. Other | 335,442 | | 454,049 | |
| Total current liabilities | 903,245 | 6.7 | 974,739 | 7.4 |
| II. Long-term liabilities: | | | | |
| Liabilities for retirement benefits | 749,587 | | 796,415 | |
| 2. Other | 268,869 | | 232,828 | |
| Total long-term liabilities | 1,018,457 | 7.5 | 1,029,244 | 7.8 |
| Total liabilities | 1,921,703 | 14.2 | 2,003,983 | 15.2 |
| Equity | | | | |
| I. Owners' Equity | | | | |
| 1. Common stock | 5,262,480 | 38.9 | 5,262,480 | 39.8 |
| 2. Capital surplus | 5,383,920 | 39.8 | 5,383,920 | 40.7 |
| 3. Retained earnings | 840,661 | 6.2 | 468,212 | 3.6 |
| 4. Treasury stock | (8,298) | (0.0) | | |
| Total Owners' Equity | 11,478,762 | 84.9 | 11,114,612 | 84.1 |
| II. Net unrealized gain and translation | | | | |
| adjustment: | | | | |
| Net unrealized gain on | 70,746 | 0.6 | 53,316 | 0.4 |
| available-for-sale securities | | | | |
| Total net unrealized gain and translation | | | | |
| adjustment | 70,746 | 0.6 | 53,316 | 0.4 |
| III. Minority Interests | 41,745 | 0.3 | 46,501 | 0.3 |
| Total equity | 11,591,254 | 85.8 | 11,214,430 | 84.8 |

2) STATEMENTS OF INCOME

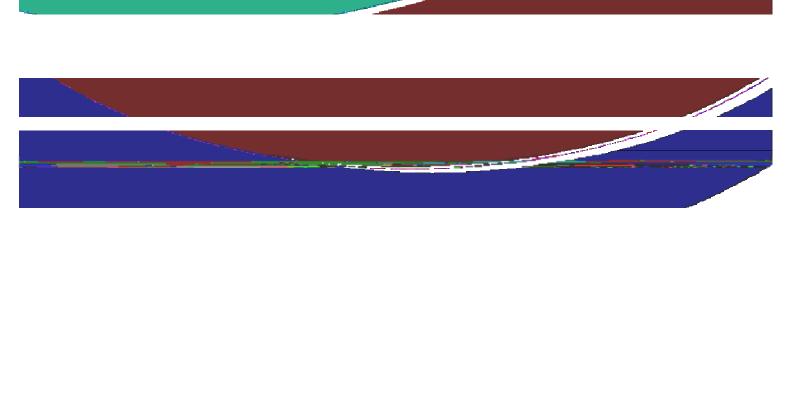
| | April 1, 2006 - March 31, 2007 | | | | ril 1, 2007 - ch 31, 2008 | | |
|---|-----------------------------------|------------|-------|---------------------------------------|---|-------|--|
| Account Title | (Thousan | ds of Yen) | (%) | (Thousan | (Thousands of Yen) | | |
| . Net sales | | 5,136,625 | 100.0 | | 5,035,480 | 100.0 | |
| I. Cost of sales | | 2,169,207 | 42.2 | | 2,132,361 | 42.3 | |
| Gross profit on sales | | 2,967,418 | 57.8 | | 2,903,118 | 57.7 | |
| Reversal of provision for sales returns-net | 8,130 | | | 4,400 | | | |
| Provision for sales returns-net | 4,400 | (3,730) | (0.0) | 2,140 | (2,260) | (0.0) | |
| Gross profit | | 2,971,148 | 57.8 | | 2,905,378 | 57.7 | |
| II. Selling, general and administrative | | 2,927,525 | 57.0 | | 2,888,004 | 57.4 | |
| expenses | | | | | | | |
| Operating income | | 43,622 | 0.8 | | 17,374 | 0.3 | |
| V. Non-operating income | | | | | | | |
| 1. Interest income | 62,076 | | | 88,567 | | | |
| 2. Dividend income | 1,121 | | | 1,395 | | | |
| 3. Other | 3,975 | 67,173 | 1.3 | 10,900 | 100,863 | 2.0 | |
| /. Non-operating expenses | | , | | , | , | | |
| 1. Interest expenses | 4,024 | | | 3,893 | | | |
| 2. Quality assurance expenses | 4,664 | | | -, | | | |
| 3. Foreign exhange gain | 3,845 | | | | | | |
| 4. Fee for a service for corporate stock affairs | 9,000 | | | 8,851 | | | |
| 5. Other | 1,885 | 23,419 | 0.4 | 1,083 | 13,828 | 0.2 | |
| Ordinary income | | 87,376 | 1.7 | · · · · · · · · · · · · · · · · · · · | 104,409 | 2.1 | |
| | | | | | , | | |
| /I. Special gain | | | | | | | |
| /I. Special gain 1. Reversal of provision for doubtful accounts | | | | 3.430 | | | |

413,777

4,756 (318,088) 8.2 0.1 (6.3)

3) STATEMENT OF CASH FLOWS

| | April 1, 2006 - | April 1, 2007 - |
|---|--------------------|--------------------|
| | March 31, 2007 | March 31, 2008 |
| Account Title | (Thousands of Yen) | (Thousands of Yen) |
| I. Operating activities: | | |
| Income before income taxes and minority interests | 56,457 | 100,444 |
| 2. Depreciation and amortization | 312,210 | 297,635 |
| 3. Loss on impairment of long-lived assets | 15,380 | 811 |
| 4. Loss on cancellation of an insurance policy for prior year | 7,089 | |
| 5. Increase (decrease) in allowance for doubtful accounts | 3,280 | (3,430) |
| 6. Interest and dividend income | (63,198) | (89,963) |
| 7. Interest expenses | 4,024 | 3,893 |
| 8. Loss on disposal of inventories | 31,884 | 32,780 |
| Loss on devaluation of inventories | 2,615 | (94) |
| 10. Gain on sales of fixed assets | (57) | |
| 11. Loss on disposal of fixed assets | 8,527 | 6,583 |
| 12. Increase in liability for retirement benefits | 64,570 | 46,827 |
| 13. Decrease in retirement allowance for directors | (17,701) | |
| 14. Increase (decrease) in liability for bonuses | (9,675) | 13,088 |
| 15. Decrease in provision for sales returns | (3,730) | (2,260) |
| 16. Loss on redemption of securities | 740 | |
| 17. Increase (decrease) in notes and accounts receivable-trade | (35,973) | 82,511 |
| 18. (Decrease) Increase in inventories | (105,004) | 137,300 |
| 19. Increase (Decrease) in other current assets | (22,765) | 22,528 |
| 20. Increase in other investment | (727) | (1,455) |
| 21. Increase (Decrease) in notes and accounts payable-trade | 98,992 | (8,194) |
| 22. Increase (Decrease) in accrued expenses | 2,907 | (2,671) |
| 23. Increase (Decrease) in other current liabilities | (3,927) | 69,847 |
| 24. Other-net | (31,703) | (11,773) |
| Sub-total | 314,214 | 694,412 |
| 25. Interest and dividends received | 64,047 | 93,450 |
| 26. Interest paid | (4,024) | (3,893) |
| 27. Income taxes paid | (14,727) | (13,490) |
| Net cash provided by operating activities | 359,509 | 770,478 |
| II. Investing activities: | | |
| Proceeds from sales and maturities of short-term investment | 649,259 | 400,000 |
| 2. Purchases of property, plant and equipment | (182,887) | (208,564) |
| 3. Proceeds from sales of property, plant and equipment | 57 | |
| 4. Purchases of investment securities | (443,751) | |
| 5. Proceeds from sales and redemption of investments | 100,020 | 50,000 |
| 6. Investments in and purchases of other assets | (900,000) | (200,000) |
| 7. Proceeds from redemptions of other assets | (777 004) | 308,108 |
| Net cash provided by (used in) investing activities | (777,301) | 349,543 |
| III. Financing activities: | 04.000 | (50.440) |
| Net increase (decrease) in short-term borrowings | 31,832 | (50,110) |
| Purchase of treasury stock Dividendence of treasury stock | (716) | (1,107) |
| 3. Dividends paid | (53,513) | (44,651) |
| Net cash used in financing activities | (22,397) | (95,870) |
| IV. Foreign currency translation adjustments on cash and cash equivalents | 118 | (2,325) |
| V. Net increase (decrease) in cash and cash equivalents | (440,071) | 1,021,826 |
| VI. Cash and cash equivalents at beginning of period | 4,125,105 | 3,685,034 |
| VII. Cash and cash equivalents at end of period | 3,685,034 | 4,706,860 |



[Forward-looking Statements and Risk Factors]

Materials and information provided in this financial disclosure may contain "forward-looking statements" based on current expectations, forecasts, estimates, business goals and assumptions that are subject to risks and uncertainties, which could cause actual outcomes and results to differ materially from these statements. Risks and uncertainties include general industry and market conditions, and general domestic and international economic conditions such as interest rate and currency exchange fluctuations.

Certain risk particularly apply with respect to the Company-related forward-looking statements. Risk factors associated with our business include, but are not limited to, challenges arising out of global expansion, uncertainties in new drug development, risks related to dependence on specific products, risks related to strategic alliances with partners, risks related to MGI PHARMA, INC. acquisition, healthcare cost-containment measures, intensified competition and litigation with generic drugs, risks related to intellectual property rights, possible incidence of adverse events, compliance with laws and regulations, litigations, closure or shutdown of factories, safety issues of raw materials used, risks related to outsourcing, environmental issues, risks related to IT security and information management, conditions in the financial markets, and foreign exchange fluctuations. The risk factors mentioned above are based on the analysis made by Eisai Co., Ltd. as of the date this document was published.

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1. Consolidated Financial Highlights

1) Statements of Operation Data

| Years Ended/Ending March 31 | 2005 | 2006 | 2007 | 2008 | | |
|-----------------------------|------|------|------|------|--|--|
| | | | | | | |

2) Statements of Cash Flows Data

(billions of yen)

| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 | Inc./ |
|---|--------|--------|--------|---------|---------|
| | | | | | (Dec.) |
| Net cash provided by operating activities | 49.2 | 87.1 | 81.2 | 73.2 | (7.9) |
| Net cash used in investing activities | (37.5) | (29.5) | (55.2) | (476.4) | (421.2) |
| Net cash provided by (used in) financing activities | (16.7) | (21.8) | (40.6) | 375.4 | 416.0 |
| Cash and cash equivalents at end of period | 142.4 | 183.3 | 171.1 | 120.0 | (51.1) |
| Free cash flows | 10.5 | 43.6 | 28.6 | (415.9) | (444.5) |

^{* &}quot;Free cash flows" = "Net cash provided by operating activities" - "Capital expenditures (including acquisition)"

3) Balance Sheets Data

(billions of yen)

| March 31 | 2005 | 2006 | 2007 | 2008 | Inc./ |
|---------------------------------------|-------|-------|-------|---------|---------|
| | | | | | (Dec.) |
| Total assets | 662.7 | 747.2 | 792.1 | 1,123.9 | 331.8 |
| Total liabilities | 194.1 | 218.7 | 229.4 | 670.1 | 440.7 |
| Short-term & long-term borrowings | 0.8 | 0.4 | 0.2 | 412.8 | 412.6 |
| Total equity | 468.6 | 528.5 | 562.7 | 453.8 | (108.9) |
| Shareholders' Equity | 459.6 | 519.2 | 552.5 | 448.9 | (103.6) |
| Shareholders' Equity/Total assets (%) | 69.4 | 69.5 | 69.7 | 39.9 | (29.8) |

^{*} Past data have been reclassified in accordance with the new segmentation of this fiscal year.

4) Capital Expenditures and Depreciation/Amortization

| , | | | | | (2 | |
|-------------------------------|------|------|------|-------|--------|------|
| Years Ended/Ending March 31 | 2005 | 2006 | 2007 | 2008 | Inc./ | 2009 |
| | | | | | (Dec.) | est. |
| Capital expenditures | 49.0 | 37.0 | 52.0 | 434.0 | 382.0 | 45.0 |
| Property, plant and equipment | 21.7 | 21.0 | 23.2 | 39.8 | 16.5 | 35.0 |
| Intangible assets | 27.3 | 16.1 | 28.8 | 394.3 | 365.5 | 10.0 |
| Depreciation/Amortization | 22.4 | 25.0 | 26.8 | 34.6 | 7.8 | 60.8 |

^{*} Capital expenditures include the increase of asset by acquisition of Morphotek, Inc. and MGI PHARMA, INC..

Asset Increase by acquisition of Morphotek, Inc. (Property, plant and equipment: 0.5billions of yen, Intangible assets: 55.3 billions of yen)

Asset Increase by acquisition of MGI PHARMA, INC. (Property, plant and equipment: 1.1billions of yen, Intangible assets: 325.2 billions of yen)

^{* &}quot;Depreciation/Amortization" value includes amortization for "Intangible assets".

2. Consolidated Statements of Operation

(billions of yen)

| | | | | | ` | , , | |
|---|-------|------------|-------|------------|----------|---------------|-------------------------------|
| Years Ended March 31 | 2007 | Sales % | 2008 | Sales % | YoY % | Inc./ Dec. | <explanations></explanations> |
| Net sales | 674.1 | 100.0 | 734.3 | 100.0 | 108.9 | 60.2 | |
| Cost of sales | 109.4 | 16.2 | 118.9 | 16.2 | 108.8 | 9.6 | |
| (Reversal of) Provision for sales returns-net | (0.1) | (0.0) | (0.1) | (0.0) | | (0.1) | |
| Gross profit | 564.8 | 83.8 | 615.5 | 83.8 | 109.0 | 50.7 | |
| R&D expenses | 108.3 | 16.1 | 225.4 | 30.7 | 208.2 | 117.1 | |
| SG&A expenses | 351.2 | 52.1 | 372.3 | 50.7 | 106.0 | 21.1 | |
| Operating income | 105.3 | 15.6 | 17.7 | 2.4 | 16.9 | (87.5) | |
| Non-operating income: | | | | | | | |
| Interest and dividend income | 6.1 | | 6.2 | | | 0.1 | |
| Other | 0.5 | | 0.7 | | | 0.1 | |
| Total non-operating income | 6.6 | 1.0 | 6.9 | 1.0 | | 0.2 | |
| Non-operating expenses: | | | | | | | |
| Foreign exchange loss | 0.7 | | 4.1 | | | 3.4 | |
| Other | 0.7 | | 1.6 | | | 0.9 | |
| Total non-operating expense | 1.4 | 0.2 | 5.8 | 8.0 | | 4.3 | |
| Ordinary income | 110.5 | 16.4 | 18.9 | 2.6 | 17.1 | (91.6) | |
| Special gain: | | | | | | | |
| Gain on sales of investment securities | 1.7 | | 2.2 | | | 0.5 | |
| Other | 0.2 | | 0.1 | | | (0.1) | |
| Total special gain | 1.9 | 0.3 | 2.3 | 0.3 | | 0.4 | |
| Special loss: | | | | | | | |

Loss on disposal of fixed a:

3. Consolidated Statements of Cash Flows

| | | (billic | | |
|---|--------|---------|-----------------|-------------------------------------|
| Years Ended March 31 | 2007 | 2008 | Inc./ (Dec.) | <explanation< th=""></explanation<> |
| Operating activities: | | | () | |
| Income before income taxes and minority interests in net income | 110.3 | 17.7 | (92.7) | |
| Depreciation and amortization | 26.8 | 34.6 | 7.8 | |
| In-process R&D expenses | - | 88.0 | 88.0 | |
| Net increase (decrease) in notes and accounts receivables/payable-trade and inventories | (23.6) | (4.8) | 18.8 | |
| Net increase (decrease) in accounts payable-other/accrued expenses etc. | 10.4 | 9.1 | (1.3) | |
| Other-net | 0.4 | (27.3) | (27.8) | |
| [Sub-total] | 124.4 | 117.2 | (7.2) | |
| Interest paid/received | 5.8 | 5.4 | (0.4) | |
| Income taxes paid | (48.9) | (49.3) | (0.4) | |
| Net cash provided by operating activities | 81.2 | 73.2 | (7.9) | |
| Investing activities: | | | | |
| Capital expenditures (including acquisition and other) | (52.5) | (489.1) | (436.6) | |
| Purchases/proceeds from sales of securities etc. | (1.9) | 12.3 | 14.2 | |
| Other-net | (0.8) | 0.3 | 1.1 | |
| Net cash used in investing activities | (55.2) | (476.4) | (421.2) | |
| Financing activities: | | | | |
| Net increase (decrease) in short-term borrowings | (0.2) | 362.6 | 362.8 | |
| Proseeds from long-term borrowings | - | 50.0 | 50.0 | |
| Dividends paid | (29.9) | (36.9) | (7.0) | |
| Purchase of treasury stock | (11.1) | - | 11.1 | |
| Other-net | 0.5 | (0.3) | (0.8) | |
| Net cash provided by (used in) financing activities | (40.6) | 375.4 | 416.0 | |
| Foreign currency translation adjustments on cash and cash equivalents | 2.5 | (23.3) | (25.8) | |
| Net increase (decrease) in cash and cash equivalents | (12.2) | (51.1) | (39.0) | |
| Cash and cash equivalents at beginning of fiscal year | 183.3 | 171.1 | (12.2) | |
| Cash and cash equivalents at end of period | 171.1 | 120.0 | (51.1) | |

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|------|-------|----|--------|
| (nii | แกทจ | Λī | Veni |

<Explanation>

| | | (2 | J. J , |
|----------------------|------|---------|---------|
| Years Ended March 31 | 2007 | 2008 | Inc./ |
| | | | (Dec.) |
| Free Cash Flows | 28.6 | (415.9) | (444.5) |
| | | | |

^{* &}quot;Free cash flows" = "Net cash provided by operating activities" - "Capital expenditures (including acquisition and other)"

4. Financial Results by Business Segment

1) Consolidated Net Sales by Business Segment

(billions of yen)

| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
|------------------------|-------|-------|-------|-------|
| Net sales to customers | 533.0 | 601.3 | 674.1 | 734.3 |
| Pharmaceuticals | 511.0 | 579.8 | 652.9 | 711.8 |
| Japan | 247.7 | 265.4 | 273.2 | 292.7 |
| North America | 213.5 | 252.1 | 302.3 | 338.2 |
| Europe | 37.9 | 44.6 | 53.7 | 53.2 |
| Asia and others | 11.9 | 17.6 | 23.7 | 27.8 |
| Other segment | 22.0 | 21.4 | 21.2 | 22.4 |
| Japan | 20.6 | 19.6 | 19.0 | 20.0 |
| Overseas | 1.5 | 1.8 | 2.1 | 2.4 |

^{*} Net sales for each segment are those to external customers

2) Consolidated Operating Income by Business Segment

| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
|----------------------|------|------|-------|---------------------------|
| Operating income | 86.8 | 95.7 | 105.3 | 17.7 3. Asia and O |

^{*} Major areas and countries included in each region:

^{1.} North America: The U.S. and Canada

^{2.} Europe: The United Kingdom, France, Germany, etc.

^{3.} Asia and Others: East Asia, South-East Asia, and Central and South America, etc. (excluding Japan)

3) Geographical Segment Information

(1) Consolidated Net Sales by Geographical Segment

(billions of yen)

| | • | | | |
|------------------------|-------|-------|-------|-------|
| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
| Net sales to customers | 533.0 | 601.3 | 674.1 | 734.3 |
| Japan | 268.3 | 285.1 | 292.2 | 312.7 |
| North America | 214.5 | 253.1 | 303.4 | 339.4 |
| Europe | 38.3 | 45.5 | 54.8 | 54.4 |
| Asia and others | 11.9 | 17.6 | 23.7 | 27.8 |
| Overseas sales | 264.7 | 316.2 | 381.9 | 421.6 |
| Overseas sales (%) | 49.7 | 52.6 | 56.7 | 57.4 |

^{*} Net sales for each segment are those to external customers.

(2) Consolidated Operating Income by Geographical Segment

(billions of yen)

| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
|----------------------------|-------|-------|-------|--------|
| Operating income | 86.8 | 95.7 | 105.3 | 17.7 |
| Japan | 74.4 | 74.2 | 72.8 | 80.5 |
| North America | 11.4 | 22.5 | 28.8 | (66.9) |
| Europe | 3.5 | 4.6 | 4.1 | 1.8 |
| Asia and others | 2.1 | 2.8 | 4.0 | 5.6 |
| Eliminations and corporate | (4.5) | (8.4) | (4.4) | (3.3) |

^{*} Operating income on actual business performance basis excluding the effects of accounting transactions specific to business combination by MGI acquisition in this

4) Overseas Sales

(billions of yen)

| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
|----------------------|-------|-------|-------|-------|
| Net sales | 533.0 | 601.3 | 674.1 | 734.3 |
| Overseas sales | 288.1 | 343.9 | 410.8 | 454.6 |
| North America | 222.8 | 262.3 | 312.0 | 350.4 |
| Europe | 51.2 | 61.7 | 72.2 | 73.1 |
| Asia and others | 14.1 | 19.9 | 26.5 | 31.1 |
| Overseas sales (%) | 54.1 | 57.2 | 60.9 | 61.9 |

^{*} Major areas and countries included in each category:

5) SG&A Expenses

| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
|---|-------|-------|-------|-------|
| Net sales | 533.0 | 601.3 | 674.1 | 734.3 |
| SG&A expenses | 269.4 | 307.8 | 351.2 | 372.3 |
| Personnel expenses | 60.8 | 64.5 | 72.2 | 77.1 |
| Marketing expenses | 171.9 | 198.2 | 230.6 | 241.9 |
| Administrative expenses and others | 36.6 | 45.1 | 48.4 | 53.3 |
| Ratio of SG&A expenses to net sales (%) | 50.5 | 51.2 | 52.1 | 50.7 |

^{1.} North America: The U.S. and Canada

^{2.} Europe: The United Kingdom, France, Germany, etc.

^{3.} Asia and Others: East Asia, South-East Asia, and Latin America, etc. (excluding Japan)

7) Eisai Inc. (U.S.)

| Years Ended March 31 | | 2005 | 2006 | 2007 | 2008 |
|---|--------------------|---------|---------|---------|--------|
| Net sales | ¥ Billions | 215.2 | 254.7 | 305.6 | 332.7 |
| | [U.S. \$ Millions] | [2,001] | [2,248] | [2,612] | [2911] |
| Operating income | ¥ Billions | 10.3 | 18.6 | 27.1 | 25.2 |
| | [U.S. \$ Millions] | [96] | [164] | [231] | [221] |
| Net income | ¥ Billions | 6.6 | 13.0 | 19.3 | 17.1 |
| | [U.S. \$ Millions] | [62] | [115] | [165] | [149] |
| Operating income before royalty deduction | ¥ Billions | 43.2 | 54.2 | 72.9 | 87.7 |
| | [U.S. \$ Millions] | [402] | [479] | [623] | [767] |
| 8) Eisai China Inc. | • | | | | |
| Years Ended December 31 | | 2005 | 2006 | 2007 | 2008 |
| Net sales | ¥ Billions | 4.8 | 6.6 | 8.9 | 9.6 |

5. Consolidated Balance Sheets

| 1) Consolidated Balance Shee | ts <asse< th=""><th colspan="3"><assets></assets></th><th>(billions</th><th>of yen)</th><th></th></asse<> | <assets></assets> | | | (billions | of yen) | |
|-------------------------------------|---|-------------------|---------|-------|-----------|---------|---|
| March 31 | 2007 | | 2008 | | YoY | Inc./ | <explanations></explanations> |
| | | % | | % | % | (Dec.) | |
| Current assets: | | | | | | | |
| Cash and cash in banks | 89.8 | | 68.6 | | | (21.2) | Cash and cash in banks |
| Notes and accounts receivable-trade | 162.2 | | 172.1 | | | 10.0 | Short-term investments <decrease factor=""></decrease> |
| Short-term investments | 90.3 | | 56.3 | | | (34.0) | Payment for company |
| Inventories | 52.8 | | 58.1 | | | 5.3 | acquisition |
| Deferred tax assets | 33.2 | | 35.4 | | | 2.2 | |
| Other | 13.4 | | 25.4 | | | 12.0 | |
| Allowance for doubtful receivables | (0.4) | | (0.3) | | | 0.0 | |
| Total current assets | 441.2 | 55.7 | 415.6 | 37.0 | 94.2 | (25.6) | |
| Fixed assets: | | | | | | | |
| Property, plant and equipment: | | | | | | | |
| Buildings and structures | 74.4 | | 70.8 | | | (3.7) | |
| Machinery, equipment and vehicles | 24.6 | | 23.1 | | | (1.5) | |
| Land | 18.0 | | 20.8 | | | 2.8 | |
| Construction in progress | 4.9 | | 19.8 | | | 14.9 | |
| Other | 11.9 | | 12.6 | | | 0.7 | |
| Total property, plant and equipment | 133.8 | 16.9 | 147.1 | 13.1 | 109.9 | 13.2 | |
| Intangible assets: | | | | | | | |
| Goodwill | 4.5 | | 178.7 | | | 174.1 | |
| Sales rights | 46.0 | | 164.2 | | | 118.3 | |
| Core technology | - | | 61.3 | | | 61.3 | |
| Other | 12.1 | | 13.4 | | | 1.4 | |
| Total Intangible assets | 62.6 | 7.9 | 417.7 | 37.1 | 667.3 | 355.1 | Total Intangible assets <increase factor=""></increase> |
| Investments and other assets: | | | | | | | Company acquisition |
| Investment securities | 111.9 | | 89.5 | | | (22.3) | Investment securities |
| Deferred tax assets | 32.6 | | 43.7 | | | 11.1 | <decrease factors=""> Decrease in fair market</decrease> |
| Other | 10.7 | | 11.0 | | | 0.3 | value of investment |
| Allowance for doubtful accounts | (0.7) | | (0.6) | | | 0.1 | securities Sales of investment |
| Total investments and other assets | 154.5 | 19.5 | 143.6 | 12.8 | 93.0 | (10.9) | securities |
| Total fixed assets | 350.9 | 44.3 | 708.4 | 63.0 | 201.9 | 357.5 | |
| Total assets | 792.1 | 100.0 | 1,123.9 | 100.0 | 141.9 | 331.8 | |

2) Consolidated Balance Sheets <Liabilities and Equity>

| March 31 | 2007 | | 2008 | | YoY | Inc./ | <explanations></explanations> |
|--|-------|---|-------|---|-----|--------|-------------------------------|
| | | % | | % | % | (Dec.) | |
| Current liabilities: | | | | | | | |
| Notes and accounts payable-trade | 19.3 | | 18.3 | | | (1.0) | |
| Short-term borrowings | 0.2 | | 362.8 | | | 362.6 | |
| Accounts payable-other/accrued expenses etc. | 109.3 | | 116.7 | | | 7.3 | |

6. Changes in Quarterly Results [Consolidated]

1) Statements of Operation Data [Consolidated]

| Years Ended March 31 | | | | | | | | |
|--|---------|---------|---------|---------|---------|---------|---------|---------|
| | First | | Third | Fourth | First | | Third | |
| | Quarter |
| Net sales | 153.9 | 165.4 | 181.4 | 173.3 | 176.0 | 186.8 | 196.7 | 174.7 |
| Cost of sales | 26.8 | 26.4 | 28.7 | 27.4 | 27.5 | 27.1 | 28.9 | 35.3 |
| R&D expenses | 24.4 | 27.9 | 26.6 | 29.4 | 30.5 | 33.3 | 35.7 | 125.9 |
| SG&A expenses | 78.7 | 85.6 | 91.9 | 95.1 | 91.8 | 95.5 | 96.6 | 88.4 |
| Operating income (loss) | 24.1 | 25.5 | 34.2 | 21.4 | 26.2 | 30.9 | 35.5 | (74.8) |
| Non-operating income & expenses | 1.0 | 1.1 | 1.9 | 1.2 | 2.2 | 0.3 | 1.2 | (2.6) |
| Ordinary income (loss) | 25.1 | 26.6 | 36.1 | 22.7 | 28.4 | 31.2 | 36.7 | (77.4) |
| Special gain & loss | (0.4) | (0.0) | (0.1) | 0.4 | 2.2 | (1.0) | (0.4) | (2.0) |
| Income (loss) before income taxes and minority interests in income | 24.7 | 26.6 | 36.0 | 23.0 | 30.6 | 30.2 | 36.3 | (79.4) |
| Net income (loss) | 15.8 | 16.7 | 23.3 | 14.8 | 19.3 | 20.0 | 24.2 | (80.5) |
| Cash Income | 21.8 | 23.1 | 30.3 | 22.5 | 27.3 | 28.1 | 32.1 | 18.1 |
| Earnings per share (loss), yen | 55.4 | 58.4 | 82.0 | 52.0 | 68.1 | 70.4 | 84.9 | |

3) Balance Sheets Data [Consolidated]

<Assets> (billions of yen)

| | | | | | | | , | , |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|---------|
| | | | | | | | | 2008 |
| | 30-Jun | 30-Sep | 31-Dec | 31-Mar | 30-Jun | 30-Sep | 31-Dec | 31-Mar |
| Current assets | 406.6 | 426.7 | 407.4 | 441.2 | 396.0 | 420.9 | 430.9 | 415.6 |
| Fixed assets | 318.2 | 324.9 | 349.3 | 350.9 | 389.7 | 396.8 | 402.4 | 708.4 |
| Property, plant and equipment | 127.3 | 128.6 | 130.4 | 133.8 | 135.3 | 137.5 | 141.4 | 147.1 |
| Intangible assets | 41.3 | 41.6 | 63.2 | 62.6 | 104.0 | 121.6 | 120.4 | 417.7 |
| Investments and other assets | 149.5 | 154.7 | 155.7 | 154.5 | 150.4 | 137.7 | 140.6 | 143.6 |
| Total assets | 724.8 | 751.6 | 756.6 | 792.1 | 785.7 | 817.6 | 833.3 | 1,123.9 |

<Liabilities and Equity>

| | | | | | | | | 2008 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| | 30-Jun | 30-Sep | 31-Dec | 31-Mar | 30-Jun | 30-Sep | 31-Dec | 31-Mar |
| Current liabilities | 157.7 | 177.1 | 170.1 | 191.8 | 180.6 | 191.8 | 205.7 | 543.2 |
| Long-term liabilities | 39.9 | 38.5 | 38.5 | 37.6 | 36.7 | 50.8 | 51.1 | 127.0 |
| Total liabilities | 197.6 | 215.7 | 208.5 | 229.4 | 217.2 | 242.5 | 256.8 | 670.1 |
| Owners' equity | 498.9 | 504.8 | 512.6 | 527.6 | 528.0 | 548.9 | 558.7 | 478.2 |
| Net unrealized gain and translation adjustments | 19.0 | 21.3 | 25.4 | 24.8 | 30.0 | 15.4 | 12.8 | (29.4) |

5) ARICEPT Sales by Area (Eisai Territory Sales) [Consolidated]

| - / | | (| - , | , L - | | | | | |
|-------------|--------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Years Ended | March 31 | | | | | | | | |
| | | First | Second | Third | Fourth | First | Second | Third | Fourth |
| | | Quarter |
| Japan | ¥ Billions | 11.5 | 12.4 | 14.0 | 11.8 | 14.9 | 15.1 | 18.9 | 13.3 |
| U.S. | ¥ Billions | 33.1 | 39.6 | 41.7 | 47.7 | 41.5 | 48.0 | 48.0 | 49.4 |
| | [U.S. \$ Millions] | [289] | [341] | [355] | [401] | [343] | [407] | [423] | [463] |
| Europe | ¥ Billions | 7.7 | 9.0 | 9.1 | 8.7 | 9.2 | 8.1 | 9.0 | 6.9 |
| UK | ¥ Billions | 0.4 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.4 | 0.3 |
| | [UK £ Millions] | [2] | [1] | [1] | [1] | [1] | [1] | [2] | [2] |

7) ZONEGRAN Sales by Area (Eisai Territory Sales) [Consolidated]

| Years Ended March 31 | | | 2007 | | | | 2008 | | | |
|----------------------|--------------------|---------|---------|---------|---------|---------|---------|---------|---------|--|
| | | First | Second | Third | Fourth | First | Second | Third | Fourth | |
| | | Quarter | |
| U.S. | ¥ Billions | 1.0 | 0.6 | 0.9 | 0.6 | 0.7 | 0.7 | 0.4 | 0.4 | |
| | [U.S. \$ Millions] | [9] | [5] | [8] | [5] | [6] | [6] | [4] | [4] | |
| Europe, Asia | ¥ Billions | 0.3 | 0.4 | 0.5 | 0.6 | 0.8 | 0.8 | 1.0 | 0.8 | |
| Total | ¥ Billions | 1.3 | 1.0 | 1.4 | 1.2 | 1.5 | 1.6 | 1.4 | 1.2 | |

8) Eisai Inc. (U.S.)

| Years Ended March 31 | | | 200 |)7 | | 2008 | | | |
|---|----------------------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|---------------|--------------------------|
| | | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | First Quarter | Second Quarter | Third | Fourth |
| Net sales | ¥ Billions [U.S. \$ Millions] | 65.9 [576] | 73.9 [636] | 81.5 [693] | 84.4 [707] | 77.8 [644] | 88.3 [748] | 86.7 [764] | Quarter 79.9 [756] |
| Operating income | ¥ Billions | 5.5 | 6.9 | 7.6 | 7.1 | 3.6 | 7.1 | 7.4 | 7.1 |
| | [U.S. \$ Millions] | [48] | [59] | [64] | [60] | [29] | [60] | [65] | [66] |
| Net income | ¥ Billions | 3.9 | 4.7 | 5.9 | 4.8 | 2.6 | 4.9 | 5.0 | 4.6 |
| | [U.S. \$ Millions] | [34] | [41] | [50] | [40] | [22] | [41] | [44] | [43] |
| Operating income before royalty deduction | ¥ Billions | 15.2 | 18.1 | 19.5 | 20.2 | 18.0 | 23.5 | 23.6 | 22.6 |
| | [U.S. \$ Millions] | [132] | [156] | [166] | [169] | [149] | [199] | [207] | [212] |

7. Financial Trend

(billions of yen)

| Years Ended March 31 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
|----------------------|------|------|------|------|------|------|------|------|------|------|
| | | | | | | | | | | |

<Statements of Operation Data>

| 1) Non-Consolidated Financial Highlights | |
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8. Non-Consolidated Financial Highlights

2 Net Sales by Business Segment

| 2 Net Sales by Business Segment | | | | | (bill | ions of yen) |
|---|-------|-------|-------|-------|-------|--------------|
| Years Ended/Ending March 31 | 2005 | 2006 | 2007 | 2008 | YoY | 2008 |
| | | | | | % | est. |
| Net sales | 307.9 | 332.0 | 351.6 | 389.2 | 110.7 | 398.0 |
| Prescription pharmaceuticals | 196.3 | 211.5 | 217.0 | 231.8 | 106.8 | 248.0 |
| Pharmaceuticals exports | 45.9 | 53.9 | 55.9 | 60.7 | 108.5 | 53.0 |
| Consumer health care products | 18.8 | 17.6 | 19.6 | 20.1 | 102.4 | 20.0 |
| Other (Food additives/Chemicals, etc.) | 3.1 | 1.8 | 1.2 | 1.4 | 115.7 | 1.5 |
| Industrial property rights, etc. income | 43.8 | 47.2 | 57.9 | 75.3 | 129.9 | 75.5 |

3) Exports by Geographical Area

| - 1 | billions | of ¹ | van) |
|-----|-----------|------|------------------|
| ١, | DIIIIOIIS | O. | y G 1 1 <i>1</i> |

| | | | | (Dillic | ons on you |
|-------------------------------|-------|-------|-------|---------|------------|
| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 | YoY |
| | | | | | % |
| Net Sales | 307.9 | 332.0 | 351.6 | 389.2 | 110.7 |
| Exports | 88.1 | 99.7 | 113.5 | 135.6 | 119.4 |
| North America | 64.6 | 69.6 | 78.6 | 98.0 | 124.8 |
| Europe | 19.0 | 24.9 | 28.5 | 29.7 | 104.2 |
| Asia and Others | 4.4 | 5.2 | 6.5 | 7.9 | 121.8 |
| Ratio of exports to sales (%) | 28.6 | 30.0 | 32.3 | 34.8 | - |

^{*} Major areas and countries included in each region:

^{1.} North America: The U.S. and Canada

^{2.} Europe: The United Kingdom, France, Germany, etc.

^{3.} Asia and Others: East Asia, South-East Asia, and Central and South America, etc. (excluding Japan)

^{*} Export sales includes revenues from industrial property rights, etc.

4) Statements of Cash Flows

| Years Ended March 31 | 2007 | 2008 | Inc./ |
|---|--------|--------|--------|
| | | | (Dec.) |
| Operating activities: | | | |
| Income before income taxes | 66.4 | 70.1 | 3.8 |
| Depreciation and amortization | 17.9 | 17.8 | (0.1) |
| Net decrease (increase) in notes and accounts receivables/payable-trade and inventories | (13.5) | (3.5) | 10.0 |
| Net increase (decrease) in accounts payable-other/accrued expenses etc. | 4.3 | (1.6) | (5.9) |
| Other-net | (12.4) | (11.9) | 0.5 |
| [Sub-total] | 62.7 | 70.9 | 8.3 |

5) Prescription Pharmaceuticals

(billions of yen)

| Years Ended/Ending March 31 | 2005 | 2006 | 2007 | 2008 | YoY | 2009 |
|--|-------|-------|-------|-------|-------|-------|
| Description / Product | | | | | % | est. |
| Alzheimer's type dementia treatment ARICEPT | 35.1 | 42.3 | 49.7 | 62.3 | 125.4 | 72.0 |
| Proton pump inhibitor PARIET | 19.4 | 27.6 | 30.7 | 37.1 | 121.0 | 41.0 |
| Peripheral neuropathy treatment METHYCOBAL | 30.9 | 32.1 | 31.4 | 31.7 | 100.7 | 31.0 |
| Gastritis/gastric ulcer treatment SELBEX | 22.7 | 21.7 | 19.3 | 18.2 | 94.2 | 16.0 |
| Osteoporosis treatment ACTONEL | - | 4.0 | 7.5 | 8.2 | 109.0 | 10.0 |
| Muscle relaxant MYONAL | 8.5 | 8.5 | 8.2 | 8.0 | 98.0 | 6.5 |
| Non-ionic contrast medium IOMERON | 8.9 | 8.7 | 8.3 | 7.9 | 95.3 | 7.5 |
| Osteoporosis treatment GLAKAY | 9.0 | 8.4 | 7.5 | 6.4 | 86.3 | 5.5 |
| Genetically engineered glucagon preparation GLUCAGON G NOVO | 4.2 | 4.4 | 4.1 | 3.9 | 94.6 | 3.5 |
| Long-acting isosorbide denigrate preparation NITOROL-R | 4.8 | 4.4 | 3.9 | 3.4 | 87.4 | 3.0 |
| Others | 52.8 | 49.5 | 46.5 | 44.7 | 96.3 | 52.0 |
| Prescription pharmaceuticals total | 196.3 | 211.5 | 217.0 | 231.8 | 106.8 | 248.0 |

^{*} The sales of Actonel have been booked since October 2005 after Eisai launched its marketing.

6) Exports by Products

(billions of yen)

| o) Exports by I roducts | | | | | (5,1110 | nio oi yoii, |
|-----------------------------|------|------|------|------|---------|--------------|
| Years Ended/Ending March 31 | 2005 | 2006 | 2007 | 2008 | YoY | 2009 |
| Product | | | | | % | est. |
| ARICEPT | 21.1 | 22.8 | 23.1 | 28.1 | 121.6 | 24.5 |
| ACIPHEX/PARIET | 22.0 | 26.8 | 28.4 | 25.1 | 88.3 | 21.0 |
| Others | 2.9 | 4.3 | 4.4 | 7.5 | 169.3 | 7.5 |
| Exports total | 45.9 | 53.9 | 55.9 | 60.7 | 108.5 | 53.0 |

7) Consumer Health Care Products

| Years Ended/Ending March 31 | 2005 | 2006 | 2007 | 2008 | YoY | 2009 |
|--|------|------|------|------|-------|------|
| Description / Product | | | | | % | est. |
| Vitamin B ₂ preparation CHOCOLA BB Group | 8.4 | 8.3 | 8.8 | 9.5 | 108.3 | 10.0 |
| Active-type Vitamin B ₁₂ NABOLIN Group | 1.4 | 1.4 | 1.9 | 2.3 | 118.8 | 2.5 |
| JUVELUX / Natural Vitamin E preparation Vitamin-E Group | 2.2 | 1.8 | 1.8 | 1.7 | 92.2 | 1.5 |
| Stomach ache and heartburn treatment SACLON Group | 2.1 | 1.9 | 1.8 | 1.6 | 88.9 | 1.5 |
| Others | 4.7 | 4.2 | 5.3 | 5.1 | 94.7 | 4.5 |
| Consumer health care products total | 18.8 | 17.6 | 19.6 | 20.1 | 102.4 | 20.0 |

8) Gross Profit/Manufacturing Cost (1) Breakdown of Cost of Sales

| (1) = 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | , | • , |
|---|-------|-------|-------|-------|
| Years Ended March 31 | 2005 | 2006 | 2007 | 2008 |
| Net sales | 307.9 | 332.0 | 351.6 | 389.2 |
| Cost of sales | 77.7 | 78.0 | 80.1 | 76.1 |
| Beginning inventory (+) | 13.5 | 11.8 | 12.3 | 15.2 |
| Manufacturing cost (+) | 40.1 | 39.3 | 42.0 | 38.3 |
| Product purchase (+) | 24.3 | 26.3 | 25.5 | 26.1 |

10) Balance Sheets Data

<Assets> (billions of yen)

| NASSCIO | | | Jillia) | JIIS OI YEII) | |
|-------------------------------|-------|-------|---------|---------------|--|
| March 31 | 2005 | 2006 | 2007 | 2008 | |
| Current assets | 249.3 | 278.2 | 245.7 | 306.1 | |
| Fixed assets | 281.3 | 294.7 | 328.0 | 671.1 | |
| Property, plant and equipment | 84.1 | 82.7 | 80.4 | 83.4 | |
| Intangible assets | 17.8 | 26.5 | 30.3 | 33.5 | |
| Investments and other assets | 179.4 | 185.5 | 217.4 | 554.3 | |
| Total assets | 530.6 | 572.9 | 573.7 | 977.3 | |

^{*} Past data have been reclassified in accordance with the new segmentation of this fiscal year.

<Liabilities and Equity>

| | | | (Jillid) | on yen |
|---|-------|-------|----------|--------|
| March 31 | 2005 | 2006 | 2007 | 2008 |
| Total liabilities | 98.9 | 107.7 | 106.2 | 505.9 |
| Current liabilities | 67.9 | 74.6 | 76.9 | 434.3 |
| Long-term liabilities | 30.9 | 33.1 | 29.3 | 71.6 |
| Total equity | 431.7 | 465.2 | 467.5 | 471.4 |
| Owners' equity | 422.8 | 445.4 | 447.9 | 461.2 |
| Net unrealized gain and translation adjustments | 9.0 | 19.8 | 19.3 | 9.6 |
| Stock acquisition rights | - | - | 0.3 | 0.6 |
| Total liabilities and equity | 530.6 | 572.9 | 573.7 | 977.3 |

^{*} Past data have been reclassified in accordance with the new segmentation of this fiscal year.

9. Stock Information

1) Issued Stock and Shareholder Information

As of March 31, 2008

| · · · · · · · · · · · · · · · · · · · | | | | , |
|---------------------------------------|--------------|---------------------|--------------------|---|
| Average Number of | Number of | [Number of | Number of | Total Number of |
| Shares per Shareholder | Shareholders | Treasury Stock] | Shares Outstanding | Authorized Shares |
| (shares) | (persons) | (shares) | (shares) | (shares) |
| 4,431 | 66,930 | [11,665,319 shares] | 296,566,949 shares | 1,100,000,000 shares |

2) Top 10 Shareholders

As of March 31, 2008

| Name | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
|---|----------------|---|
| | (1,000 shares) | |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 15,645 | 5.28 |
| Nippon Life Insurance Company | 15,344 | 5.17 |
| Japan Trustee Services Bank, Ltd. (Trust Account) | 12,554 | 4.23 |
| Saitama Resona Bank, Limited | 12,398 | 4.18 |
| The Chase Manhattan Bank N.A. London S.L. Omnibus Account | 9,953 | 3.36 |
| Nomura Securities Co., Ltd. | 6,517 | 2.20 |
| Eisai Employee Shareholding Association | 5,639 | 1.90 |
| Sumitomo Life Insurance Company | 5,015 | 1.69 |
| Mizuho Corporate Bank, Ltd. | 4,680 | 1.58 |
| Deutsche Securities Inc. | 4,315 | 1.46 |

^{*} Treasury stock (11,665 thousands shares, 3.93%) is excluded as it has no voting rights.

3) Number of Shareholders by Cateyo(p)TETQTs b

 $^{^{\}star}$ Number of shares less than one thousand has been omitted.

5) Breakdown of Shareholders Holding Size/Number of Shareholders

(persons)

| | 2007 | % | 2008 | % | Inc./ |
|---------------------------|--------|-------|--------|-------|--------|
| | 31-Mar | /0 | 31-Mar | /0 | (Dec.) |
| 1 million shares and over | 54 | 0.1 | 52 | 0.1 | (2) |
| 100,000 ~ 999,999 shares | 178 | 0.4 | 184 | 0.3 | 6 |
| 10,000 ~ 99,999 shares | 728 | 1.7 | 801 | 1.2 | 73 |
| 1,000 ~ 9,999 shares | 9,878 | 23.1 | 12,452 | 18.6 | 2,574 |
| 100 ~ 999 shares | 28,552 | 66.6 | 49,160 | 73.4 | 20,608 |
| less than 100 shares | 3,459 | 8.1 | 4,281 | 6.4 | 822 |
| Total | 42,849 | 100.0 | 66,930 | 100.0 | 24,081 |

6) Breakdown by Shareholder Holding Size/Number of Shares Held

(1,000 shares)

| | 9 | <u> </u> | | (. | ,000 0110100) |
|---------------------------|---------|----------|---------|-------|---------------|
| | 2007 | % | 2008 | % | Inc./ |
| | 31-Mar | 70 | 31-Mar | 70 | (Dec.) |
| 1 million shares and over | 188,110 | 63.4 | 181,692 | 61.3 | (6,418) |
| 100,000 ~ 999,999 shares | 60,735 | 20.5 | 57,209 | 19.3 | (3,526) |
| 10,000 ~ 99,999 shares | 19,568 | 6.6 | 20,176 | 6.8 | 608 |
| 1,000 ~ 9,999 shares | 21,572 | 7.3 | 26,253 | 8.8 | 4,681 |
| 100 ~ 999 shares | 6,443 | 2.2 | 11,056 | 3.7 | 4,613 |
| less than 100 shares | 136 | 0.0 | 177 | 0.1 | 41 |
| Total | 296,566 | 100.0 | 296,566 | 100.0 | - |

^{*} Number of shares less than one thousand has been omitted.

10. Consolidated Subsidiaries - Associated Companies

1) Consolidated Subsidiaries (63 companies)

(1) Subsidiaries Outside Japan (51 companies)

As of March 31, 2008

| Company Name | Location | Common Stock | Voting Rights | Description of Operations |
|--|-------------------------|----------------|------------------|---|
| | | Unit: thousand | | |
| Eisai Corporation of North America | New Jersey, USA | 3,416,700 US\$ | 100.00% | U.S. regional headquarters/holding company |
| Morphotek, Inc. | Pennsylvania, USA | 355,000 US\$ | 100.00% | Pharma. basic research/clincial research |
| Eisai Inc. | New Jersey, USA | 151,600 US\$ | 100.00% | Pharma. production/sales |
| Eisai Research Institute of Boston Inc. | Massachusetts, USA | 115,300 US\$ | 100.00% | Basic research, clincial trial process research/production |
| MGI PHARMA, INC. | Minnesota, USA | 815 US\$ | 100.00% | Pharma. basic research/clincial research, production, sales |
| Eisai Medical Research Inc. | New Jersey, USA | 1,000 US\$ | 100.00% | Pharma. clinical research |
| Eisai Machinery U.S.A. Inc. | New Jersey, USA | 1,000 US\$ | | Pharma. machinery sales |
| Eisai Europe Ltd. | London, U.K. | 105,261 UKPS | 100.00% | European regional headquarters/holding company |
| Eisai Ltd. | London, U.K. | 15,548 UKPS | 100.00% | Pharma. clinical/sales research |
| Eisai London Research Laboratories Ltd. | London, U.K. | 12,000 UKPS | 100.00% | Basic research |
| Eisai Manufacturing Ltd. | Hertfordshire, U.K. | 2,000 UKPS | 100.00% | - |
| Eisai GmbH | Frankfurt, FRG | 7,669 EUR | 100.00% | Pharma. sales |
| Eisai Machinery GmbH | Cologne, FRG | 1,278 EUR | 100.00% | Pharma. machinery production/sales |
| Eisai S.A.S. | Paris, France | 19,500 EUR | 100.00% | Pharma. production/sales |
| Eisai B.V. | Amsterdam, Netherlands | 540 EUR | 100.00% | Pharma. production/sales |
| Eisai Farmacêutica S.A. | Madrid, Spain | 4,000 EUR | 100.00% | Pharma. marketing |
| Eisai S.r.I. | Milan, Italy | 3,500 EUR | 100.00% | Pharma. sales |
| Eisai Pharma AG | Zurich, Switzerland | 3,000 CHF | 100.00% | Pharma. sales |
| Eisai AB | Stockholm, Sweden | 10,000 SEK | 100.00% | Pharma. sales |
| EF-Eisai Farmacêutica, Unipessoal Lda. | Lisbon, Portugal | 4,000 EUR | 100.00% | - |
| Eisai SA/NV | Brussels, Belgium | 7,000 EUR | 100.00% | - |
| P.T. Eisai Indonesia | Jakarta, Indonesia | 5,000 US\$ | 100.00% | Pharma. production/sales |
| Eisai Asia Regional Services Pte. Ltd. | Singapore, Singapore | 26,400 S\$ | 100.00% | Asian subsidiaries holding company |
| Eisai (Singapore) Pte. Ltd. | Singapore, Singapore | 300 S\$ | 100.00% | Pharma. sales |
| Eisai Clinical Research Singapore Pte. Ltd | . Singapore, Singapore | 10 S\$ | 100.00% | Pharma. clinical research |
| Eisai (Malaysia) Sdn. Bhd. | Petaling Jaya, Malaysia | 470 M\$ | 100.00% | Pharma. sales |
| Eisai (Thailand) Marketing Co., Ltd. | Bangkok, Thailand | 11,000 Baht | 49.90% | Pharma. production/sales |
| Eisai Taiwan Inc. | Taipei, Taiwan | 270,000 NT\$ | 100.00% | Pharma. production/sales |
| Eisai China Inc. | Suzhou, China | 319,205 RMB | 100.00% | Pharma. production/sales |
| Eisai (Hong Kong) Co., Ltd. | Hong Kong, China | 500 HK\$ | 100.00% | Pharma. sales |
| Eisai Korea Inc. | Seoul, Korea | 3,512,000 Won | 100.00% | Pharma. sales |
| HI-Eisai Pharmaceutical Inc. | Manila, Philippines | 56,250 Peso | 50.00% | Pharma. production/sales |
| Eisai Pharmaceuticals India Pte. Ltd. | Maharashtra, India | 160,000 INR | 100.00% | Pharma. production/sales |
| Eisai Pharmatechnology & Manufacturing Pte. Ltd. | Andhra Pradesh, India | 604,000 INR | 100.00% | - |
| Eisai Australia Pty. Ltd. | Sydney, Australia | 1,000 A\$ | 100.00% | - |

^{*} The closing date of Eisai's consolidated subsidiaries is March 31 excluding Eisai China Inc. (December 31). Eisai China Inc. started provisional financial settlement on March 31 from the fiscal year ended March 2007.

^{*} MAB Acquisition Corporation (MAB) was merged with Morphotek, Inc.(U.S.) being surviving company in April 2007.

^{*} Eisai SA/NV was established in Belgium in September 2007.

^{*} Fractions figures in "Common Stock" are rounded down.

(2) Subsidiaries in Japan (12 companies)

As of March 31, 2008

| Company Name | Location | Common Stock | Equity (%) Ownership | Description of Operations |
|--|----------------|-------------------|-------------------------|---|
| Sanko Junyaku Co., Ltd. | Tokyo | 5,262 million yen | 100.00% | Diagnostic product prod./sales |
| Sannova Co., Ltd. | Gunma Pref. | 926 million yen | 79.96% | Pharm. production/sales |
| Elmed Eisai Co., Ltd. | Tokyo | 450 million yen | 100.00% | Pharm. sales |
| Eisai Food & Chemicals Co., Ltd. | Tokyo | 101 million yen | 100.00% | Food additives/chemicals sales |
| Eisai Machinery Inc. | Tokyo | 100 million yen | 100.00% | Pharm. machinery prod./sales |
| KAN Research Institute, Inc. | Hyogo Pref. | 70 million yen | 100.00% | Basic research |
| Eisai Distribution Co., Ltd. | Kanagawa Pref. | 60 million yen | 100.00% | Pharm. distribution |
| Palma Bee'Z Research Institute Co., Ltd. | Tokyo | 50 million yen | 100.00% | Diagnostic product research |
| Eisai R&D Management Co., Ltd. | Tokyo | 11 million yen | 100.00% | Management of drug development/research |
| Sunplanet Co., Ltd. | Tokyo | 455 million yen | 84.96% | Administrative/Catering/Printing service/Real estate management |
| Clinical Supply Co., Ltd. | Gifu Pref. | 80 million yen | 84.80% | Medical devices prod./sales |
| Eisai Seikaken Co., Ltd. | Tokyo | 50 million yen | 70.00% | Agro-chemical prod./sales |

^{*} Fractions figures in "Common Stock" are rounded down.

2) Equity in Earnings in Associated Companies (1 company)

As of March 31, 2008

| Bracco-Eisai Co., Ltd. | Tokyo | 340 million yen | 49.00% | Contrast media import/prod./sales | |
|------------------------|-------|-----------------|--------|-----------------------------------|--|

 $^{^{\}star}$ Fiscal year of Bracco-Eisai Co., Ltd. ends on December 31.

^{*} Fractions figures in "Common Stock" are rounded down.

11. Personnel Information

1) Consolidated Personnel Information

(persons)

| March 31 | 2005 | 2006 | 2007 | 2008 |
|----------|-------|-------|-------|--------|
| Total | 8,295 | 9,081 | 9,649 | 10,686 |
| Japan | 4,993 | 5,144 | 5,334 | 5,453 |
| U.S. | 1,537 | 1,787 | 1,975 | 2,699 |
| Europe | 503 | 650 | 765 | 861 |
| Asia | 1,262 | 1,500 | 1,575 | 1,673 |

2) Personnel Information

(persons)

| March 31 | 2005 | 2006 | 2007 | 2008 |
|--|-------|-------|-------|-------|
| Total employees (permanent employees) | 3,783 | 3,906 | 4,050 | 4,137 |
| Production | 841 | 817 | 819 | 800 |
| Research and development | 997 | 1,032 | 1,101 | 1,123 |
| Sales, marketing and administration | 1,945 | 2,057 | 2,130 | 2,214 |
| Total personnel cost (billions of yen) | 65.3 | 64.0 | 60.9 | 57.9 |

^{*} From this fiscal year, the number of total employees consists of all employees Eisai Co., Ltd. excluding secondees to other

12. Major R&D Pipeline Candidates

By Development Stages New Approval

| Product Name Research Code | Indication/Mode of Action or Category | Region | Approved Date | Form. |
|-------------------------------|---|-------------|----------------|-------|
| TAMBOCOR YASOLAN | Additional indication: paroxysmal atrial fibrillation/flutter Additional indication: atrial fibrillation/flutter, paroxysmal | Japan | June, 2007 | Oral |
| (E0103) ALOXI | supraventricular tachycardia | Japan US | February, 2008 | Oral |
| HUMIRA | Additional indication: prevention of postoperative nausea and vomiting Rheumatoid arthritis/human anti TNF-alpha monoclonal | 05 | February, 2008 | Inj. |

Clinical (Phase III-II)

| Product Name Research Code | Indication/Mode of Action or Category | Region | Phase | Submission Target | Form. |
|-------------------------------|---|--------|-----------|-------------------|---------|
| 5564 | Severe sepsis treatment/endotoxin antagonist | US | | FY2009 | lnj. |
| | (generic name: eritoran) | EU | | | |
| | | Japan | | | |
| E7389 | Anti-cancer agent (breast cancer)/microtubule | US | | FY2009 | lnj. |
| | growth suppressor | EU | | | |
| | (generic name: eribulin) | Japan | | | |
| AS-3201 | Diabetic complications treatment/aldose reductase | US | | FY2012 | Oral |
| | inhibitor (generic name: ranirestat) | | | | |
| ARICEPT | Additional formulation: sustained release formulation | US | | FY2009 | Oral |
| E2020) | | EU | | | |
| ACIPHEX | Additional formulation: long-acting formulation | US | | | Oral |
| E3810) | | | | | |
| SAFORIS | Oral mucositis treatment/glutamine suspended solution | US | | | Topica |
| | • | | | | Oral |
| ZONEGRAN | Additional indication: anti-epilepsy monotherapy | EU | | FY2010 | Oral |
| | | | | F)/0000 | 0 1 |
| ZONEGRAN | Additional indication: anti-epilepsy pediatric indication | EU | | FY2009 | Oral |
| DACOGEN | Additional indication: efficacy in myelodysplastic | US | | | Inj. |
| DAGGGEN | syndrome (MDS) survival benefit | 00 | | | ıııj. |
| DACOGEN | Additional indication: acute myeloid leukemia (AML) | US | | | lnj. |
| DACOGEN | Additional indication. acute myelolu leukenna (AML) | 03 | | | ııı. |
| HUMIRA | Additional Indication: juvenile rheumatoid arthritis / | Japan | | FY2011 | lnj. |
| D2E7) | human anti TNF-alpha monoclonal antibody | | | | , |
| HUMIRA | Additional Indication: ankylosing spondylitis/ | Japan | | | lnj. |
| D2E7) | human anti TNF-alpha monoclonal antibody | | | | |
| CLEVUDINE | Chronic anti-hepatitis B Agent (generic name: clevudine) | China | preparing | ר | Oral |
| JEE TODIITE | omonio ana nepatato D Agent (generio name: otevatane) | Omma | for | 9 | Olai |
| E0302 | Amyotrophic Lateral Sclerosis (ALS) | Japan | / | | lnj. |
| | (generic name: mecobalamine) | - | | | - |
| HUMIRA | Additional Indication: Crohn's disease/ | Japan | / | FY2009 | lnj. |
| D2E7) | human anti TNF-alpha monoclonal antibody | | | | |
| AMOLIMOGENE | Cervical dysplasia/therapeutic DNA vaccine | US | / | | lnj. |
| | | | | | |
| E2007 | Anti-epilepsy agent/AMPA receptor antagonist | US | | | Oral |
| | (generic name: perampanel) | EU | | | |
| E2007 | Neuropathic pain/AMPA receptor antagonist | US | | | Oral |
| | (generic name: perampanel) | EU | | | |
| E2007 | Multiple sclerosis/AMPA receptor antagonist | EU | | | Oral |
| | (generic name: perampanel) | | | | |
| E2007 | migraine headache prophylaxis/AMPA receptor antagonist | US | | | Oral |
| | (generic name: perampanel) | | | | |
| 5555 | Acute coronary syndrome/thrombin receptor | US | | FY2012 | Oral |
| | antagonist | EU | | | |
| | - | Japan | | | |
| E 5555 | Atherothrombotic disease/thrombin receptor | US | | FY2012 | Oral |
| | antagonist | EU | | | |
| | g | Japan | | | |
| | | oupu | | | Topica |
| E6201 | Psoriasis/novel MEK-1/MEKK-1 kinase inhibitor | US | | | . opiot |
| E6201 | Psoriasis/novel MEK-1/MEKK-1 kinase inhibitor | US | | | |
| E6201 E7389 | | US | | | Inj. |
| | Anti-cancer agent (non-small cell lung cancer)/microtubule | | | | Inj. |
| E 7389 | Anti-cancer agent (non-small cell lung cancer)/microtubule growth suppressor (generic name: eribulin) | US | | | |
| | Anti-cancer agent (non-small cell lung cancer)/microtubule growth suppressor (generic name: eribulin) Anti-cancer agent (prostate cancer)/microtubule | US | | | Inj. |
| E 7389 | Anti-cancer agent (non-small cell lung cancer)/microtubule growth suppressor (generic name: eribulin) | US | | | |

[:] updates from April 2007

[:] updates from January 2008

Clinical (Phase III-II continued)

| Product Name Research Code | Indication/Mode of Action or Category | Region | Phase | Submission Target | Form. |
|-------------------------------|--|--------|-------|----------------------|-------|
| E7820 | Anti-cancer agent (colon cancer)/Alpha 2 integrin expression inhibitor | US | | | Oral |
| AKR-501 | Thrombocytopenia treatment/thrombopoietin receptor agonist | US | | | Oral |
| MORAb-003 | Anti-cancer agent (ovarian cancer)/monoclonal antibody | US | | | lnj. |
| MORAb-009 | Anti-cancer agent (pancreatic cancer)/ monoclonal antibody | US | | | Inj. |
| ARICEPT (E2020) | Additional indication: pediatric indication | US | | | Oral |
| ARICEPT (E2020) | Additional indication: dementia with Lewy bodies | Japan | | | Oral |
| IROFULVEN | Anti-cancer agent (prostate and other cancer) /DNA synthesis inhibitor | US | | | Oral |
| E7210 (suspended) | Ultrasonic contrast medium | Japan | | | Inj. |

[:] updates from April 2007

By Therapeutic Areas

Neurology

| Product Name Research Code | Description | Development Status | Origin |
|-------------------------------|---|--|---------------------------------|
| ARICEPT (E2020) | Currently approved acetylcholinesterase inhibitor for the treatment of dementia due to Alzheimer's disease. | Additional Indications Severe Alzheimer's disease: approved (Japan/US) Vascular dementia: under review (US) Pediatric: Phase II (US) Lewy bodies dementia: Phase II (Japan) Additional formulations Liquid: under review (EU) Jelly: under review (Japan) Sustained release formulation: Phase III (EU/US) | in-house |
| E2007 | The generic name is perampanel. It could potentially be developed for treating a variety of neurodegenerative disorders by selectively antagonizing the AMPA-type glutamate receptor. | Epilepsy: Phase II (EU/US) Neuropathic pain: Phase II (EU/US) Migraine headache prophylaxis: Phase II (US) Multiple sclerosis: Phase II (EU) | in-house |
| AS-3201 | The generic name is ranirestat. It is being investigated as a potential treatment for diabetic complications via its ability to strongly inhibit aldose reductase. | Diabetic neuropathy: Phase III (US) | Dainippon Sumitomo Pharma |
| rufinamide (E2080) | The agent has been approved in Europe for adjunctive therapy in Lennox-Gastaut syndrome. (The brand name in the US has not been decided.) | Adjunctive therapy in Lennox-Gastaut Syndrome and partial-onset seizures in adult and adolescent patients with epilepsy: under review (US) | Novartis |
| ZONEGRAN | The generic name is zonisamide. It is believed to have a broad anti- epileptic action and to be well-tolerated. Currently indicated as adjunctive therapy for partial seizures in adults with epilepsy. | Additional indications Monotherapy: Phase III (EU) Pediatric indication: Phase III (EU) | Dainippon Sumitomo Pharma |
| E0302 | Mecobalamine is widely used for the treatment of peripheral neuropathy in Japan. A Phase II/III study for amyotrophic lateral sclerosis (ALS) is ongoing. | Amyotrophic lateral sclerosis: Phase II/III (Japan) | in-house |
| E2014 | Botulinum toxin acts on cholinergic nerve ending synapses and inhibits the release of acetylcholine to relax muscles. | Cervical dystonia: under review (Japan) | Solstice Neuro- sciences |

[:] updates from January 2008

^{*}E2007 Parkinson's disease program in US/EU (Phase III) has been terminated.

^{*}ARICEPT Migraine Headache Prophylaxis program in US/EU (Phase II) has been terminated.

Gastrointestinal Disorders

| | Description | Development Status | Origin |
|-------------------------------|---|--|---------------------------------|
| PARIET /ACIPHEX (E3810) | The agent is a proton pump inhibitor and is approved for various gastrointestinal disorders such as peptic ulcers, reflux esophagitis and eradication of H. Pylori infection. | Additional indications Secondary eradication in H. Pylori infection: Approved (Japan) Non-erosive gastro-esophageal reflux disease (GERD): in preparation for resubmission (Japan) GERD in adolescents: under review (US) Additional formulation | in-house |
| GASMOTIN | The generic name is mosapride citrate. It is a selective serotonin 5-HT_4 receptor agonist which has gastroprokinetic and gastric evacuation effects by enhancing acetylcholine release. | Long-acting formulation: Phase III (US) Gastroprokinetic agent: under review (Thailand, Malaysia, Indonesia, Philippines), prepared for submission (six Asian countries including some ASEAN members) | Dainippon Sumitomo Pharma |

Oncology & Supportive Care

| | • • | | |
|-------------------------------|--|--|-------------------------|
| Product Name Research Code | Description | Development Status | Origin |
| E7389 | The generic name is eribulin. It is a synthetic analog of Halichondrin B derived from marine sponges. It prevents tumor development by inhibiting cell division through supression of microtubule growth. POC was achieved in breast cancer. | Breast cancer: Phase III (EU/US), Phase II (Japan) NSCLC: Phase II (US) Prostate cancer: Phase II (EU/US) Sarcoma: Phase II (EU) | in-house |
| E7820 | The compound is an alpha 2 integrin expression inhibitor. | Colon cancer: Phase II (US) | in-house |
| MORAb-003 | The compound is a humanized IgG1 MAb to folate receptor alpha. | Ovarian cancer: Phase II (US) | in-house (Morphotek) |
| MORAb-009 | The compound is a humanized IgG1 MAb that targets mesothelin. | Pancreatic cancer: Phase II (US) | in-house (Morphotek) |
| DACOGEN | The generic name is decitabine. It shows an anti-cancer activity through inhibition of DNA methylation. It is currently approved for myelodysplastic syndrome (MDS) in the United States. | Additional indications Acute myeloid leukemia: Phase III (US) Efficacy in survival benefit in MDS patients: Phase III (US) | in-house (MGI) |
| IROFULVEN | This compound is expected to show an anti-cancer effect by its DNA synthesis inhibiting action. | Prostate cancer: Phase II (US) | in-house (MGI) |
| ALOXI | The agent is approved for chemotherapy-induced nausea and vomiting (CINV) with its serotonin (5-HT $_3$) receptor antagonizing action in the United States. An additional indication was approved for postoperative nausea and vomiting (PONV). | Additional indication PONV: approved (US) Additional formulation Oral formulation (CINV): under review (US) | in-house (MGI) |
| AKR-501 | The agent is an orally available thrombopoietin receptor agonist.US) | | |

Other Therapeutic Areas

| Product Name Research Code | Description | Development Status | Origin |
|-------------------------------|---|---|--------------------------------|
| E5564 | The generic name is eritoran. It shows synthetic endotoxin antagonist action and the safety profile and efficacy were confirmed in severe sepsis caused by endotoxin from various types of gramnegative bacteria. | Severe sepsis: Phase III (Global Development Program) | in-house |
| E5555 | The compound inhibits platelet aggregation and smooth-muscle proliferation based on thrombin receptor antagonistic action. | Acute coronary syndrome: Phase II (Japan/US/EU) Atherothrombotic disease: Phase II (Japan/US/EU) | in-house |
| IOMERON (E7337) | The agent received approval as a non-ionic X-ray contrast medium in computerized tomography in Japan. | Additional indication Contrast medium in computerized tomography: under review (Japan) | Bracco |
| TAMBOCOR (E0735) | The agent blocks sodium channels in the cardiac muscle. It has been already approved in Japan for the treatment of ventricular tachyarrhythmia. | Additional indication Paroxysmal atrial fibrillation/flutter: Approved (Japan) | inova |
| VASOLAN (E0103) | The agent is a calcium channel blocker with coronary/peripheral vasodilator actions. It was previously approved in Japan for the treatment of ischaemic heart disease. | Additional indication Atrial fibrillation/flutter, paroxysmal supraventricular tachycardia: Approved (Japan) | Abbott |
| KES524 | The generic name is sibutramine. It inhibits the reuptake of the cerebral neurotransmitters noradrenalin and serotonin. By enhancing the feeling of satiety and increasing energy consumption, it is expected to promote the loss of body weight. | Obesity management: under review (Japan) | Abbott |
| CLEVUDINE | The compound is a DNA polymerase inhibitor that shows efficacy as an anti-virus agent for chronic hepatitis caused by hepatitis B virus. | Chronic hepatitis B: under review (Malaysia/Thailand/Indonesia/Philippine s/India), submission in preparation (three Asian countries including some ASEAN member countries), in preparation for Phase III (China) | Bukwang |
| GLUFAST | The generic name is mitiglinide. It is an agonist for sulfonylurea receptors in pancreatic beta cells and reduces blood glucose levels by accelerating insulin release. | Diabetes: under review (Malaysia), submission in preparation (nine ASEAN member countries) | Kissei Pharma- ceuticals |
| E7210 | The compound is an ultrasonic contrast medium based on the principle of ultrasounds reflection by micro bubbles. | Suspended (Japan) | Bracco |

13 Major Events

| Date | Description |
|------------|--|
| April 2007 | Announced temporary withdrawal of the application for ARICEPT in Europe for the treatment of |
| | severe Alzheimer's disease <announced 13="" april="" on=""></announced> |
| | Completed the acquisition of a U.S. based biopharmaceutical company Morphotek Inc. |
| | <announced 17="" april="" on=""></announced> |
| | ACTONEL 17.5 mg tablets (a once-weekly treatment of osteoporosis) received approval in Japan |
| | <announced 18="" april=""></announced> |
| | Announced complete subsidiarization of Sanko Junyaku Co., Ltd. <announced 26="" april="" on=""></announced> |
| May | FRAGMIN (injectable anti-clotting agent) received the U.S. FDA approval for extended treatment to reduce |
| ···ay | the recurrence of blood clots in patients with cancer <announced 7="" may="" on=""></announced> |
| | Introduced Chocola BB Light 2 Vitamin B ₂ Drink with enhanced formula and reduced calories |
| | <announced 7="" may="" on=""></announced> |
| | Obtained favorable ruling in ACIPHEX patent infringement lawsuit in the U.S. <announced 12="" may="" on=""></announced> |
| | |
| | Announced basic principle and policies concerning reduction of minimum trading lots for shares <announced 15="" may="" on=""></announced> |
| | Announced outline of new stock option (new share subscription right) <announced 15="" may="" on=""></announced> |
| | Submitted an application for GASMOTINE (gastroprokinetic agent) in Thailand for the treatment of |
| | functional dyspepsia <announced 15="" may="" on=""></announced> |
| | Signed an agreement with Solstice Neurosciences for commercialization of NEUROBLOC |
| | (botulinum toxin type B agent) for Europe <announced 15="" may="" on=""></announced> |
| luno | , |
| June | Signed an agreement with Kissei Pharmaceutical Co., Ltd. for development and commercialization of |
| | GLUFAST (rapid-acting insulin secretagogue) for the 10 ASEAN countries <announced 12="" june="" on=""></announced> |
| | Launched ACTONEL 17.5 mg tablets (a once-weekly antiosteoporotic agent) in Japan |
| | <announced 15="" june="" on=""> Learner to at INDO/FLON (action ribustic annual) in Company and an Indo-Language 10</announced> |
| | Launched INOVELON (anti-epileptic agent) in Germany <announced 18="" june="" on=""></announced> |
| | Announced allotment of stock option (new share subscription right) <announced 22="" june="" on=""></announced> |
| | TAMBOCOR (antiarrthymic treatment) received approval in Japan for paroxysmal a |
| | trial fibrillation/flutter <announced 26="" june="" on=""></announced> |
| July | Details announced for stock option (new share subscription right) <announced 9="" july="" on=""></announced> |
| | Launched NITOROL injection 5mg syringe and NITOROL continuous intravenous infusion |
| | 25mg syringe" (the first nitric acid syringe formulations approved in Japan) <announced 11="" july="" on=""></announced> |
| | Launched the individually-wrapped tablets of SELBELLE (stomach medication which promotes |
| | the secretion of gastric mucus and protects gastric mucosa) <announced 17="" july="" on=""></announced> |
| | In-licensing agreement signed with Sepracor Inc. for the insomnia treatment "eszopiclone" |
| | for Japan <announced 27="" july="" on=""></announced> |
| | Announced continuation of policy for protection of the company's corporate value and |
| | common interests of shareholders <announced 31="" july="" on=""></announced> |
| August | UK High Court ruled NICE guidance for Alzheimer's disease discriminatory |
| | <announced 10="" august="" on=""></announced> |
| | UK High Court ordered NICE to amend a guidance for Alzheimer's disease |
| | <announced 11="" august="" on=""></announced> |
| | ARICEPT received approval for additional efficacy and dosage and new formulation for treatment of |
| | severe Alzheimer's disease in Japan <august 23=""></august> |
| | Announced co-promotion with Sanko Junyaku Co., Ltd. for PICOLUMI UCOC, a new diagnostic |
| | agent used in Vitamin K ₂ medication therapy for the patients with osteoporosis <announced 23x<="" august="" on="" td=""></announced> |
| | - |

^{*} Events above are listed in the order of execution dates and may not be consistent with the announcement dates.

| Dates | Description |
|--------------|---|
| September | Entered into an exclusive agreement with Salix Pharmaceuticals, Ltd. to co-promote COLAZAL |
| | for Ulcerative Colitis in U.S. <announced 5="" on="" september=""></announced> |
| | Announced co-promotion of Sanko Junyaku's PyloriTek Test Kit (H. Pylori infection diagnostic kit) in Japan |
| | <announced 11="" 27,="" available="" july="" kit="" made="" on="" september="" the=""></announced> |
| | Submitted an application with Abbott Japan Ltd. for HUMIRA (fully human monoclonal |
| | anti-TNF alpha anti-body) to treat psoriasis <announced 25="" on="" september=""></announced> |
| | Signed an agreement with Kissei Pharmaceutical Co., Ltd. for development and commercialization |
| | of GLUFAST (rapid-acting insulin secretagogue) for China <announced 28="" on="" september=""></announced> |
| | Established a new pharmaceutical marketing subsidiary in Belgium <announced 28="" on="" september=""></announced> |
| October | Sanko Junyaku Co., Ltd. became Eisai's wholly-owned subsidiary |
| October | Announced change in regulatory submission strategy of E2007 for Parkinson's disease |
| | <announced 30="" october="" on=""></announced> |
| Navambar | |
| November | Submitted an application of a serotonin & noradrenalin reuptake inhibitor KES524 for obesity management |
| | in Japan <announced 29="" november="" on=""></announced> |
| December | Signed an exclusive licensing agreement with BioArctic Neuroscience AB for BAN2401, |
| | novel antibody treatment for Alzheimer's disease <announced 4="" december="" on=""></announced> |
| | A regional clinical research center in Singapore held opening ceremony to commence |
| | initiation of its operation <december 5=""></december> |
| | UK Court of Appeal granted permission to challenge NICE judicial review verdict on Alzheimer's disease |
| | <december (the="" 5="" in="" local="" time="" u.k.)=""></december> |
| | Held ground-breaking ceremony for new manufacturing & research base in India |
| | <announced 6="" december="" on=""></announced> |
| | Signed a definitive merger agreement to acquire an U.S. biopharmaceutical company MGI PHARMA, INC. |
| | <announced 10="" december="" on=""></announced> |
| | Signed an in-licensing agreement with Minophagen Pharmaceutical for liver disease/allergic disease |
| | agents STRONGER NEO-MINOPHAGEN C and GLYCYRON tablets <announced 18="" december="" on=""></announced> |
| | Commenced cash tender offer for all outstanding shares of MGI PHARMA, INC. |
| | <december (the="" 21="" in="" local="" the="" time="" u.s.)=""></december> |
| | Announced launch of ARICEPT Tablet 10 mg and ARICEPT D Tablet 10 mg for treatment of severe |
| | Alzheimer's disease in Japan <announced 25="" december="" on=""></announced> |
| | Announced U.S. District Court decision about Eisai's legal action over ARICEPT ODT ANDA filing |
| | <announced 27="" december="" on=""></announced> |
| January 2008 | |
| January 2008 | The HSR waiting period was terminated early for Eisai's acquisition of MGI PHARMA, INC. |
| | <january (the="" 16="" in="" local="" the="" time="" u.s.)=""></january> |
| | Announced satisfaction of conditions to tender offer for MGI PHARMA, INC. shares |
| | <announced 23="" january="" on=""></announced> |
| | Subsequent offering period for the tender offer for MGI PHARMA, INC. shares expired |
| | <january (the="" 25="" in="" local="" the="" time="" u.s.)=""></january> |
| | Concluded changes to the sales scheme for HUMIRA, a fully human monoclonal antibody |
| | in the co-development & marketing agreement with Abbott Japan Co., Ltd. and Abbott Biotechnology Ltd. |
| | <announced 28="" january="" on=""></announced> |
| | Completed acquisition of MGI PHARMA, INC. <announced 29="" january="" on=""></announced> |
| | Finalized a license agreement for the additional indications for HUMIRA, a fully human monoclonal antibody |
| | with Abbott Japan Co., Ltd., and Abbott Biotechnology Ltd <announced 29="" january="" on=""></announced> |
| | isted in the order of execution dates and may not be consistent with the announcement dates |

^{*} Events above are listed in the order of execution dates and may not be consistent with the announcement dates.

| February | |
|----------|---|
| | Decision announced for the additional study for PARIET for non-erosive gastro-esophageal reflux disease |
| | in Japan <announced 1="" february="" on=""></announced> |
| | Announced change in U.S. submission schedule for E7389 New Drug Application |
| | <announced 1="" february="" on=""></announced> |
| | Eisai and Accenture launch clinical data management in Accenture's delivery center in India under |
| | global outsourcing agreement <announced 13="" february="" on=""></announced> |
| | Launched CHOCOLA BB LUCENT C and CHOCOLA BB LUCENT C CREAM for blemishes and |
| | brown spots on skin <announced 28="" february="" on=""></announced> |
| March | The U.S. FDA granted priority review for ACIPHEX sNDA for short-term treatment of gastroesophageal |
| | reflux disease in Adolescents <announced 1="" march="" on=""></announced> |
| | VASOLAN (ischaemic heart disease treatment) received approval |
| | for atrial fibrillation/flutter and paroxysmal supraventricular tachycardia <announced 3="" march="" on=""></announced> |
| | The U.S. FDA approved ALOXI injection for prevention of postoperative nausea and vomiting |
| | <announced 3="" march="" on=""></announced> |
| | Eisai and M's Science signed option agreement for sigma agonist SA4503 |
| | <announced 12="" march="" on=""></announced> |
| | Launched LUMIPULSE KL-6 EISAI and LUMIPULSE PRESTO KL-6 EISAI, |
| | new KL-6 test kits that detect KL-6 (a marker of interstitial pneumonia,) in Japan <announced 13="" march="" on=""></announced> |
| | Submitted an application for ARICEPT oral jelly formulation in Japan <announced 14="" march="" on=""></announced> |
| | Announced a notice concerning shelf registration for issuance of straight bonds <announced 28="" march="" on=""></announced> |
| | Announced a notice concerning shelf registration for issuance of stock options <announced 28="" march="" on=""></announced> |
| | Eisai is granted favorable preliminary injunction ruling in ARICEPT patent infringement |
| | lawsuit against Teva Pharmaceuticals <announced 29="" march="" on=""></announced> |
| April | Eisai received a notification from the U.S. FDA that it may proceed with the clinical study for E2012, |
| | a potential next generation Alzheimer's disease treatment <announced 3="" april="" on=""></announced> |
| | Announced a status of the E2007 (AMPA-type glutamate receptor antagonist) |
| | development program <announced 11="" april="" on=""></announced> |
| | HUMIRA, a fully-human monoclonal anti-TNF- antibody received approval in Japan |
| | for the treatment of rheumatoid arthritis <announced 16="" april="" on=""></announced> |
| | European regulatory agency grants orphan status to anti-cancer agents MORAb-003 and MORAb-009 |
| | <announced 16="" april="" on=""></announced> |
| | Sanko Junyaku Co., Ltd., Roche Diagnostics K.K, and Nihon Kohden Corp. singed a sales agreement |
| | for CoaguChek XS and CoaguChek XS Plus for simple and quick PT-INR monitoring to be used for |
| | warfarin-treateed patients <announced 17="" april="" on=""></announced> |
| | Announced a notice of revised business forecast for fiscal year ended March 31, 2008, |
| | as a result of acquisition of MGI PHARMA, INC. <announced 21="" april="" on=""></announced> |
| | Introduced CHOCOLA BB ROYAL 2 Vitamin B ₂ Drink for extreme fatigue in Japan (Launched on May 12) |
| | <announced 24="" april="" on=""></announced> |
| Мау | Gained a favourable ruling by Court of Appeal, as the UK's NICE process for developing guidance |
| - 7 | on anti-dementia medicines ruled unfair <announced 1="" may="" on=""></announced> |
| | Established a new subsidiary for marketing support and maintenance of pharmaceutical machinery in China |
| | <announced 7="" may="" on=""></announced> |
| | The U.S. FDA advisory committee votes in favor of approval of fospropofol disodium injection |
| | <announced 8="" may="" on=""></announced> |
| | |
| | Court of Appeal makes decision following ruling that the UK's NICE process on anti-dementia medicines |
| | Court of Appeal makes decision following ruling that the UK's NICE process on anti-dementia medicines unfair <announced 9="" may="" on=""></announced> |
| | Court of Appeal makes decision following ruling that the UK's NICE process on anti-dementia medicines unfair <announced 9="" may="" on=""> Signed an agreement with Lion Corporation regarding exclusive authorization for sales in the Japan</announced> |

 $^{^{\}star}$ Events above are listed in the order of execution dates and may not be consistent with the announcement dates.

Sanko Junyaku Co., Ltd. Consolidated Financial Result (Summary)

1. Statements of Income Data

(millions of yen)

| Years Ended March 31 | 2007 | 2008 | YoY |
|---|-------|-------|-------|
| | | | % |
| Net sales | 5,137 | 5,035 | 98.0 |
| Cost of sales | 2,165 | 2,130 | 98.4 |
| SG&A expenses | 2,928 | 2,888 | 98.6 |
| [R&D expenses] | [753] | [763] | 101.4 |
| Operating income | 44 | 17 | 39.8 |
| Ordinary income | 87 | 104 | 119.5 |
| Net income | 16 | (318) | - |
| * "Cost of sales" includes "Provision for sales returns-net". | | | |

2. Balance Sheets Data

(millions of yen)

| | | (| |
|--------------|--------|--------|--------|
| March 31 | 2007 | 2008 | Inc./ |
| | | | (Dec.) |
| Total assets | 13,513 | 13,218 | (295) |
| Equity | 11,591 | 11,214 | (377) |

3. Statements of Cash Flows Data

(millions of yen)

| Years Ended March 31 | 1 2007 2008 | | Inc./ |
|---|--------------------|------|--------|
| | | | (Dec.) |
| Net cash provided by operating activities | 360 | 770 | 411 |
| Net cash used in investing activities | (777) | 350 | 1,127 |
| Net cash used in financing activities | (22) | (96) | (73) |

Accounting Treatment for Acquisition of MGI PHARMA, INC.

Fair value of assets In-process R&D Recording all as expenses in this fiscal year

Acquisition cost [3,944]

Goodwill

[1,744]

1. Intangible assets

Sales rights (fair value of products that has been launched: US \$1,220 million), Core technology fair value of R&D technology with relevant company: US \$158million are to be recorded as Intangible assets. The amortization period of each Sales right is different from each product.

Balance Sheets

2. In-Process R&D expenses

The amounts assigned to product candidate compounds under development that have no alternative future use shall be charged to R&D expense at the acquisition date.

3.Goodwill

Goodwill will not be amortized; instead, impairment will be tested on a periodic basis in accordance with US GAAP. From fiscal year 2008, "Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" is adopted in accordance with Japanese GAAP, and goodwill will be amortized over 20 years on the straight-line basis.accountingac bee of

^{*} Business combination accounting using purchase method in accordance with U.S. accounting standards allow one year valuation period to complete purchase price allocation process. The figures may be changed due to this accounting treatment.